

FINANCIAL TIMES

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THURSDAY NOVEMBER 26, 1998



Deutsche Bank
The biggest challenge
is still in Germany
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Virtual manufacturing
A fast track for
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Page 12



Quantum computing
The next big thing
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Technology, Page 11

Emu shock treatment
Sensible ideas have
been left on the shelf
Samuel Brittan, Page 14

WORLD NEWS

Turkish leader voted out of office over corruption claims

Turkey was plunged into a political vacuum after its government collapsed over corruption allegations. Mesut Yilmaz, prime minister for only 16 months, was voted out of office on a censure motion. Page 16; World stocks, Page 38

IMF to set up Russia think-tank
The International Monetary Fund has invited about 20 Russian experts to a "brainstorming session" on Monday to help rethink the policies it advocates following the country's financial crash in August. Page 16; Russia asked to bid for Iranian reactors, Page 2; Pakistan agrees IMF loan package, Page 4

Denmark wins budget agreement
Denmark's centre-left coalition government has won agreement for its budget from four opposition parties. Europe, Page 2

Ukrainian man faces execution
Ukraine may break a moratorium on capital punishment and execute a man accused of 52 killings if he is found guilty. Anatoliy Onoprienko, 39, has apparently admitted the killings.

Brussels warns Germany
The European Commission warned the German government against pushing for a harmonised minimum level of company taxation during its six-month presidency of the European Union. Europe, Page 2; Lex, Page 16

Norway drops plan to lift taxes
Norway's coalition government averted a defeat over its proposed 1999 budget by abandoning a package of tax rises and agreeing to consider a privatisation programme. Europe, Page 2

Call for regulation of big mergers
The head of Germany's federal cartel office yesterday called for an international body to regulate big cross-border mergers. Europe, Page 3

China prepares for US export ban
China has launched a drive to prepare for a US ban on its exports packed in untreated wooden crates. Trade, Page 7

Netanyahu postpones overseas trip
Benjamin Netanyahu, Israel's prime minister, has postponed a trip overseas in a move to shore up his unstable coalition government. International, Page 5

EU and US in trade talks
Washington and Brussels were locked in talks at the World Trade Organisation in Geneva in an effort to head off a trade war over bananas. Trade, Page 7

UK trade gap at record level
The UK's trade deficit with the rest of the world has reached a record, according to official data. The government blamed the crisis in Asia. UK, Page 8

Mass graves found in Algeria
Algerian authorities said they had discovered two suspected mass graves on the outskirts of the capital Algiers.

Beijing to bid for 2008 games
Beijing will bid to host the 2008 summer Olympic Games after losing a battle with Sydney for the right to stage the event in 2000. Asia-Pacific, Page 4

Finland honours former president
Finnish honours former President Mauno Koivisto on his 75th birthday for helping Finland cling to its ties with the West despite fears of provoking neighbouring Russia during the Cold War.

BUSINESS NEWS

Exxon and Mobil 'in talks over possible merger'

Exxon, the world's second largest energy group, is in talks to take over Mobil, the second largest US oil and gas group, according to people close to both companies.

The negotiations are said to be at an advanced stage and an announcement could come early next week. If successfully completed it will be the largest industrial merger.

Mobil has a market capitalisation of more than \$80bn against Exxon's \$176bn. The negotiations follow the \$55bn merger announced in August between British Petroleum and Amoco.

Bolloré group of France cancelled its shareholders' pact with Bouygues, touching off a new burst of speculation on the future of one of the country's premier industrial empires. Companies and markets, Page 17; Lex, Page 16

Deutsche Bank has expressed an interest in buying part of the cable television network owned by the partially privatised Deutsche Telekom. European companies, Page 18

IBM has reached agreement with Sony, Warner, EMI, Universal and other US record companies to participate in a digital music distribution system known as the Madison Project. Companies and markets, Page 17; Lex, Page 16

Competition between the world's largest credit rating agencies for market share in Europe's growing capital markets is intensifying ahead of monetary union in January. Companies and markets, Page 17

Sega Petroleum, Norway's third largest oil company, criticised the purchase of a 5 per cent block of its shares by Statoil, the state oil company. International companies and finance, Page 22

CPC, the Caspian Pipeline Consortium, is set to sign its first big contract for the 1,500km, \$2.2bn pipeline connecting Kazakhstan's Tengiz oilfield with the Black Sea. Trade, Page 7

British Telecommunications made its boldest move into the internet market by buying 50 per cent of the UK business of Excite, one of the biggest US portal groups, for \$10m. Britain, Page 9

Scores of new telecom companies are jostling for business in the European Union 11 months after the last restrictions on the telecoms sector were lifted. Europe, Page 2

Stora of Sweden and Enso of Finland received European Commission approval for their proposed merger. International companies and finance, Page 21

Eni, the Italian oil and gas group, expects a modest 2.3 per cent decline in full year net profits to about \$1,000bn (\$2,960bn). European companies, Page 18

Nestlé shares fell by over 5.8 per cent after it warned that profits had been hit by a sharp drop in sales in Russia and in Asia. European companies, Page 18

Euro Prices
A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets. Page 24

UK approves Pinochet extradition proceedings

Britain heads for confrontation with Chile after ruling by senior court

By John Mason and Andrew Parker
In London and Imogen Mark
In Santiago

Britain was last night facing a diplomatic confrontation with Chile after the House of Lords, the UK's most senior court, approved the extradition to Spain of General Augusto Pinochet, the former Chilean dictator, to stand trial accused of crimes against humanity.

The five law lords ruled by a 3-2 majority that Gen Pinochet was not immune from prosecution because international law, developed since the second world war, meant deeds of state could be tried for crimes such as torture and genocide.

Spain is seeking to try Gen Pinochet on charges of murder, torture and hostage-taking, allegedly committed after he seized power in 1973.

The ruling was received with anger in Chile. President Eduardo Frei said his govern-

ment would continue to fight for the release of Gen Pinochet who must now remain under arrest in a private London hospital.

President Frei said he would send Jose Miguel Insulza, the Chilean foreign minister, to London as a special envoy to lobby for the former dictator's release.

Jack Straw, the UK home secretary, must now consider whether to block the extradition request by allowing Gen Pinochet to return to Chile on compassionate grounds. However, such a decision would cause embarrassment to the government which is still attempting to prove it operates an ethical foreign policy. Underlining his dilemma, he has asked for an extension to the December 2 deadline for his extradition decision.

The law lords ruling delighted leftwingers in the UK's ruling Labour party and human rights groups which had campaigned for Gen Pinochet to be extradited. Human Rights Watch, the



Demonstrators celebrate outside the House of Lords in London after the UK's most senior court approved the extradition to Spain of the former Chilean dictator General Augusto Pinochet

international monitoring group, said: "This is a great day of victory for Pinochet's thousands of victims. The wheels of justice are turning at last."

However, the ruling dismayed opposition Conservative party politicians. William Hague, the Conservative leader, called for the general to be allowed to return to Chile. Baroness Thatcher, the former prime minister and a close political ally of Gen Pinochet since the Falklands war, said he should be allowed home immediately because he was "old, frail and sick".

"I remain convinced that the national interests of both Chile and Britain would be best served

by releasing him, which the home secretary has it in his power to do," she said.

In Chile, both the government and opposition parties appealed for calm. However, there were fears of isolated attacks on British or Spanish citizens and businesses. Senior military officials were particularly worried about possible kidnapping attempts on British or Spanish citizens.

There was no immediate reaction from the Chilean army or other military services. However, President Frei has called a meeting of the National Security Council for today at which the four most senior military commanders will be present. Ana-

lysts think troop movements may increase.

In Spain, the ruling was seen as adding to the Madrid government's discomfort over the affair. The government only reluctantly supported the extradition request of examining magistrate Baltasar Garzon. A cabinet official said "many things still have to be resolved" in the case.

Lionel Jospin, France's socialist prime minister, welcomed the ruling, saying: "This is a surprise, a joy and at the same time bad news for dictators."

The Pinochet judgment, Page 6
Day of judgment, Page 14
Editorial Comment, Page 15

US acts over Boeing and Airbus prices

Trade inquiry launched after list increase for commercial aircraft

By Michael Stapleton in London

The US Federal Trade Commission has launched an investigation into prices charged by Boeing and Airbus Industrie, the world's two biggest aircraft makers, for commercial aircraft.

The FTC acted after the two manufacturers announced increases in their list, or official, prices earlier this year, industry observers say.

The US authorities were also concerned about separate interviews with the Financial Times in which Boeing and Airbus executives said they would no longer compete purely on price.

The FTC declined to comment. The investigation is understood to be at an early stage. Boeing

and Airbus were asked to submit pricing information and answer preliminary questions by the end of last month. Boeing said earlier this year it would increase list prices on most of its aircraft by 5 per cent. Airbus announced a 3 per cent increase.

The two manufacturers are likely to mount a vigorous defence. They are expected to argue that although they would like to increase profits, most airlines still receive discounts on the list prices. Both British Airways, which this year placed its first-ever Airbus order, and Ryanair, the Irish low-fares carrier which ordered Boeings, are

known to have achieved substantial discounts.

Boeing, which has its headquarters in Seattle, and Airbus, the European consortium, are the world's only manufacturers of aircraft with more than 100 seats. However, they have traditionally competed furiously, frequently undercutting each other's prices.

Analysts said price competition was a significant factor behind Boeing's \$178m net loss last year - the group's first for 50 years. The loss, and production problems at Boeing's factories, resulted in the dismissal earlier this year of Ron Woodard, head of the group's commercial air-

craft division.

In September, following Mr Woodard's dismissal, Boeing said it would concentrate on profitability and would cede market share to Airbus rather than sell aircraft at a loss. Noel Forgeard, who became managing director of Airbus earlier this year, said the consortium - owned by Aerospatiale of France, DaimlerChrysler Aerospace of Germany, British Aerospace and Casa of Spain - would also concentrate on achieving a profit on each aircraft order.

Asked whether Boeing would be content to see Airbus win more orders in a year, as hap-

pened in 1994, Harry Stonecipher, Boeing president, said: "We can live with that. You bet."

Mr Forgeard said Airbus would be less concerned about achieving its earlier long-term goal of 50 per cent of the world market. The consortium has traditionally taken about a third.

He said earlier this year: "Our target for market share is the one that optimises returns to our shareholders."

Airbus is a *Groupement d'Intérêt Economique*, a French legal construct, which does not publish accounts and makes no profits in its own right. All profits and losses accrue to its four shareholders. However, the four have agreed to turn Airbus into a limited company by next year.

Germany warned against pushing uniform tax plan

By Peter Norman in Brussels

The European Commission yesterday warned Germany's new left-of-centre government against pushing for a harmonised minimum level of company taxation during its six-month presidency of the European Union.

Mario Monti, commissioner responsible for taxation, said such an initiative would be premature.

He called instead on EU finance ministers to concentrate on implementing the package, agreed a year ago, to tackle harmful conflict of business taxes among member states.

Mr Monti did not specify Germany or name Oskar Lafontaine, the German finance minister, but his remarks were a warning shot to the recently-elected German government and provided support for British government objections to a growing movement among left-of-centre political parties in continental Europe for greater EU tax harmonisation.

The commissioner doubted that there existed political support for minimum business taxes in the EU and warned that a debate on the issue could destabilise the consensus to implement the existing corporate tax package based on a code of conduct to eliminate harmful measures.

Mr Monti said the EU's goal was to co-ordinate aspects of national tax policies to reduce harmful distortions in the European single market and encourage tax structures to develop in a way that would increase employment.

Last month's coalition agreement between Germany's Social Democratic party and the environmental Greens pledged the red-green government of chancellor Gerhard Schröder to "an effective minimum taxation of companies" in the EU.

Mr Lafontaine, attending his first meeting of EU economics and finance ministers this week, made clear Germany wanted to achieve some "first results" on tax harmonisation during its presidency starting on January 1. He singled out corporate taxation and the elimination of tax havens in the EU as high priorities.

Mr Monti will, at a meeting of finance ministers in Brussels on Tuesday, report on progress on implementing the code of conduct on business taxation and on discussions within the EU about a disputed Commission proposal for a 20 per cent withholding tax on savings.

"If you have a tax haven for a few people you condemn the rest to a tax hell," Mr Monti said.

Lex, Page 16

WORLD MARKETS

STOCK MARKET INDICES			
New York Dow Jones	9,282.58	(-3.48)	
NASDAQ Composite	1,877.0	(-11.12)	
Europe and Far East			
UK	3,949.84	(-10.45)	
DAX	2,944.37	(-14.45)	
FTSE 100	5,753.3	(-23.0)	
Nikkei	15,073.47	(-91.17)	
US TREASURY RATES			
1-month	5.75%		
3-month	5.75%		
6-month	5.75%		
1-year	5.75%		
OTHER RATES			
UK 3-month	5.75%		
UK 6-month	5.75%		
UK 1-year	5.75%		
Germany 3-month	5.75%		
Germany 6-month	5.75%		
Germany 1-year	5.75%		
Japan 3-month	5.75%		
Japan 6-month	5.75%		
Japan 1-year	5.75%		
US 3-month	5.75%		
US 6-month	5.75%		
US 1-year	5.75%		

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WORLD NEWS

EUROPE

NUCLEAR REACTORS US REINFORCES OPPOSITION TO DEAL

Russia asked to bid for \$3bn Iranian contract

By Andrew Jack in Moscow and Stephen Fidler in Washington

Russia has been asked to bid for the construction of three new Iranian nuclear reactors, in a deal potentially worth more than \$3bn but which could also set Moscow on a collision course with the US.

Vyegenny Adamov, the Russian energy minister, who returned from talks in Iran this week, announced

the signature of a new \$800m contract for completion of Iran's Bushehr nuclear power station over the next four to five years. He confirmed that Iran had asked Russia to bid for three other reactors worth a total of more than \$3bn.

The latest Russian commitment comes at a time when the country is keen to expand its export in the lucrative nuclear field to help boost its struggling economy, but it risks

triggering renewed antagonism with the US, which is worried about the development of nuclear weapons in Iran.

Iran is among the countries affected by US sanctions, and the US over this summer applied sanctions against seven Russian organisations which it claimed had broken Russia's own export controls by assisting Iran's ballistic missiles programme.

A State Department

spokesman said yesterday the US had repeatedly raised the issue with the Russian government "at every level" and would continue to do so.

"Iran has a programme to develop nuclear weapons and the US is opposed to any co-operation with Iran's nuclear sector, including the Bushehr project," he said.

However, he said Russia had given assurances to the US that none of the technology involved in its co-operation with Iran would

be useful militarily. This would rule out co-operation on gas centrifuge facilities and heavy water reactors.

"We appreciate these assurances that this is for peaceful use, but we are going to continue to make our position clear to the Russian government," he said.

At a press conference yesterday, Mr Adamov accused the US of not taking a consistent position. He said Washington ignored

Russia's concerns about the development of nuclear power in Israel and Pakistan, and that the US had backed a nuclear programme in North Korea using technology similar to that which would be used for Bushehr.

In a separate meeting, Vladimir Orlov, head of the PIR Centre of Political Studies in Moscow, claimed Israeli projections that Iran would develop nuclear weapons within two to three

years were "exaggerated", and it was more likely to take eight to 10 years.

At the same meeting, Viktor Mikhailov, deputy nuclear energy minister, dismissed as groundless US fears of the nuclear civil programme being used for military ends. He also stressed that it was the US, Germany and France which first launched a nuclear energy programme with Iran in the 1970s with a plan to build 32 reactors.

EU 'has dynamic telecoms market'

By Emma Tucker in Brussels

Scores of new telecommunications companies are jostling for business in the European Union, just 11 months after the last restrictions on the sector were lifted, according to a report yesterday.

The European Commission said that its latest survey of the market showed a "dynamic and rapidly evolving" EU telecoms market with lower tariffs for national, business and international phone calls.

But the liberalisation process is far from complete, with three countries - Luxembourg, Portugal and Greece - lagging far behind the other EU 12.

These three countries still rely on one national operator for all basic voice telephony, compared with 33 companies which are authorised to offer national voice telephone services in Sweden, and 100 operators for international services in the UK.

By the end of August, across the EU, there were 215 operators offering national telephone services, with 284 offering international services, along with 77 mobile operators.

National regulatory authorities have been established in all member states. However, Brussels has queried their independence in Belgium, France, Finland, Luxembourg and Ireland.

The late establishment of an authority in Italy has created legal uncertainty there, and lack of staff in Belgium, Greece, Italy and Luxembourg has jeopardised their ability to tackle the large case load.

The presence of many new players in the market suggests that licensing laws are working, the report adds.

But in some countries, the conditions for obtaining a licence are considered too onerous. The level of fees in France and Germany is judged too high.

Negotiations between new entrants and regulators over connection to national networks take too long in Belgium, Germany, France and Austria.

Brussels is also worried about the scarcity of interconnection agreements in the fixed market and the lack of transparency in cost accounting systems.

Martin Bangemann, the commissioner in charge of telecoms, said that fears of poorer members of society, and those in outlying areas being cut off as a result of liberalisation had proved totally unfounded.

BA stake in Iberia expected next week

By David White in Madrid

A long-awaited deal for British Airways to take a shareholding in Spain's flag-carrier airline Iberia is expected to be signed in Madrid in the middle of next week, aviation officials said yesterday.

The deal, believed to be worth around £230m (\$380m), will open the way for Iberia's entry into the recently formed Oneworld alliance and set the stage for full privatisation of the Spanish carrier.

Terms for selling a 10 per cent stake jointly to BA and American Airlines are due to be approved tomorrow by the board of Sepi, the Spanish government holding company which owns 95 per cent of Iberia.

BA, which is set to take the bulk of the holding with a share of about 9 per cent, is believed to have already given provisional approval. Further stakes in Iberia are set to be allocated to Spanish institutional shareholders before stock market flotation in the spring, involving an initial public offering of about 50 per cent of the capital.

The link was mooted well over a year ago, but talks were held up by differences over the size and valuation of BA's planned stake and delays in the formation of the UK operator's planned alliance with American Airlines, because of demands by European and US regulators.

A three-way link had been expected to take shape soon after Iberia signed a commercial agreement with American in September last year covering "code-sharing" - arrangements to sell seats on each other's flights - and frequent-flyer programmes.

BA was understood to be seeking a larger stake in running Iberia, but Spanish authorities ruled out ceding more than 10.15 per cent to foreign partners. The final deal is expected to give BA and American two seats on the Iberia board, which now has 14 members.

Iberia is also to have the option of taking minority shareholdings in the partner airlines.

Iberia is one of several airlines preparing to join the Oneworld network launched by BA, American, Canadian Airlines, Cathay Pacific and Qantas.

The Spanish carrier, which emerged from losses in 1996 after a state aid package, reported a 74 per cent rise in group pre-tax profits for the first 10 months of this year to Ptas50.2bn (\$350m). Earlier this month, it took full control of its domestic sister airline Aviaco.

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SATELLITE DIGITAL TELEVISION REGULATORY BODY ACCUSES GOVERNMENT OF FAVOURING US COMPANY OVER FRENCH-LED GROUP

Watchdog in row over Polish TV market

By Christopher Bohinski in Warsaw

Fierce competition for the Polish market between two satellite digital television groups yesterday burst into the political scene when the country's broadcast media regulator accused the government of favouring a US company over a French-led group in the race for Polish viewers.

Boleslaw Sulik, head of the KRRIT, the regulatory body,

said the government's speed on November 18 in moving to close down satellite transmissions from Polish territory by Polska Platforma Cyfrowa, a local digital television venture headed by France's Canal Plus, gave the impression that "the government was a party to the conflict".

The charge was rebutted by Marek Zdrojewski, the communications minister. He insisted his officials had merely been enforcing the

law. The Canal Plus-led group had failed to acquire the right documents for the equipment needed to broadcast its signal from Poland to a satellite, said Mr Zdrojewski.

The competing US company, Gte Entertainment, uses the Wiga TV brand, and broadcasts into Poland from Maidstone in the UK. It is funded through debt and equity issues worth \$350m.

Canal Plus, a French pay TV broadcaster, has had a

terrestrial operation in place since 1984. It recently put together a digital platform with Polish state television as well as Polsat, the leading private locally owned broadcaster. Both groups went on air this autumn and are spending heavily on advertising to build an audience for the direct satellite service. Both are also using local cable networks to reach more than 700,000 homes each.

Canal Plus gained the

advantage over the US company when it struck its deal on building the digital TV venture with Poland's state television. This is deemed crucial to the success of any digital operation in Poland. Not only can state television provide archives and production resources, but also a potential client base worth several hundred thousand viewers where reception of its signal is poor or non-existent.

Mr Sulik said yesterday

that Poland had become a "battleground between US and European interests in the broadcasting field". Robert Kwieciński, head of state television, said that he could not understand why the government had as late as last August "been encouraging Polish broadcasters to put together a national digital platform" with the French company. "This about face in less than three months is incomprehensible," he said.

YUGOSLAV POLITICS MILOSEVIC DISMISSES HIS ARMY CHIEF

General 'blocked coup attempt in Montenegro'

By Guy Dinmore in Podgorica, Montenegro

General Momcilo Perisic, dismissed as chief of the Yugoslav army by President Slobodan Milosevic on Tuesday, had blocked a coup attempt in Montenegro earlier this year and his removal could threaten stability in the small Yugoslav republic, Montenegro's foreign minister said yesterday.

Branko Perovic said in an interview that Gen Perisic had refused to obey orders from Mr Milosevic to use units of the federal Yugoslav army based in Montenegro to impose a state of emergency and prevent the inauguration of Milo Djukanovic, the reformist opponent to Mr Milosevic, as president.

Armed supporters of Momir Bulatovic, the former president of Montenegro and a close ally of Mr Milosevic, staged riots in the capital, Podgorica, last January on the eve of the inauguration of Mr Djukanovic. Mr Perovic said the attempted coup failed when Yugoslav troops followed orders from Gen

Perisic and stayed in their barracks.

"With the removal of General Perisic, the possibility of military intervention in Montenegro is much higher than before," Mr Perovic said. He urged the international community to pressure Mr Milosevic not to use force against his political opponents.

Gen Perisic has been replaced by his deputy, Gen Dragoljub Ojdanic, a hard-liner close to Mr Milosevic. Last month Mr Milosevic also replaced the head of Serbia's secret police whose loyalty was suspect.

Western diplomats said the dismissal of Gen Perisic, long rumoured, was also due to his reluctance to have the federal army involved in the conflict against ethnic Albanian separatists in Serbia's Kosovo province. Most of the fighting has been led by special police units.

Gen Perisic last month made an outspoken attack on what he called "armateurs" in the Serbian leadership. According to diplomats, he was the main force

behind Mr Milosevic's decision to make a deal that averted Nato air strikes against Serbia because of its offensive in Kosovo.

Mr Djukanovic, at a meeting of the federal Supreme Defence Council in Belgrade on Tuesday, opposed Gen Perisic's dismissal but was outvoted by the body's two other members - Mr Milosevic and his ally, Milan Milutinovic, president of Serbia. Montenegro and Serbia are the only republics left in Yugoslavia after its disintegration in the early 1990s.

Reuters adds from Belgrade: The Yugoslav government is again challenging the authority of the United Nations war crimes tribunal by refusing to grant visas to investigators, a UN prosecutor, Graham Blewitt, said yesterday.

Experts were last month barred from Serbia's rebel Kosovo province, in direct defiance of a UN Security Council resolution. The visa ban has now been extended to tribunal investigations into the Bosnian war which ended in 1995.



Palestinian leader Yasser Arafat (right) shakes hands with French president Jacques Chirac in Paris yesterday before talks with French leaders and the Egyptian president, Hosni Mubarak.

Czechs hope for further cuts in interest rates

By Robert Anderson in Prague

The Czech central bank believes the outlook for inflation is optimistic enough to give room for further cuts in interest rates, adding to the five already made over the last four months.

In an interview, Josef Tosovsky, the bank governor, said: "We can expect further falls in inflation and this is reflected in our interest rate policy. There is still room to go down unless there is a sudden exchange rate deterioration."

Inflation has fallen from a peak of 13.4 per cent in March to 8.2 per cent last month. This rapid decline led the bank earlier this month to cut the two-week repo rate by 1 percentage point to 11.5 per cent, bringing the total reduction since the Social Democrat government took office in mid-July to 3.5 percentage points.

However, Mr Tosovsky said the bank was worried about union demands for pay increases of around 11 per cent, when average inflation next year was likely to be 7 per cent.

He also said pension and social security reforms were needed to stop the public sector sinking into deeper deficit, although the planned Kcs1bn (\$1.03bn) government deficit for next year, which represents an estimated 1.6 per cent of gross

domestic product.

The recent rapid fall in interest rates has been seized upon by some politicians - notably former premier Vaclav Klaus - as evidence that the bank kept rates too high for too long and was to blame for the current recession. Some ministers have also suggested curbing the central bank's independence to ensure a closer fit with fiscal policy.

Mr Tosovsky conceded there was a question mark over how the bank used its increased freedom in the first half of this year, when he stepped aside to be interim prime minister. But he said concern over currency weakness in a time of political instability explained the bank's caution.

He warned, however, that reducing the bank's independence would send a negative signal. "Usually this pressure arises when the economy is weak and when politicians are seeking excuses," he said. "The bank is a big target and it is always good to shoot at a big target because you can't miss."

Mr Klaus, leader of the opposition Civic Democrats, has said Mr Tosovsky should take politicians' views into account when he nominates new members of the bank board to the president in February. "The appointments to the board must be based more on the existing political arrangement," Mr Klaus said recently.

By Tim Burt in Stockholm

Norway's coalition government yesterday averted a damaging defeat over its proposed 1999 budget by abandoning a Nkr5bn (\$536m) package of tax increases and agreeing to consider a limited privatisation programme.

The minority coalition, which holds just 23 of the 165 seats in parliament, said it had secured support from the right-wing Progress and Conservative parties for a heavily modified budget.

Senior coalition officials said the multi-party deal would ensure that the budget would be passed by parliament, enabling the government to remain in office.

The opposition Labour party had threatened a vote of no confidence, had the coalition failed to win sufficient support for its original budget proposals. Under the revised budget, the three-party coalition has agreed to drop increases in income and corporation tax.

In a political about-turn, the coalition has agreed for the first time to consider Conservative party demands for a phased privatisation programme in Norway. A minority stake in Telenor, the state telecommunications group, could be sold off next year, followed by Arena, the wholesale alcohol importer and supplier.

Following pressure from the Progress party, the coalition has also abandoned proposed cuts in defence.

Danish government wins agreement for budget

Denmark's centre-left minority coalition government yesterday won agreement for its budget from four opposition parties, after an unusually rapid negotiation process. Clare

MacCarthy writes in Copenhagen.

The budget will reduce state expenditure by an estimated Dkr6bn (\$1.2bn) next year via a blend of spending cuts and new

sources of income. It will have a fiscal tightening effect of between 0.4 per cent and 0.5 per cent of gross domestic product. This should bring 1999 GDP growth to 1.7 per cent.

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EU SUBSIDIES PLAN TO RING-FENCE POORER AREAS TO ATTRACT FUNDS RUNS INTO A WAVE OF CRITICISM

Rich Ireland polishes begging bowl

By John Murray Brown in Dublin

The Kilkenny People called it "a prime example of dodgy accounting". The Limerick Leader dubbed it the "new apartheid".

The cause of this outburst of editorial spleen from some of Ireland's regional newspapers is the government's bid to split the country into rich and poor regions to avail of continued European aid.

Ireland receives more budget transfers per head of population than any European Union state. But with the economy growing faster

than the rest of the EU, it no longer qualifies for Objective One funds given to poor regions, as its GDP per capita is more than 75 per cent of the EU average.

The government solution is to divide the country into two - with 15 counties in the midlands, the border region and the west treated as a separate region.

Officials insist this is a pragmatic strategy to maximise EU transfers. But in so doing, Bertie Ahern, the prime minister, has clearly alienated some of his own backbenchers from constituencies in areas such as Kil-

kenny and Limerick which will not benefit.

Moreover, by including Kerry - in spite of the fact its GDP per capita is at 101 per cent of the EU average - Mr Ahern has been seen to bow to the implicit threats of backbench independent Jackie Healy Rae on whom he relies to sustain his minority coalition.

The opposition Fine Gael party has accused the government of "political cuteness". One of its European MPs claimed Ireland's stance was a "severe embarrassment to our reputation in Europe".

Monika Wulf-Mathies, EU's regional affairs commissioner, said Ireland's bid would not be accepted if it was just "subsidy shopping". She reportedly told Mr Ahern that adopting such a policy would not guarantee continued Objective One funding.

But Peter Brennan, who heads the Irish Business and Employers Confederation in Brussels points out several other member states are playing the same game.

"I think we have to get our heads out of the structural funds' trough and look at,

not how much we might get from Brussels, but what we might spend the money on," says Mr Brennan.

As well as helping directly to fund Ireland's infrastructure, the Objective One status will determine the level of state aid to local industry. In the new region it will be possible for a business to receive a 65 per cent capital grant, as opposed to 20 per cent in the rest of the country.

As any local politician knows only too well, that could affect jobs, and thus ultimately his support at the next election.

First cabin held in Berlin since 1945

German cartel chief on a new world body

Year domestic bond issue

Green rates

German inflation at 0.7%

Spokesman for Kjell Magne Bondevik, the Norwegian prime minister, said: "Although we will have to find cuts in a number of areas, this will allow the government to continue."

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First cabinet held in Berlin since 1945

By Ralph Atkins and Tobias Buck to Berlin

"Ich bin ein Berliner," declared Gerhard Schröder, the German chancellor, yesterday, pronouncing *ich* with a "k" like a native of the city.

If he meant to capture the significance of the first cabinet meeting in Berlin since the second world war, the chancellor's comment was hardly original. But it was oddly appropriate: borrowed from the past and the sort of thing usually said by visiting dignitaries.

This was only a brief dip into the future by a cabinet on a day trip from Bonn, the modest Rhineland university town that for 50 years has acted as Germany's temporary seat of government. The Berlin chancellery is still under construction, so the cabinet met in the cherry wood and aluminium "diplomatic" reception room of the 1960s state council building used by Erich Honecker, former Communist leader of East Germany.

The signs telling civil servants where to go were stuck up with sticky tape in a building which nowadays usually houses exhibitions. Next door the new foreign ministry was still under construction.

Mr Schröder is determined to make the city the sym-

bolic capital of his "republic of the new political centre" as soon as possible - even if that involves everyone making the 60km journey from the Rhine. "All the aircraft arrived on time," said Uwe-Karsten Heye, government spokesman. "If that is a condition for being able to work here, it was fulfilled."

As for the ubiquitous building sites, which still make travelling in Berlin subject to frequent delays, the "cabinet adopted the laid-back attitude of Berliners," Mr Heye said.

It was a flying visit and by lunchtime, Mr Schröder was on his way back to Bonn. But the sense of history was still there.

The coloured-glass window on the stairway up to the cabinet's meeting room was full of muscular socialist workers and soldiers. The former Communist state council building incorporates the balcony and archway of the former Berlin palace - site of Karl Liebknecht's declaration of a German socialist republic in November 1918. The rest of the palace was torn down by the Communists in 1961.

Outside, a freezing easterly wind blew from Poland and the former Soviet Union - a chilly reminder both of the recent past and of the fact that Germany's politics are shifting geographically.

Shaky start takes shine off Schröder's election victory

Conflicts, mistakes and communication breakdowns have beset Germany's new chancellor, reports **Ralph Atkins** from Berlin

As Germany's cabinet gathered yesterday for the first time in Berlin, Gerhard Schröder, the chancellor, was looking for more than just a fresh start at a new venue.

His coalition's first four weeks in office have been marked by conflicts, mistakes and communication breakdowns that have taken the shine off his election victory over Helmut Kohl.

"Perhaps we wanted too much too quickly," Mr Schröder admitted on Tuesday.

First, there have been rifts in his Social Democratic party (SPD). He was nominated chancellor-candidate only six months before the election on September 27 and has had little chance to stamp his authority on the party. Second, his coalition partner, the Green party, is inexperienced in government and is still attached to its radical, pacifist roots.

But Mr Schröder's difficulties have also reflected contradictions in his own style - between his pragmatic

instincts and his adherence to traditional SPD themes of equality and active government. Differences within the SPD erupted this week with a succession of Social Democratic state premiers voicing alarm over the government's redistributive tax plans - by which modest cuts in personal rates would be funded largely by reducing the tax breaks enjoyed by industry.

Wolfgang Clement, premier of North Rhine-Westphalia and supposed ally of Mr Schröder, called for extra help for small and mid-size businesses. Gerhard Glogowski, who succeeded Mr Schröder as premier of Lower Saxony, has warned of the impact on the finances of the states, which share tax revenues with the federal government.

It is more than just bluster. If there is no agreement at a meeting Mr Schröder has called with SPD state premiers on December 8, there is a threat of the tax package being disrupted in the Bundestag, second chamber of parliament, in which

the states are represented. The stand-off has not been helped by the robust stance taken by Oskar Lafontaine, the left-leaning finance minister and architect of the tax reform. Mr Lafontaine has assumed considerable autonomy over wide areas of the government's financial and economic policy but has failed to keep senior party colleagues on side, despite also holding the chairmanship of the SPD.

Tensions created by the SPD's Green party allies have been largely in predictable areas of domestic policy: for instance, over the extent of exemptions for industry from higher energy taxes which the government plans so as to fund cuts in social security contributions. At the same time, Jürgen Trittin, Green environment minister, appears to be on a confrontation course with the energy sector over legislation he is preparing to tighten up safety standards at atomic power stations before a phased withdrawal from nuclear generation.



Lafontaine (right) jokingly bows to Schröder before yesterday's historic cabinet meeting in Berlin

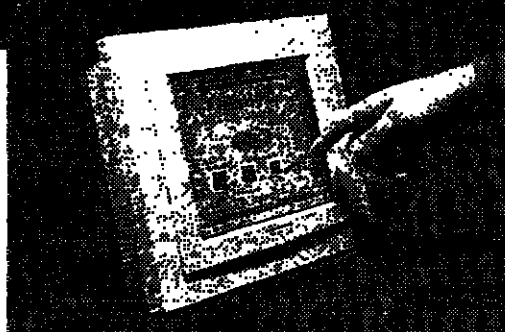
have also been of his own making. Most noticeable was his intervention last week in a row over the tax and social security treatment of part-time jobs paying DM120 (€36) a month or less. The chancellor suddenly found that an election pledge to crack down on the increasing exploitation by employers of low-paid workers threatened to cut off a source of income for the least well-off families.

The compromise Mr Schröder himself announced in parliament at first appeared neutral. In future "DM120 jobs" would no longer be liable for tax - but social security contributions would be deducted instead. But it resulted in a tax shortfall for the states, which had not been consulted. The deal might also break constitutional guarantees protecting the welfare system.

In interviews this week Mr Schröder has been almost apologetically self-critical - the chancellor is one of the few German politicians with a self-deprecating humour. After an initial focus on foreign policy in his early days in office, including an exhausting trip to Moscow, there are signs he is now concentrating more on domestic issues.

After his election, Mr Schröder promised caution before speed. Now he has to learn his own lesson.

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NEWS DIGEST

CROSS-BORDER MERGERS

German cartel chief calls for new world body

The head of Germany's federal cartel office yesterday called for an international body to regulate big cross-border mergers. Dieter Wolf said existing institutions were inadequately placed to meet the challenges of big cross-border mergers such as the proposed link between Deutsche Bank and Bankers Trust of the US or the recent merger between carmakers Daimler Benz and Chrysler.

Mr Wolf said such mergers were not only too big for national bodies but were "also a size too big for European merger control [authorities]". He said now was the time for discussions about the establishment of a global institution for monitoring of mergers.

Observers see little chance of Mr Wolf's proposals being realised soon. They pointed to a recent impasse in talks about the incorporation of competition policy into the World Trade Organisation as evidence of the difficulties in forging an international set of rules. The European Union and the US already have agreements for the treatment of trans-Atlantic mergers. Frederick Stüdemann, Bonn

SWISS FINANCE

50-year domestic bond issued

The Swiss government yesterday signalled its long-term confidence in the future of the Swiss franc by issuing a 50-year domestic government bond. The bond, which carries a 4 per cent coupon, was priced to yield 4.085 per cent.

Peter Thomann, who heads the Swiss government's treasury operations, said yesterday's auction of Sfr189m (\$136m) of 50-year bonds was part of efforts to widen the maturity of its 21 issues and extend the yield curve. He said it reflected the view that Switzerland's long-term interest rates were at their lowest level ever. The Swiss government last issued 50-year bonds in 1909 on a coupon of 3.5 per cent. Although Swiss government debt has grown to more than Sfr100bn it remains one of the world's most highly rated borrowers. The bond was targeted at Swiss pension funds and insurance companies required by law to earn a minimum 4 per cent on their funds under management. William Hall, Zurich

INFLATION RATES

German inflation at 0.7%

Germany's annual inflation rate remained steady at 0.7 per cent in October according to figures released yesterday by the federal statistics office. But it highlighted the downward pressure on prices with its forecast for November which showed annual inflation of 0.6 per cent.

The latest data is likely to provide further ammunition for Oskar Lafontaine, federal finance minister, in his campaign for looser monetary policy on the grounds the threat of inflation has been banished and that deflation now poses a greater danger.

In Italy, preliminary data on consumer price inflation showed a sharper than expected drop, with the annualised rate falling to 1.5 per cent in the year to November, from 1.7 per cent the previous month. A survey of inflation in Italian towns and cities showed that the month-on-month rise in November looked set to be 0.1 per cent.

Despite the fall in inflation, Antonio Fazio, the Bank of Italy governor, kept the country's discount rate unchanged last night at 4 per cent, but is expected to bring it down to 3.3 per cent, the German repo rate level, before Economic and Monetary Union on January 1.

Frederick Stüdemann, Bonn, and James Blitz, Rome

SWEDISH ECONOMY

1999 GDP to grow at 2.3%

Swedish government forecasters yesterday warned that instability in world markets and sluggish industrial activity would lead to a slowdown in the country's gross domestic product growth next year. The National Institute of Economic Research, which earlier predicted that Swedish GDP would rise by 3.3 per cent in 1998, revised its forecast downwards to 2.3 per cent.

The institute forecast Sweden's current account surplus would fall from 1.9 per cent to 1.4 per cent of GDP next year. Unemployment is expected to shrink from 6.6 per cent to 6.1 per cent. Tim Burt, Stockholm

ASIA-PACIFIC

Tokyo banks underestimated risky loans

By Gillian Tett in Tokyo

Japan's Financial Supervisory Agency, the banking watchdog, will reveal next month that the country's largest 19 banks have underestimated their risky loans by up to ¥10,000bn (\$83bn).

The finding is part of the results of the FSA's inspection of 18 banks, which will pave the way for an injection of public funds of up to ¥25,000bn into the banks' capital base.

The results of the inspection, which is almost complete, are likely to encourage more restructuring at the country's weaker banks. In particular, some government officials are now seeking to find a merger partner for the troubled Nippon Credit Bank (NCB), where problem loans are now estimated to be more than ¥3,000bn, or 40 per cent of its loan book.

The FSA yesterday claimed that the underestimation of bad loans was not significant compared with the previous estimated total of ¥87,000bn of problem loans in the entire financial sector, which includes loans to potentially risky borrowers as well as loans in default. A senior FSA official said: "The level of wrongly classified loans is not high, probably only ¥5,000bn to ¥10,000bn."

However, the significance of the FSA inspection, which was conducted with the Bank of Japan, is that it uncovered particular reporting problems at three banks that are facing difficulties - Long Term Credit Bank of Japan, Yasuda Trust and

NCB. The FSA and the Bank of Japan have refused to comment on individual banks' inspection results but the probe has prompted the government to act. Last month, for example, LTCB was nationalised, and Yasuda Trust announced plans to sell its healthy business lines to Fuji and Dai-ichi Kangyo, effectively breaking up the group.

Some politicians and officials want to persuade NCB to seek a radical solution to its problems, possibly including nationalisation. This follows an attempt by the government to rescue NCB with an injection of public funds last year.

Hiroshi Kuriyayashi, head of research at Barclays Capital, said: "I think NCB's problems are worse than at LTCB. There is very little chance that NCB can survive without an acquisition or bailout scheme."

NCB yesterday refused to comment on the FSA inspection. However, it has pledged to incorporate the FSA results into its own problem-loan estimates next year.

Tadashi Umino, spokesman, said: "We want to have better disclosure to win back market confidence."

These estimates will show that next year the bank will hold ¥3,200bn in loans to borrowers who are in default, in corporate difficulties or loans which require careful monitoring. Mr Umino said. This represents about 40 per cent of NCB's loans.

NCB insists that the bank will make reserves to cover 75 per cent of these problem loans by next spring.

Japan's salarymen buckle down under economic gloom

Cynicism is running high about promises to help those facing problems under the 'cheap loans' policy, reports Gillian Tett

This weekend Hiroshi, a Japanese salaryman, will be going out to "work". For as the economy has slumped, Hiroshi's family has recently scaled back their usual, weekly shopping trips and started to buy their food very late on Saturdays and Sundays when the supermarkets offer cheap discounts.

"My monthly net salary of ¥300,000 (\$2,478) is not enough for my family now," explains Hiroshi, 38, who like many Japanese is far too embarrassed by his plight to let his full name be used. "I was thinking about buying a new television but I won't do that now."

Such sentiment bodes badly for Japan's ailing economy. But what is doubly alarming is that Hiroshi's plight is unlikely to be eased by the government's latest ¥24,000bn stimulus package.

For a key factor behind Hiroshi's malaise, and that

of up to 1m other Japanese families, is a disastrous "cheap mortgage" policy the government adopted earlier this decade. And although this mortgage tale has received little attention outside Japan, it provides one example of the complexity of the problems that lie behind Japan's consumer gloom.

Hiroshi's tale started back in 1993 when Kichiro Miyazawa, then prime minister, first embarked on another stimulus plan. In an attempt to boost the country's housing sector, he ordered the Housing Loan Corporation (HLC), the biggest government mortgage lender, to offer ultra cheap mortgages.

The HLC duly relaxed its normal credit standards. But it also introduced cheap *yutori* loans, which offered "leisurely" repayment terms. Under these, borrowers who took out a 20-year or 30-year loan could make very low

payments for the first five years but much higher ones later on.

The logic behind this was a conviction that the Japanese economy, and household incomes, would soon boom. And Hiroshi took the bait. In 1995, he proudly bought his first ever property for ¥28m - a 58 square metre flat on the fifth floor of a housing block surrounded by cabbage and rice fields in Japan's Kanagawa province. Although it takes 1½ hours to commute to his job at an air conditioning manufacturer in Yokohama, by Japanese standards Hiroshi considered himself lucky.

For the first two years Hiroshi easily covered the ¥80,000 monthly housing loan repayments out of his twice-yearly bonus, which workers traditionally got from companies as an essential part of their wages. But this year he received a rude shock. His company

indicated that it would cut the bonus next month because sales were sharply down and overtime work, which used to provide essential "top up" income, has also been slashed. Hiroshi cannot pay the mortgage from his ¥300,000 monthly salary because this is more than eaten up by household expenses. And in 18 months, the housing payments will surge to ¥110,000.

'I was thinking about buying a new television but I won't do that now'

"Of course I knew that the payback period would double, but I never thought that overtime would fall to zero," he explains. "When I bought the flat I did not have any money and I didn't know much about bank loans."

Hiroshi says "everyone in this apartment block who bought property then also took out two-step loans". In Japan as a whole an estimated 680,000 other house-

holds have also taken out *yutori* loans since 1993 and another 250,000 got similar loans from another scheme. This means that the issue has serious macroeconomic implications, argues Etsusuke Matsuda of HSBC Securities. Since most "cheap" loans are due to end in 1999 or 2000, he fears this could trigger a slump in housing investment. "It is a time-bomb about to explode," he

says, pointing out that this investment accounts for 9 per cent of gross domestic product.

Other analysts are more upbeat, not least because the government is finally now scrambling to act. Its recent stimulus package includes a promise to extend the "cheap loan" part of the *yutori* loans for households which suffer job losses or face "severe" difficulties.



Ishtaq Dar in Islamabad yesterday; his announcement followed months of uncertainty over foreign debt repayments Reuters

Pakistan in accord with IMF on loan

By Farhan Bokhari in Islamabad

Pakistan has agreed a new loan package with International Monetary Fund officials, said Ishtaq Dar, finance minister, in the most significant step yet to stave off a looming default on its foreign debt.

Mr Dar said: "This is good news. With the Fund and the [World] Bank there is complete agreement. There is no pending issue and everything stands resolved."

Mr Dar's announcement followed months of uncertainty over the country's ability to continue making repayments on its \$42bn foreign debt. This includes about \$10bn in onshore foreign currency accounts, frozen in May in anticipation of a run on bank accounts after Pakistan conducted its first nuclear tests. Those tests were followed by punitive western economic sanctions, which included opposing new multilateral loans to the country.

Uncertainty in the wake of the nuclear tests has almost dried up new foreign investments and led to a considerable fall in foreign exchange remittances from Pakistanis living abroad. Washington

has since relaxed its stance, allowing the multilateral agencies to resume negotiations on a new loan package. After formal approval from the Fund's executive board in Washington, Pakistan expects to receive \$330m in IMF credit during the current financial year to the end of June.

Government officials said an agreement would span a two to three year period and the total value would be in the range of \$1.3bn-\$1.5bn. An agreement with the Fund would be the cornerstone financing for a \$5.5bn international rescue package that Pakistan is seeking.

The IMF representative in Islamabad said: "Effective implementation of the agreed programme, supported by adequate financing, will pave the way for restoration of confidence and resumption of high and sustainable rates of growth."

Once an IMF agreement is in place, the country hopes to agree loans of about \$800m from the World Bank and the Asian Development Bank. Pakistan would also seek more than \$4bn in debt rescheduling from the Paris Club of lenders.

NEWS DIGEST

INDIAN ELECTIONS

Congress looks set to oust BJP in state polls

India's Congress party looks set to sweep out the Bharatiya Janata party (BJP) state governments in both Rajasthan and Delhi, according to exit polls after yesterday's four state assembly elections.

Exit polls showed the outcome in a third critical state, Madhya Pradesh, to be too close to call, with the BJP marginally ahead. Congress looked certain to lose in the smaller north-eastern state of Mizoram.

However, the strong Congress revival in Delhi and Rajasthan, should it be confirmed by results due early next week, would place the eight-month-old BJP-led national government under pressure. If Congress manages to form a government in Madhya Pradesh, analysts have suggested that the slim majority of the BJP and its 18 regional partners could come under pressure.

Although exit polls in India are of variable reliability, last night's exit poll conducted for Doordashan, the national broadcaster, fell broadly in line with pre-election surveys of the four states' 83m voters. Mark Nicholson, New Delhi

AUSTRALIAN TELECOMS

Plan to extend price caps

Telstra Corporation, Australia's leading telecommunications company, is to have price caps on a range of its services extended by the Australian government.

Telstra claims that such price caps in the new deregulated telecoms environment are no longer necessary and not in the interests of its private shareholders.

A third of Telstra was sold off by the government a year ago. Frank Blount, chief executive of Telstra, is increasingly critical of the government's stance and wants a clearer distinction made between social policy and competition policy.

But the government, which owns two-thirds of Telstra, is due early next month to extend price caps on billions of dollars worth of services including connections, rentals, local, domestic and international long-distance calls and mobile services. The current caps expire on December 31. Stephen Wyatt, Sydney

CAMBODIAN POLITICS

Coalition acts out accord

Cambodia's new national assembly, meeting for the first time since elections in July, chose Prince Norodom Ranariddh for its presidency yesterday, paving the way for his bitter rival, Hun Sen, to assume the premiership formally next week.

Under a complex formula devised by his father, King Norodom Sihanouk, Prince Ranariddh gained his post by agreeing to form a coalition government with Hun Sen, who ousted him from the premiership in a violent coup last year. Mr Hun Sen's Cambodian People's party (CPP) needed the support of Prince Ranariddh's Funcinpec party to form a government after it narrowly won election, whose results were disputed by the opposition.

The formula also includes the creation of a Senate, a new legislative body which will be appointed by the king. Although the Senate's particulars have not yet been agreed, the president of the Senate will be Choea Sin, leader of the CPP.

Cambodia is likely to regain its United Nations seat, which it lost after Mr Hun Sen's coup, once the Senate is constituted, diplomats said. Ted Baradack, Bangkok

Suharto tries to pre-empt probe

By Sander Theonies in Jakarta

Indonesia's former president Suharto has handed over control of seven of his foundations to the government, a senior official said yesterday, in an apparent attempt to pre-empt an investigation of the sources of his wealth.

Haryono Suyono, minister for welfare and poverty eradication, said Mr Suharto gave up control of seven of 13 charities controlled by him and his family. Mr Suharto appeared to be responding to continued student protests demanding he face trial, and signals from the military and President B.J. Habibie that the government would put more effort into investigating how he gained his fortune.

The value of the 13 foundations was estimated at roughly \$500m, although it is unclear how much was lost in the economic crisis.

At least 2,000 students rallied in central Jakarta, yesterday shouting "Suharto should go on trial immediately" as they headed towards the former president's home. Protesters have made almost daily efforts to march on the former president's house and troops have flooded the surrounding area, camping out overnight.

Students earlier this week protested to the attorney-general to complain about the slow pace of his investigation into alleged abuse of power by Mr Suharto, launched shortly after Mr Habibie took office.

The investigation has made little progress so far and separate police probes into specific fraud allegations against his three sons have led to little more than police questioning. Hutomo Mandanata Putra, his youngest son, talked to investigators earlier this week about allegations that he obtained government land illegally for two supermarkets in Jakarta.

The People's Consultative Assembly, the highest legislative body, earlier this month ordered a more thorough investigation. Parliamentarians, including members of the Golkar party which Mr Suharto created and controlled for decades, have called for Mr Suharto's house arrest.

This may spark a new wave of attacks on his family's businesses. While Pertamina, the state oil company, quickly cancelled trading contracts with the family, it found it more difficult to axe 10-year contracts with tankers controlled by Mr Hutomo.

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WHEREVER PEOPLE DO BUSINESS,
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Netanyahu postpones trip in push to save coalition

By Judy Dempsey in Jerusalem

Benjamin Netanyahu, Israel's prime minister, and key supporters yesterday postponed trips abroad in an attempt to shore up an increasingly unstable coalition government.

Mr Netanyahu postponed a visit to Switzerland, due yesterday, but still intends to travel to London and Spain. Ariel Sharon, foreign minister, said he would not attend next Monday's meeting of donors in Washington, convened by President Bill Clinton to discuss a financial aid package as part of the Wye peace accord.

The latest crisis was triggered by last week's cabinet vote in which several ministers abstained or voted against implementing the first of three transfers of

land to the Palestinians.

The rebellion by the ministers, including Nathan Sharansky, who negotiated the Wye accord, convinced Mr Netanyahu of the need to woo back David Levy, head of Gesher, a small party rooted in the working class, or face the prospect of calling an early election or forming a national unity government with the opposition Labour party.

Mr Levy resigned as foreign minister last January, withdrawing his four-member Gesher faction from the government, leaving Mr Netanyahu with a majority of one in the Knesset.

The prospect of a snap election would scupper implementation of the Wye accord, supposed to be completed by the end of January. Forming a national

unity government would be opposed by some of Mr Netanyahu's coalition partners since they would have to give up ministerial posts.

What emerged yesterday was a proposal that Mr Levy be brought back into the government as infrastructure minister, a role which Mr Sharon has continued to fill since his recent promotion to foreign minister.

Mr Levy's return has not been unequivocally welcomed by Likud. Mr Netanyahu's party. Gesher is demanding it be included in Likud's central committee, creating a powerful voting bloc which would also influence Likud's candidates for the next parliamentary elections.

In addition, Mr Levy, who officials said was playing this card for all it was worth,

wanted a seat in the "kitchen" or security cabinet and to be involved in the final status negotiations which will deal, among other matters, with the future of Jerusalem, Jewish settlements and Israel's borders.

As infrastructure minister, Mr Levy, who has long supported the working class and unemployed, would make demands on the budget, seeking more spending for housing. Economists were relieved when Mr Netanyahu said he would not give him the finance ministry, held by Yaakov Neeman.

Mr Neeman, under pressure from the coalition for his tough fiscal policies, said yesterday he would step down if it meant creating a broader-based government capable of pursuing peace with the Palestinians.



Richard Butler. His calm assessment of the situation impressed diplomats at the United Nations

France looks at Africa in a new light

By Robert Graham in Paris

For the 34 heads of state attending the 20th France-Africa summit in Paris tomorrow the motorcades have been cut and the number of bodyguards limited.

Though the cost of the two-day meeting attended by 49 countries is not disclosed it is rumoured France is paying the hotel bill for only the two working nights. Guests are being asked to pay the mini-bar expenses.

The message is clear enough: gone are the days of lavish paternalist entertainment accorded to heads of state in francophone Africa.

This change is part of a broader overhaul of policy towards Africa evident over the past 18 months since the arrival of the Socialist-led government of Lionel Jospin.

France is now putting the emphasis on greater transparency in providing aid to avoid corruption. The overseas aid ministry has been merged with the foreign ministry for greater control - previously this arm of government was, in effect, run from the Elysée palace by the president. The move signals an end to the independence of the president in the conduct of Africa policy.

France is cutting back its military presence in Africa and placing greater emphasis on regional self-help in security matters. As a result, it has had to reassure its traditional allies it is not disengaging but working for a new type of partnership.

At the same time, the promotion of democracy has acquired a higher profile.

Equally important, France has made it clear it wants to correct the historic imbalance between its close ties with French-speaking countries and its poorly developed relations with English and Portuguese-speaking nations. In this context France is offering itself as an alternative international partner to the US both in

aid, commerce, investment and security ties.

The summit will thus be the first real showcase for this new policy, even though France's old Africa hands believe the change will take much longer to achieve than officials admit.

English-speaking African countries have accepted invitations for the first time. Nigeria is the most notable absentee. Also, though South Africa will be represented, Paris is still smarting over what was seen as a political decision by Pretoria last week to favour British companies in a series of big defence contracts.

The policy shift has not been to the liking of all African leaders. President Omar Bongo, who has been in power in Gabon since 1967 and a staunch friend of successive French presidents, has decided to stay away. The long-time leader of oil-rich Gabon has taken umbrage at Mr Jospin's inability to find time to receive him on a recent private visit to Paris and was further angered by comments from the Socialist party pointing out a "free and fair" presidential election next month in Gabon. The leaders of Ivory Coast and Togo have also taken exception to Socialist calls for more democracy in their countries.

However, the summit will formalise an important reconciliation between Paris and Laurent Kabila, who led the successful rebellion last year to topple General Mobutu Sese Seko. France's long-time ally in the Congo. On seizing power, Mr Kabila had denounced France and pledged to withdraw Congo from the association of francophone African countries.

His presence in Paris alongside a delegation from the rebels he is fighting and the leaders of rebel-supporters Rwanda and Uganda, offers a chance for talks.

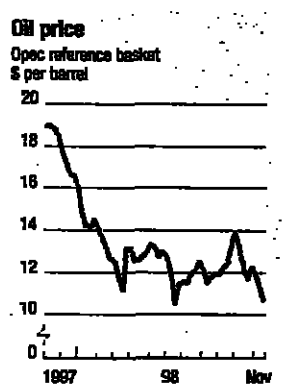
Opec set to quash attempts to win fresh cut in output

By Robert Corzine in Vienna

The Organisation of Petroleum Exporting Countries (Opec) looked set last night to quash any attempts to orchestrate a new cut in output, despite oil prices wallowing at 12-year lows.

Saudi Arabia, the world's biggest oil producer and exporter, was opposed to new cuts, preferring to see better compliance with Opec's current 2.6m b/d cut before considering new reductions, perhaps in a few months' time. Two of Opec's most economically pressed countries, Iran and Venezuela, are said to each be 300,000 b/d shy of their promised output level.

The main issue is "the question of credibility between ourselves with other oil producers and with the market," said one Gulf Arab delegate last night. Opec oil ministers spent much of the day in informal session. They were due to meet again later last night.



Some countries, including Saudi Arabia, have argued for a new round of cuts of 1m-1.5m b/d, to bring oversupplied oil markets back into balance. But other delegates argued that without greater compliance, any new cuts would not be credible to the market.

"A 1m b/d cut without credibility might only amount to 300,000-400,000 b/d

in the eyes of the market," said one delegate. "We are damned if we do, and damned if we don't. Why do something if it doesn't work?"

Opec members have seen their oil revenues cut by about a third this year, but there was little sense of crisis yesterday.

One suggestion by Algeria, that a summit of Opec heads of state be held early next year, underscored the gravity of the situation facing Opec. Some estimates suggest the total fall in Opec revenues may reach \$50bn this year, albeit after two years of above average prices and earnings.

The question facing the group is whether it can buck the global commodity downturn. Other natural raw materials and industrial commodities such as semi-conductors are suffering in the aftermath of the Asian crisis.

The fate of the US economy, the world's biggest oil

consumer, is vital to the short-term direction of oil prices. A sharp downturn there could more than offset any Opec action.

One attraction of putting off further cuts until early next year is based in part on the fact that it would enable Opec ministers to assess the impact of the northern winter on bulging inventories.

But it is not clear how much financial pressure is being felt by the big Gulf Arab producers, especially Saudi Arabia. Some analysts argue that two years of above average prices have provided at least some financial cushion.

Much of the personal wealth of the ruling families, who have the final say on oil price policy, is held in international stocks. It will not have gone unnoticed that on Monday, when Brent oil futures hit a record low on London's International Petroleum Exchange, the New York Stock Exchange hit a record high.

Russia stays UN hand on Iraq

By Michael Littlejohns at the United Nations in New York

Russia has vetoed a move by the United Nations Security Council because it feared it might lead to air strikes against Iraq by the US.

The Security Council was proposing a statement demanding Iraqi compliance with a request by weapons inspectors for munitions documents. Russia feared military action would follow if Baghdad refused, diplomats in New York said last night.

British officials voiced satisfaction, however, that a widely expected challenge to policies pursued by Richard Butler, the head of the UN disarmament commission, failed to materialise.

At Tuesday's late night meeting, Sergey Lavrov, Moscow's delegate, was vir-

tually the only critic.

France, which has often joined Russia and China in seeking the earliest possible end to UN sanctions and has not always been happy with Mr Butler, was reported to have expressed "outrage" that so soon after President Saddam Hussein agreed to restore co-operation he was again creating obstacles.

After a flurry of speculation that the US and Britain might resort to their "military option" that was called off at the last minute on November 14, Mr Butler delivered a calm assessment of the situation, diplomats said, causing China's delegate to remark later: "This is no crisis; this is a problem."

After reiterating to the council that more time was needed to test Iraqi intentions, he was assured of the council's full support.

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LEGAL IMPLICATIONS 'INTERNATIONAL LAW MAKES CERTAIN TYPES OF CONDUCT UNACCEPTABLE'

Lords' ruling a landmark in human rights law

By John Mason in London

The development of international human rights law since the second world war means General Augusto Pinochet, the former Chilean dictator, cannot claim immunity from the attempt by the Spanish authorities to prosecute him for torture, hostage-taking and murder, the House of Lords ruled yesterday.

By a 3-2 majority, the UK's most senior court overturned a High Court ruling that Gen Pinochet should not be extradited to Spain to face trial because he enjoyed immunity as a former head of state.

The ruling, which will be seen as an international landmark in human rights law, was given before packed press and public galleries in the House of Lords chamber. There was considerable tension as the law lords gave their individual judgments and gasps when the majority

verdict was announced. Giving judgment in favour of the Spanish government, Lord Nicholls said the Vienna Convention and the UK's State Immunity Act 1978 gave immunity to actions which international law recognised as functions of a head of state, irrespective of the terms of any domestic constitution.

"International law does not require the grant of any wider immunity. And it hardly needs saying that torture of his own subjects, or of aliens, would not be regarded by international law as a function of a head of state," he said.

"International law recognises, of course, that the functions of a head of state may include activities which are wrong, even illegal, by the law of his own state or by the laws of other states."

"But international law has made plain that certain types of conduct, including torture and hostage-taking,



A Pinochet supporter demonstrates outside the Spanish embassy in Santiago earlier this month. AP

are not acceptable conduct on the part of anyone. This applies as much to heads of state, or even more so, as it does to everyone else; the contrary conclusion would

make a mockery of international law."

The charter of the Nuremberg tribunal affirmed the basic principles in 1946 that no head of state could claim

immunity from prosecution if his actions fell outside international law.

"From this time on, no head of state could have been in any doubt about his

potential personal liability if he participated in acts regarded by international law as crimes against humanity."

Lord Steyn, also backing Madrid, said the Spanish case alleged General Pinochet had committed the actual acts of killing and torture. However, the agents had been directly answerable to General Pinochet rather than to the military junta and had acted on his orders.

He said the High Court had been wrong in saying no line could be drawn between degrees of unacceptable conduct by heads of state. This would mean that when Hitler ordered the "final solution" his act must be regarded as an official act deriving from the exercise of his functions as head of state.

However, the development of international law since the second world war meant a line could be drawn to cover genocide, torture, hostage-taking and crimes against humanity in armed conflict or peace time.

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WHAT COMES NEXT

Hearings could run on into summer

By Robert Rice in London and David White in Madrid

General Augusto Pinochet now faces the prospect of a six-month legal battle to avoid extradition to Spain, where legal experts say he would in any case be unlikely to go to prison.

The spotlight falls first on Jack Straw, UK home secretary, who must now decide whether to authorise extradition proceedings against the 83-year-old general.

Gen Pinochet is bailed to appear at Bow Street magistrates' court in London on December 2, which gives Mr Straw five days to reach his decision. Mr Straw last night requested a postponement, however.

If he authorises extradition proceedings, a date would then have to be set for the extradition hearing proper. Bow Street said the case, which could last up to two weeks, was unlikely to be heard before January.

The magistrate would have to decide only whether the offences for which the extradition is sought by Spain were extradition crimes - any offence punishable by a prison sentence of 12 months or more.

If the magistrate commits the general for extradition, the matter would then pass back to the home secretary, who has the final say.

At that stage, however, General Pinochet would almost certainly appeal to the High Court, which can free him if it believes extradition would be "unjust or oppressive". Further appeals to the Court of Appeal and House of Lords could take the case back to the UK's highest court by early summer.

If the general is finally extradited, he would be likely to avoid prison irrespective of the outcome of pre-trial proceedings and any court sentence that might ensue.

Spain's penal code provides for the granting of "conditional liberty" to convicted persons "who have reached the age of 70 years or who reach it while serving their sentence". A judge may however curb the convicted person's movements. Gen Pinochet turned 83 yesterday.

The former dictator would be expected to be sent to Spain rather than another country such as France and Switzerland, which have also sought extradition, since Spain's request was the first to be lodged and contains the heaviest charges.

UK PREDICAMENT PINOCHET WAS BETE NOIRE OF A GENERATION

A grown-up dilemma for former student politicians

By Andrew Parker, Political Correspondent

For a couple of days last month, Peter Mandelson, UK trade and industry secretary, became the darling of the British Labour party. Mr Mandelson, who is normally loathed by leftwing Labour MPs, was feted for criticising General Augusto Pinochet.

Two days after the former Chilean dictator's arrest in the UK on October 16, Mr Mandelson said most people would find it "gut wrenching" that Gen Pinochet was claiming diplomatic immunity.

His outburst also appeared to lend credence to the misplaced observation of some Labour MPs that Gen Pinochet's arrest at a London hospital gave real meaning

to the "ethical" foreign policy of Robin Cook, UK foreign secretary.

Mr Cook had in effect cleared the way for Gen Pinochet's arrest when Foreign Office lawyers told the police that the Chilean's passport did not give him diplomatic immunity.

Officials subsequently said that Mr Cook was delighted with Gen Pinochet's detention.

Gen Pinochet is the *bête noire* of the generation that now forms the UK government.

Ministers such as Mr Cook and Jack Straw, UK home secretary, were either students or putative politicians when Gen Pinochet orchestrated the coup which deposed Salvador Allende's democratically elected

Marxist government.

Even Tony Blair, UK prime minister, went on protest marches as Gen Pinochet ruthlessly repressed all dissent to his regime. "When I was a student we all condemned what he did at the time," Mr Blair said last month.

In that context, Mr Mandelson's comments were not surprising. However, his resurrection of undergraduate sentiment underlines how the UK government failed to predict the diplomatic storm which followed the general's arrest.

Baroness Thatcher, former UK prime minister, demanded his immediate release because Chile had assisted her Conservative government during the Falklands conflict.

In Chile itself there were disturbances on the streets, and British defence ministers became concerned because the row threatened arms sales.

Mr Blair's office changed tack, stressing repeatedly that the extradition proceedings were a judicial rather than a political process.

However, Mr Blair's official spokesman only compounded the row by highlighting the UK home secretary's power to reject an extradition request on compassionate grounds.

Yesterday's ruling will extend the diplomatic row, because Mr Straw now has to decide whether to allow the extradition; and British ministers are certain to be privately wringing their hands.

CHILEAN REACTION LEFT QUIETLY PLEASED, RIGHT SHOCKED

Anger and tears follow London broadcast

By Our International Staff

There was shock, rage and tears among General Pinochet's most ardent followers when news of the ruling was relayed, direct from the House of Lords, on Chilean television.

"It's a terrible blow for him, on the day of his birthday," said his son, also Augusto Pinochet, who said he was worried about the impact of the news on his father's health.

"He is being ill-treated in the most unjust way," said retired General Rafael Villarreal. There were shouts of "Let's go and fetch him" from the 200-odd supporters who had gathered at the Fundación Pinochet to hear the judgment. Others spat at and pushed journalists covering the event. Some 70 people set off to demonstrate outside the army academy in Santiago.

The rightwing opposition parties, which formed the backbone of the general's 17-year government, reacted with equal indignation. "What a spectacle - our whole country paralysed at 11 o'clock in the morning, waiting for the judgment of five lords in London!" said Pablo Longueira, the leader of the rightwing Union Demócrata Independiente.

But while the Chilean government will appeal against the extradition, President Eduardo Frei said it would not accept any pressure from "groups whose declarations have made a difficult situation even harder" - apparently a reference to threats from the general's most extreme supporters.

As concern grew in Spain yesterday about the danger of anti-Spanish reprisals in Chile, government officials in Madrid were anxious to play down the risk.

Abel Matutes, Spanish foreign minister, said Chile had guaranteed to protect Spanish interests in the country, "starting with the embassy, consulate and companies". Spain has in recent years been Europe's biggest investor in Chile.

For Chile's leftwing parties, the Socialists and the Party for Democracy, which form part of the centre-left coalition government, there was private emotion - hugs and hugs at the party headquarters. But in public they are firmly backing the government position.

Outside the UK parliament however, opponents of the general greeted the decision with a rowdy mixture of surprise and jubilation. "I'm completely overwhelmed - we didn't expect this," said Patricia Pizarro Letelier, a distant relative of a former government minister, Orlando Letelier, who was assassinated by Pinochet agents in Washington in 1976.

"We hope now that that

the doors of justice have been opened."

Nidia Castro, a political activist who left Chile 22 years ago, said the decision had made her "very happy". She added: "It was a complete surprise. Now, this gives us a good opportunity to really carry forward the process of democracy in Chile. At least now the world can recognise the brutality under which we lived, not only in Chile but right across Latin America."

Meanwhile, outside Grovelands Priory Hospital in north London, where Gen Pinochet is being held, protesters reacted to the news by cheering and cracking open bottles of champagne.

Human Rights Watch, the US-based monitoring organisation, hailed the decision to reject Gen Pinochet's immunity as "a wake-up call to tyrants around the world".

A gathering of human rights activists in Madrid's central Puerta del Sol broke out in applause when the decision came through.

Juan Serrallier, president of the Spanish Human Rights Association, commented: "We are beginning a new world in which dictators have no chance of relying on immunity."

Reports by Imogen Mark in Santiago, Mark Mulligan in London, David White in Madrid and Robert Graham in Paris

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Slow justice for Microsoft

By Richard Wolfe in Washington

It started with the best of legal intentions - a six-week, fast-track legal solution to the biggest antitrust lawsuit for a generation. But at the end of the sixth week of the Microsoft monopoly trial, the US government is just half-way through its witnesses, and the defence has yet to reply with its own.

Judge Thomas Jackson appears increasingly frustrated and bored with the slow proceedings. His somnolent lapses of attention have become more frequent over the past two weeks as Microsoft has engaged in an almost forensic cross-examination of the first economist to testify in the trial.

The judge had crafted a specially expedited trial to prove that antitrust trials could move as quickly as the software industry. In place of long direct statements, witnesses submit written testimony before going straight into cross-examination by their opponents.

But the industry has proved itself far more nimble than the legal system. Three of the leading companies in

the government's case - Netscape Communications, America Online (AOL) and Sun Microsystems - became formal allies this week as part of AOL's \$4.2bn purchase of Netscape.

For the government, the deal merely underlines the consistent theme of the trial: Microsoft's monopoly power - based on its ubiquitous Windows operating software - dominates and shapes the entire industry, forcing potential rivals either to submit to its demands or to be taken over.

The evidence from the US Justice Department and 20 states sets out to show a pattern of coercive behaviour by Microsoft against Netscape, AOL, Apple Computer and Intel.

For the US government, the greatest challenge lies less in proving the facts than in designing a legal solution to its perceived abuses of Microsoft's market power. Its lawyers have been conspicuously silent about what remedies they would like Judge Jackson to impose on Microsoft, if he finds against the company.

But as this week's industry merger has shown, the

pace of change among Internet concerns moves so fast that it may be hard for the court to identify solutions which affect Microsoft's rivals.

After all, Netscape, the alleged victim of Microsoft's abuses, will no longer exist as an independent company by the end of the trial.

The only constant target is Microsoft itself, and the increasing temptation for the US government is to design a sweeping solution which substantially reins in - or even restructures - the software giant.

Netscape, Apple and Intel all say Microsoft tried to carve up the market in various forms of software, and used bullying tactics to intimidate them into agreement. AOL's evidence underlines the source of Microsoft's power - its control over Windows - and its ability to offer rivals unparalleled access to personal computer screens across the world.

But Microsoft has been able to punch holes in parts of all these allegations. In particular, it has questioned the credibility of Intel's witness, Steven McCready, who

was presented as a rogue employee of the world's largest chipmaker. Microsoft also managed to undermine the more emotional claims that it "sabotaged" Apple's software.

Microsoft has enjoyed still greater success in questioning the government's two expert witnesses to date. Both Glenn Weadock, a computer consultant, and Frederick Warren-Boulton, an economist, have appeared ill-prepared in defending their underlying data.

But the most explosive evidence has come from Microsoft's own internal e-mails about rivals and potential rivals. Microsoft executives have repeatedly undermined its defence with explicit statements of their intent.

One executive wrote to Mr Gates that his intention was to "establish Microsoft ownership of the Internet client platform for [Windows 95]", which appears to confirm claims that it illegally sought to carve up the market in internet browsers. Several executives who wrote the most damaging e-mails will appear as witnesses for Microsoft early in the new year.

US spending exceeds income again

By Gerard Baker in Washington

Americans' spending exceeded their incomes in October, the second straight month in which the country's aggregate personal sector has reported a negative savings rate, the Commerce Department said yesterday.

Incomes grew by a seasonally adjusted 0.4 per cent last month, while consumption

expenditures rose by 0.5 per cent.

The savings rate - the proportion of income saved rather than spent - was minus 0.2 per cent, down from minus 0.1 per cent in September.

Spending has been growing faster than income for most of the last three years, and the savings rate has gradually dwindled.

Negative savings have not been recorded in the US since the Great Depression, but the factors behind today's trend are very different from those that prevailed 60 years ago.

The explosion of stock prices over the last few years has increased Americans' wealth by such large amounts that most feel they can afford to spend

from their savings and still have enough set aside to meet their future needs.

Most economists believe this can go on for a limited time only, and expect consumers to pull back from spending in the next year, especially if stock prices fall. But with equities reaching new records, the chances of a significant retrenchment seem to be receding.

EU and U

China set for export ban

TO SUSTAIN LIFE
A FEW THINGS

BANANA DISPUTE GENEVA TALKS TRY TO HEAD OFF THREAT OF TRADE WAR

EU and US locked in negotiations

By Frances Williams in Geneva

Washington and Brussels were yesterday locked in intensive negotiations at the World Trade Organisation in Geneva in a bid to head off a trade war over bananas.

Charlene Barshefsky, the US trade representative, confirmed in a letter received yesterday by Renato Ruggiero, the WTO director-general, that the US was prepared to ask the original WTO panel to decide whether the European Union's new banana import regime complied with earlier WTO rulings.

However, this was conditional on the review being completed by January 15.

permitting the US to adhere to its declared timetable for retaliatory sanctions against the EU early next year. WTO officials have told the US that this date would be feasible, Ms Barshefsky noted.

Brussels says it will only agree to a panel if the US drops its sanctions threat. The two sides were yesterday in private negotiations over the conditions and timing of a reconvened panel.

To reinforce its point, the EU also filed a formal WTO complaint against US action, taken under Section 301 of its domestic trade law, putting in motion preparations for the imposition of sanctions. EU officials said the US was violating WTO rules

in announcing its intention under Section 301 to make a unilateral determination on December 15 of whether the EU was in compliance or not.

A final list of EU products on which 100 per cent tariffs will be imposed will also be published on that date.

The US - against the weight of legal opinion - says it does not have to wait for a panel ruling before asking for WTO authorisation to retaliate against the EU on January 21, that is 30 days after the January 1 deadline for the EU to bring its banana arrangements into line with WTO judgments.

Assuming the EU challenged the extent of the

retaliation and the issue went to arbitration, the US would impose the sanctions no later than March 3.

The EU claims to have changed its banana import regime in conformity with fair trade rules. However, the US and the five Latin American countries that brought the original WTO complaint maintain that the changes have not altered the basic discrimination against Latin American bananas and US banana distribution companies.

To complicate matters, Ecuador, one of the co-complainants, is itself seeking a reconvened panel decision on the legality of the EU's banana measures, despite

pressure from the US not to act independently. Ecuadorian officials said this week that they would prefer the panel to have more time to consider the case than the US timetable would allow.

"For us, it's not a question of a trade war or of systemic implications. It's a question of bananas," said one. Despite import restrictions, Ecuador is the largest supplier of bananas to the EU. The US told the WTO's dispute settlement body yesterday that it would comply with a WTO ruling against its ban on imported shrimp from countries whose fishing fleets do not use turtle excluder devices in their shrimp nets.

EU seeks views on services talks

By Frances Williams in Geneva

The European Commission has launched unprecedented industry-wide consultations to prepare for the next World Trade Organisation talks on services liberalisation due to start in 2000.

While US trade negotiators are obliged by law to consult the relevant industries, the European Union has never done so before in a systematic way and its new initiative reflects the importance it attaches to the next services talks.

Preparations for another series of global trade negotiations, including those on services, have begun at the WTO in Geneva before a ministerial meeting in the US late next year to set the agenda and timetable. "Everyone starts from the premise that now is going to be the big time for services," says a Brussels-based EU official.

The broad trade rules applying to services were established during the Uruguay round of global negotiations that ended in 1994. But some important sectors were left untouched, others were tackled only partially and many poorer nations made only minimal commitments to open their services sectors to foreign competition.

The Commission, which negotiates in the WTO for all 15 EU member states, has set up an Internet-based European Services Network of industry representatives to advise it on liberalisation priorities and opportunities in the coming talks.

The Commission has also established a Services Information System (SIS) to collect data on services directly from industry, in an attempt to plug the gaps in existing information sources. An email form to take part in the SIS data exchange is available on the Commission website: <www.europa.eu.int>

NEWS DIGEST

PLANT IN EASTERN CAPE

DaimlerChrysler to invest heavily in South Africa

DaimlerChrysler yesterday announced it would invest DM250m (\$147m) in the Mercedes-Benz production plant in South Africa, bringing much-needed foreign direct investment to a country starved of foreign capital.

The announcement comes at a time when the South African motor industry is under pressure because of slack domestic demand and increased foreign competition resulting from trade liberalisation. Toyota, Samcor, which manufactures Mazda, and Nissan are retrenching and cutting their labour forces. Others, including BMW and Volkswagen, are concentrating on export markets.

DaimlerChrysler said the investment would be used to construct a new paint shop and to improve the infrastructure at its plant in the Eastern Cape. In the 10 months to October, almost 8,500 Mercedes-Benz passenger cars were manufactured in South Africa, destined either for the South African market or for export to Australia.

"This investment in South Africa is a signal that the country remains a strategically vital location for our company," said Jürgen Schrempf, chief executive officer of DaimlerChrysler. Greta Steyn, Johannesburg

TRANSPORTER VEHICLE

Aerospatiale tops space project

Aerospatiale, the state-owned French aerospace group soon to be merged with the defence interests of Lagardère, the private sector defence and publishing company, has won an Ecu408m (\$473m) contract from the European Space Agency to develop a space transporter vehicle to service the international space station.

As prime contractor under the fixed price contract, Aerospatiale's responsibilities will include system and vehicle engineering, vehicle testing and software development. It leads a team of companies from 10 European countries including Alenia Spazio of Italy, Alcatel Bell Telephone of Belgium, Contraves Space of Switzerland, Dasa of Germany and Matra Marconi Space of France.

The Automated Transfer Vehicle will take cargo to the space station and enable it to correct its orbit to compensate for its regular loss of altitude. It is to be launched by a European Ariane 5 rocket with its first flight planned for 2003. David Owen, Paris

CHINESE MANUFACTURERS

Toy makers 'breach code'

Chinese companies manufacturing Christmas toys for the world market are breaching codes of conduct they have agreed to, according to a report published today in London by the Independent World Development Movement.

The authors note that Mattel, the world's largest toy company, introduced a code of conduct with independent monitoring in November 1997, laying down minimum pay, workers' rights and health and safety requirements for the factories contracted to produce its products. However, the report says, 12 months later there are concerns that human rights abuses are continuing in the production facilities of the company's suppliers in China. It calls on Mattel to give a stronger commitment to implement and monitor its code. Robert Taylor, London

China set for US export ban soon

By James Kyrie in Beijing

China has launched an emergency drive to prepare for a US ban on its exports next month, if they come packed in untreated wooden crates.

An official at the ministry of foreign trade and economic co-operation said that an "emergency letter" has been sent to exporters and trade authorities warning them of the need to obtain certificates showing that the wooden crates have been fumigated and disinfected before shipment.

The ban was announced by Washington in September in an effort to keep the Asian longhorned beetle out of the US. The beetle, which can live in wooden crates, kills trees and has no known predators in America.

After weeks of objecting to the US ban, it now seems China has decided to attempt to meet the December 17 deadline. The US Agriculture Department has estimated that about \$12bn-\$16bn worth of Chinese exports arrive in the US in non-fumigated wooden packing material.

The trade ministry official

who declined to be identified, said that Chinese customs would release freight for export only after being shown a relevant fumigation certificate. The certificate would also have to be produced for US customs.

But the potential for trade disruption remains significant. Many trade officials regard the ban as an ill-disguised strategy to reduce China's trade surplus with the US, which Washington says may reach \$80bn this year.

Even if all Chinese exporters are warned in time, some of the less developed parts of China lack the ability to treat the packing cases to US standards, trade officials said. It is feared that the cost of fumigation may increase the temptation for companies to obtain forged certificates.

Trade relations between the US and China have deteriorated since September this year when David Aaron, US under-secretary of commerce, gave a warning that China's trade surplus was "politically unsustainable" while Beijing persisted in erecting new barriers to trade and investment.

Caspian pipeline project passes crucial milestone

By Robert Corzine

The Caspian Pipeline Consortium (CPC) has passed a critical milestone with the signing in Moscow this week of its first big contract for the 1,500km, \$2.2bn pipeline that will connect Kazakhstan's giant Tengiz oilfield with the Russian Black Sea port of Novorossiysk.

Richard Matzke of Chevron, the US company that operates Tengiz, said the first \$100m pipe order will be followed within a few days by another of similar size.

Contracts for the construction of a new pipeline and marine terminal at Novorossiysk will be awarded early next year.

The final go-ahead for CPC marks the first big direct investment in Russia since the country's financial crisis erupted last summer.

The passage of the project from design to an investment and construction phase also has big implications for the Kazakh economy. The government's medium-term development plans are largely based on future revenues from Tengiz and Karachaganak, another big field



in western Kazakhstan.

CPC officials estimate that the total contribution of CPC and Tengiz to the Kazakh and Russian economies over the 25-30-year life of the two projects will be about \$150bn.

Of the \$2.2bn investment, about half will be spent in Russia and Kazakhstan, with the former receiving the lion's share as most of the new pipeline construction will be in Russia.

CPC expects to spend several hundred million dollars in Kazakhstan to rehabilitate an existing line to the border. CPC, which will have an initial capacity of 600,000 barrels a day, has had a che-

quered history, with many sceptics wondering whether the politically contentious pipeline would ever be built.

In its early stages, it was the subject of bitter commercial rivalry between Chevron and John Deuss, a Dutch-born oil speculator and pipeline promoter. US diplomatic pressure helped Chevron gain the upper hand, and Mr Deuss eventually withdrew from the project.

Until recently, considerable doubt remained over whether Russia genuinely supported the project, even though Moscow has a 24 per cent stake and two Russian oil companies are involved.

Questions have also been raised about Kazakhstan's commitment, given that most of the transit revenues will go to Russia. However, western promoters of the project argued that it was politically unrealistic to exclude Russia from the project.

Western companies in the consortium will cover the Russian and Kazakh government shares of the \$2.2bn investment. CPC will be financed through equity stakes, with no project finance.

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BRITAIN

NORTHERN IRELAND PEACE DEAL

Blair to call on republic to respect unionist aims

By David Wighton and John Murray Brown

Tony Blair, the UK prime minister, will today call on the Republic of Ireland to respect the aspirations of Northern Ireland's pro-British unionist majority.

His plea will come in an address to both houses of the Republic's parliament. Mr Blair will acknowledge the widespread desire for a united Ireland south of the border. But he will urge understanding for those who want to remain part of the UK. "Just as we must understand your yearning for a united Ireland, so too must you understand what the best of unionism is all about," he will say.

Aides to Mr Blair in London said last night that it was appropriate for him to "go back to first principles" in the first address by a British prime minister to the Republic's parliament.

But Mr Blair's call will also be seen as a response to a recent claim by Bertie Ahern, prime minister of the Republic, that there was an "irresistible dynamic" towards a united Ireland. Critics said the comments would make it more difficult for David Trimble, leader of the Ulster Unionist party, the biggest pro-British party in the region, to break the deadlock over implementation of the April peace agreement.

Following talks with party

leaders in Belfast yesterday, Mr Blair yesterday expressed confidence that the shadow executive and the proposed cross-border bodies would be established in time for the handing over of power to the new assembly in February. "I hope that over the next few days some proper signs of that progress will be shown," he said after the meeting. "I'm almost absolutely sure that the public out there simply want us to get on with it. They are frustrated with the lack of progress and they want progress to be made."

"I'm going to do everything I can to push it on and keep the momentum going. I'm going to keep on this very hard indeed."

In his speech today, Mr Blair will tell members of the Irish parliament that the overwhelming majority of Northern Ireland unionists are "good and decent people" who want to remain part of the UK.

● William Hague, leader of the opposition Conservative party, yesterday renewed his pressure on the UK government to end the release of paramilitary prisoners unless the Irish Republican Army began handing over weapons. "It is the terrorists lived up to the Belfast agreement," he told Conservative MPs in London. "It is time they engaged in substantial and verifiable decommissioning of their guns and bombs."

Leaders insist arms deadlock is a problem and not a crisis

The UK premier will downplay gloomy talk when he addresses the Irish republic's parliament today, says John Murray Brown

Tony Blair will no doubt stress the positive today when he becomes the first British prime minister to address the joint houses of the Irish parliament. But, with disagreement about "decommissioning" of paramilitary arms still holding up the April peace agreement, his comments will be tinged with caution.

No one is talking of the peace deal unravelling. Security chiefs detect no sign the IRA ceasefire is about to break, despite increasingly strident criticism of Gerry Adams and the Sinn Féin leadership.

Mr Blair will be anxious to downplay any suggestion of a crisis.

Arriving in Northern Ireland on Tuesday, he made a point of meeting first the region's UK government ministers, suggesting there was no hurry to sit down with local party leaders. That was in sharp contrast to his intensive shuttle diplomacy to secure the April accord.

The current impasse continues to centre on the insistence of the Ulster Unionists, the biggest pro-British party

in the region, that the Irish Republican Army starts to take its guns and explosives out of commission before Sinn Féin, its political wing, takes ministerial seats in the new government. The administration will run Northern Ireland when powers are assumed next February.

The UUP has been able to block progress by refusing to agree the number of ministries. This would trigger the automatic setting up of the executive or government.

David Trimble, UUP leader and first minister in the administration, appears happy to play a long game. He realises it would be difficult to keep his party dissidents in check were he to agree to sit in government with Sinn Féin without a single IRA gun being handed in.

His position has certainly not been helped by comments made by Bertie Ahern, prime minister of the Republic of Ireland, after the conference of the governing Fianna Fáil party at the weekend. Mr Ahern said there was an "irresistible dynamic" towards a united



Tony Blair found time during his visit to Northern Ireland yesterday for talks with Viktor Klima, the socialist chancellor of Austria (right), about a European Union summit planned for Vienna on December 11. Austria holds the rotating EU presidency.

Ireland. Mr Trimble's opponents seized on the remarks as evidence of Dublin's real intentions.

Mr Blair could announce initiatives for the British Irish Council, the one pillar of the April peace accord in the hands of the govern-

ments rather than the parties. But this body was largely invented to help Mr Trimble sell the proposals for cross border bodies to his suspicious electorate. Any impression that this aspect of the agreement is being given priority ahead of any

other could alienate nationalists.

Mr Blair is instead likely to focus on the modest progress on the setting up of the north-south bodies. The creation of cross-border institutions was once seen by unionists as the first steps

towards an all-Ireland government. But in agreeing to move forward in this area Mr Trimble is keen that he should not be blamed for stalling the process.

Differences have been narrowed down to two areas - foreign trade and investment promotion and European policy. Dublin wants to see co-ordination of European aid policy so that regional funds are disbursed by Brussels to the island as a whole.

Unionist negotiators suggest a compromise can probably be worked out on Europe but the area of business promotion is far more contentious.

There is still some negotiating to go. Seamus Mallon, the nationalist deputy first minister, warned yesterday of the dangers in allowing the process to drift. All the parties are used to deadline slippage, and the two protagonists - the UUP and Sinn Féin - are both masters of intransigence.

But Mr Mallon's real concern is one of timing. Mr Trimble is due to leave for Oslo to collect his Nobel Peace prize next week after which he is due to go to the US. If agreement is not reached in the next few days it could be next year before the next piece of the jigsaw is in place.

Biggest trade deficit blamed on Asia crisis

By Christopher Adams, Economics Staff

The UK's trade deficit with the rest of the world has reached a record, official data showed yesterday.

The government blamed the ballooning deficit on the crises in south-east Asian economies.

Economists said sharp falls in exports to region and Russia exacerbated the effects of sterling's recent strength. The pound has risen 20 per cent against a trade-weighted basket of currencies since August 1996.

Most of the deterioration came from falling exports of goods to markets outside the European Union. Excluding oil and erratics, volumes to non-EU countries declined 5.6 per cent in September.

UK exports to south-east Asia were running at about \$900m (\$1.5bn) last month, nearly a third below average monthly levels last year. Exports to Russia slipped from \$50m to \$30m compared with average monthly sales in 1997 of \$100m.

The UK's visible trade deficit nearly doubled in September, rising from £1.28bn to £2.5bn, the worst monthly balance since records began.

The figures suggest domestic manufacturers, struggling with the strong pound, have found it increasingly difficult to maintain their share of markets elsewhere. Cheaper imports from east Asian producers intensified competition at home.

The deterioration was greater than most City of London economists were expecting. "Trade will be a significant drag on economic growth," said Adam Cole, economist at HSBC. He added that the data would increase pressure on the Bank of England, the UK central bank, to cut interest rates further.

Sterling has fallen back from its peak in March of DM3.10 against the D-Mark to just above DM2.80 yesterday.

Business lobby groups, however, were adamant that the currency would have to fall further.

"It's going to take a long time for this decline to feed through," said Graham MacKenzie, director-general of the Engineering Employers' Federation.

Annual \$25m levy for film industry is scrapped

By Alice Rawsthorn in London

The government yesterday abandoned plans to ask the film industry to contribute to a £15m (\$25m) annual fund to finance movie promotion, distribution and training initiatives.

The demise of the All Industry Fund is a blow to Labour, which billed it as a lynchpin in its efforts to sustain the industry's revival and boost creative areas of the economy.

Plans for the fund - most of which would have been spent on cinema promotion - were unveiled this spring. Chris Smith, chief culture minister, hoped to persuade all companies involved with film in the UK to contribute voluntarily. But broadcasters and the UK subsidiaries of US movie studios refused.

The government hoped to persuade them by commissioning a cost-benefit analysis of the fund's impact. But the culture department's film action committee decided to scrap the fund after seeing a draft version of the analysis yesterday.

Stewart Tili, head of PolyGram Film International and co-chair of the committee, said alternative ways of financing the fund's objectives were now being considered.

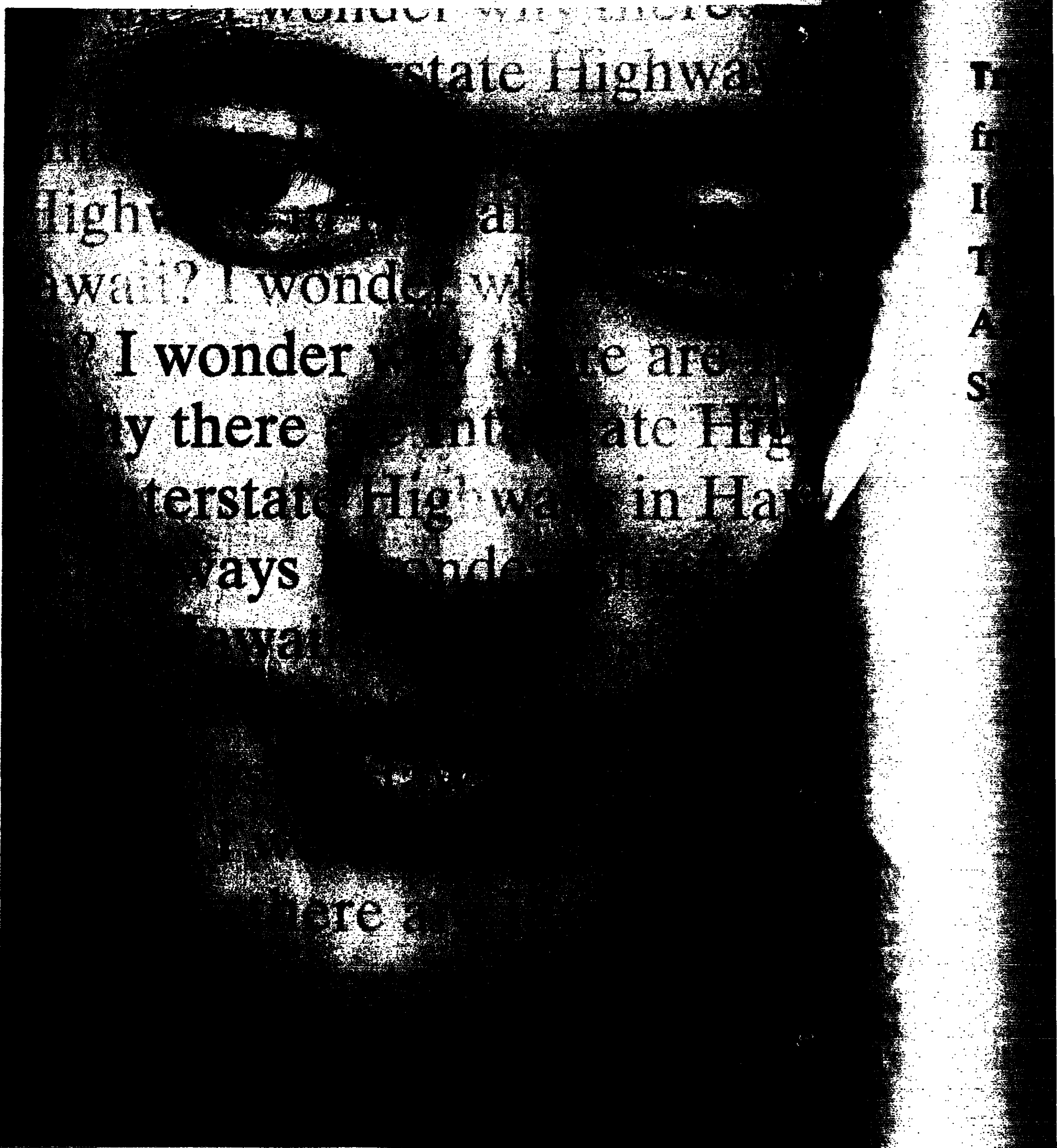
Despite the setback the committee intends to press ahead with proposals for a separate Skills Investment Fund, intended to eradicate skills shortages by making more money available for film industry training.

This will be financed by a 1.5 per cent levy on the production budgets of all films shot in the UK. Mr Tili said plans were "moving along" and he hoped to launch it by next summer.

The government is also pressing ahead with projects to forge closer links between the film sector and the City of London, in the hope of stimulating private sector investment.

It yesterday announced the formation of a Film Finance Forum to include senior financiers - notably Electra's Michael Stoddart and Fremia Hoon of Société Générale - and film makers such as Duncan Kenworthy, producer of *Four Weddings and a Funeral*.

The forum will advise the government on fiscal measures to stimulate the film industry.



Interstate Highway
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TELECOMS PRIVATISED GROUP BUYS 50% OF EXCITE'S UK BUSINESS

BT invests \$10m in US internet group

By Christopher Price in London

British Telecommunications, the former state utility, yesterday made its boldest move into the internet market by buying 50 per cent of the UK business of Excite, one of the biggest US portal groups. The \$10m investment will be used by Excite to expand services and increase marketing.

Excite has previously reached similar agreements with Indian, Japanese and south-east Asian partners to promote regional services.

Richard Ridding, vice-president of Excite, said: "Excite does not have the resources to build strong local brands. This agreement with BT will put Excite in a very strong position in the fast growing UK internet market."

He added that Excite was considering expanding into continental Europe, either with BT or local telecoms groups.

BT will use its network to launch Excite as an internet service provider in the UK. Excite.Click will have the

same business model as BT.Click and Yahoo.Click, another co-venture announced last month.

These services do not charge for registration - as traditional service providers do - but subscribers pay up a minute above the local call rate.

John Swingewood, BT's director of internet and multimedia services, said the investment was aimed at widening BT's internet revenue base, which was reliant largely on subscription.

"This is an investment in the next generation of revenues for BT," he said.

Some revenues would come from advertising but BT was keen to invest in developing Excite's electronic commerce services.

This will include the sale of BT products from the site.

The deal comes as analysts are saying the UK internet market has reached critical mass and e-commerce is on the verge of a rapid expansion.

Nick Gibson of Durlacher, the UK broker, said BT was

paying the equivalent of 20 times historical revenues for its stake in Excite UK. "This is the first time a UK company has paid the sky-high kind of multiples that have been occurring in the US," he said, adding that company records showed Excite UK lost £2.1m after tax last year on revenues of £728,000.

There are an estimated 7m internet users in the UK, double the figure of two years ago.

The government is to appoint a "digital envoy" to spearhead its drive to make Britain the best environment in which to trade electronically, Peter Mandelson, chief industry minister, announced yesterday, David Wighton writes.

The announcement follows the government's decision to press ahead with an electronic commerce bill designed to provide a legal framework for internet transactions. The job is modelled on the role played by

Ira Magaziner, President Clinton's special representative on electronic commerce.

On page three, where the tabloid, owned by Rupert Murdoch's News Corporation, traditionally prints photographs of topless women, was the front page



Murdoch paper aims bilingual taunt at Germany

"Is this the most dangerous man in Europe?" trumpeted the Sun newspaper, Britain's biggest selling daily yesterday, Deborah Hargreaves writes.

The slogan was next to a picture of Oskar Lafontaine, Germany's new Social Democratic finance minister.

The Sun called him the "biggest threat to the British way of life since 1945."

On page three, where the tabloid, owned by Rupert Murdoch's News Corporation, traditionally prints photographs of topless women, was the front page

reprinted in German. The Sun said it was sending its message to Frankfurt, Berlin and Brussels with a special German edition. The newspaper has a circulation of 3.5m.

The Sun says Mr Lafontaine wants to raise taxes in Britain as a way of harmonising taxes throughout Europe. This would mean raising corporation and income taxes and extending valued added tax to many items now exempt, the newspaper claims.

It also lambasts Mr

Lafontaine's support for the euro - single European currency - saying he wants to "ABOLISH YOUR pound - by scrapping sterling and bringing in the euro common currency."

The newspaper's trade against Mr Lafontaine comes the day after Mr Murdoch said his company would expand into television and entertainment across Europe. He said he wanted to attract investment from other media companies for a new European subsidiary.

Observer, Page 15

NEWS DIGEST

PUBLIC SPENDING

\$50m defence computer is dumped without being used

A computer system intended to handle the Ministry of Defence's intelligence data was scrapped without being used at a cost of £34.8m (\$57m), the National Audit Office reports today. Installation was delayed for more than two years, the hardware was found to be obsolete and the signals handling equipment was prone to failure. A replacement system cost £8m. The case appears a textbook example of waste which the government aims to eradicate through its "smart procurement" initiative, under which defence ministry purchasing practices are to be radically reformed. The department said it had learned lessons from the IT system's cancellation. Under smart procurement it plans to bring industry into design of equipment at an earlier stage. Alexander Nicoll, London

TRADES UNIONS

McKinsey conclusions rejected

The Trades Union Congress has dismissed a recent McKinsey report on UK productivity as "disappointing and unconvincing". It attacks the group's claim that product market and land use regulation are the prime causes of not only UK low productivity but also productivity differences across the industrialised countries. The government has not endorsed McKinsey's conclusions but the Treasury released the report last month, saying it was a significant contribution to the UK productivity debate. The TUC says the lead in productivity is to be found in the EU, not in the US. Over the past 30 years the US has experienced productivity growth at less than half the European rate and it has fallen behind workplace productivity in Belgium, France and the Netherlands. Robert Taylor, London

CORRECTION

Fox & Gibbons

A report (FT, October 5) referred to High Court proceedings commenced by the Dubai Aluminium Company Limited against its former auditors and against London solicitor Fox & Gibbons. It is alleged that Fox & Gibbons, former legal adviser to Dubai, breached a duty to inform the company of a number of matters, knowledge of which, it is said, would have enabled it to avoid losses incurred some two or more years later. It is not alleged, as was suggested by our report, that Fox & Gibbons had any involvement in the questionable payments referred to in the writ and said to have been made by Dubai managers and others or in the making of the contracts under which those payments were made. We are happy to make this correction and apologise to Fox & Gibbons for the error.

BEEF EXPORTS

Brussels confirms end of ban

The European Commission yesterday formally adopted as European Union policy a scheme to allow a ban on exports of UK beef to be lifted. The decision by the EU's executive clears the way for Britain to resume exports next year, probably in the spring. Overseas sales were halted 32 months ago because of fears of a link between BSE - mad cow disease - and a fatal disease affecting people. Britain will have to satisfy EU veterinary experts that it is fulfilling the terms of the scheme before exports can resume. The exports scheme was approved by 10 of the EU's 15 farm ministers on Monday. Yesterday's adoption of the scheme by the 20-strong college of commissioners was needed because the ministers' vote fell short of a "qualified majority".

● Retailers yesterday criticised Nick Brown, the agriculture minister, for comments on BBC television that they say suggested supermarkets were abusing their pricing power on meat products. The spat takes on a heightened significance because of a current Office of Fair Trading study and the belief among farmers that as farmgate prices are falling, supermarkets are not passing on the reductions. Michael Smith in Brussels

Labour aims to quell nationalist fervour in Scottish Euro-poll

James Buxton reports on today's election for a hotly contested seat in the north-east

The last time the British were invited to vote in a European parliament by-election only 11 per cent went to the polls. The low turnout in the 1996 contest in Merseyside West - in north-west England - haunts party officials on the eve of today's poll in North East Scotland.

The seat has been hotly contested since it was created in 1979, going first to the Conservatives, then to Labour and finally, in 1994, to the Scottish National party, which campaigns for an independent Scotland.

Labour and the SNP are neck and neck in all Scotland opinion polls in the run-up to the first elections for the Scottish parliament, to be held in May 1999.

The by-election was caused by the death in August of Allan Macartney, the party's popular deputy leader. In 1994 he won North East Scotland by 31,227 votes, the biggest majority in the seat's history. The chances are that Ian Houghton, the SNP candidate, will win today.

North East Scotland is the heartland of the SNP, which holds three of the 10 House of Commons seats in the European constituency, including that of Alex Salmond, the party leader. The SNP inspires in its supporters a fervour other parties in

Scotland lack and it is well organised in its core areas.

Mr Houghton, 47, ran his family's painting and decorating business at Fortar in the constituency before going into politics. The SNP has largely driven the by-election campaign, he says. "This is London Labour versus Scotland's party."

His Labour opponent is Kathleen Walker Shaw, a 37-year-old official with the GMB trade union in Brussels. She labelled as "racist" the SNP's planned rules for citizenship of an independent Scotland and had to apologise.

And after telling a reporter she was born in Aberdeen, a newspaper printed her birth certificate showing her place of birth as Staffordshire, England. On Monday she said only that she was conceived in Aberdeen, a city which, with Dundee, is the constituency's main bastion of support for Labour.

The Liberal Democrats are represented by the liveliest candidate of the by-election, Keith Raffan, 49, a journalist who was a Conservative MP in Wales until resigning from the party in 1982. The Conservative candidate is Struan Stevenson, 50, a farmer and a senior party figure who has twice failed to win a seat in the House of Commons.

Labour is playing down its chances of winning, though it believes concerted attacks on the SNP by senior ministers have hit home. Labour will be pleased if it can reduce the SNP majority.

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YEAR 2000

A FINANCIAL TIMES GUIDE TO THE MILLENNIUM COMPUTER PROBLEM



Just as well the euro starts in 1999

In Europe, solving the year 2000 problem has taken second place to preparing computer systems for the introduction of a single currency. After all, the euro arrives first. **Alan Cane** reports

Europe is tackling the millennium bomb in patchwork fashion, with big differences in the state of readiness of individual countries.

There is no consensus that the problem is real or as serious as some make it out to be, and no common standards for year 2000 compliance. There is no guarantee that countries or companies that say they are compliant, or on the way to being so, can deliver what they promise.

Supermarket groups, for example, have been alarmed to discover that a high proportion of such basic but vital equipment as chillers and refrigerators, guaranteed year 2000 compliant by their manufacturers, have proved anything but when subjected to test. Some which passed the 2000 date change were unable to deal with 2004, a leap year.

Richard Biddiscombe, UK sales and marketing director for the US computer group Data Dimensions, which has been working on the year 2000 problem since 1991, says:

"There is still a lot of denial (of the severity of the problem.)"

Furthermore work to convert business systems on the mainland to deal with European monetary union has taken precedence over the date bomb.

The logic was impeccable: monetary convergence comes before 2000. Calls for Emu to be delayed until the millennium issue is settled have been ignored.

The difficulty of assessing the problem is compounded by an absence of hard comparative data. The few authoritative studies published so far are far from reassuring. The Organisation for Economic Co-operation and Development, examining the problem in September noted: "While awareness is increasing, the amount of remediation still required is daunting. The problem continues to be underestimated and full-scale actions to address it are only recently beginning in many countries. Preparedness among the health care industries, small business and some parts of government appears to be particularly worrisome."

The year 2000 specialist magazine Millennium Watch, discuss-

ing a meeting of year 2000 representatives from the G8 countries reported wearily: "Several of the countries' representatives gave every appearance of not understanding the problem. France, whom most commentators perceive to be doing less than any other European country, was com-

paratively complacent. Italy deflected attention from itself by raising the spectre of major nuclear incidents in eastern Europe.

"Russia simply noted that it could not do much without money from somewhere. No action seems to have been proposed other than possible international co-ordination on the nuclear front."

Cap Gemini, the Paris-based computing services company, which has been surveying the state of readiness of European companies over the past few years is more encouraging. Its most recent report, published this month, says that for the first time, it finds that private and public organisations in the Europe and the US have made real progress.

It estimates Europe's state of readiness overall as 48 per cent - that is the spend to date as a percentage of total estimated spend needed to solve the problem. By comparison, the US is at 61 per cent preparedness. The

UK, once reckoned to be the European leader, scored 47 per cent.

Cap Gemini concluded: "This year France and Germany in particular have accelerated their efforts and made sterling progress while the UK and the Netherlands have slipped in comparison."

Companies in the UK are adopting a different strategy to their counterparts in mainland

'Several of the countries' representatives gave every appearance of not understanding the problem'

Europe. They are placing far more emphasis on business continuity planning while across Europe 40 per cent of companies have no continuity plans at all. Almost 85 per cent of UK organisations are planning for some failure of utilities or other essential services while, Cap Gemini says: "Two in ten actively plan to stockpile goods

and materials ahead of the millennium."

Computer specialists are concerned that across the board companies and organisations are fixating and testing their systems piecemeal rather than as an integrated whole. And there are alarming, possibly apocryphal, stories that "cowboy" software specialists are introducing as many errors as they are fixing in overhauling systems for the millennium.

In such confusing circumstances and with so little time at hand, contingency planning for business continuity should be top priority for European businesses.

The continent's telephones, however, should continue to ring. There have been concerns that the bomb will affect telecoms systems in unexpected ways leading to irritation for customers and loss of revenue and credibility for operators. A recent study by Mital, the telecoms manufacturer, for example, suggested that more than a third of UK organisations were unaware of the effect the bomb would have on their systems. The problem is that virtually every function on a private branch exchange is controlled by the date. Furthermore, the world is moving steadily to liberalise telecoms markets with a consequent influx of new opera-

tors, each with its own network and switches.

Carlos Witzner, telecoms analyst at Moody's, the global credit research organisation, believes, however, that the operators have mostly got the measure of the problem: "At this stage," he says, "we believe the probability of a serious service disruption over any extended period is extremely low."

He adds, however: "Nevertheless, given the number of operators, the limited financial resources available to many of the smaller companies, the economic conditions in emerging markets and the day-to-day challenges faced by new entrants, we can anticipate some operators suffering short-term, mainly administrative disruptions to operations such as billing and order processing."

So telephone users may suffer nothing more serious than a late bill or a delay in line installation. If all European organisations were taking the threat as seriously as the telecoms operators, the alarm bells would not be ringing so insistently.

Tomorrow
Banks, insurers and airlines have most to fear

It's okay. The Chernobyl-type reactors have been checked

The good news is that the former Soviet Union is much less dependent on computers than the west. The bad news is that when it comes to fixing the year 2000 problem, there is a shortage of money, especially for the military, reports **Charles Clover**

"Inside every computer chip there is a little clock. If the clock stops running, the chip stops running. It is like a little bomb," said Serhiy Parashin, leaning forward and drawing little diagrams in his office in Kiev, Ukraine.

"If you are in an airplane when this happens, there is a likelihood that you will crash. If you are in a submarine, you might drown. If you happen to be in a nuclear power plant, we hope that the worst that can happen is that the reactor will simply stop running. But then again, we really don't know what will happen."

Mr Parashin is the former director of a particular nuclear power plant, located in Chernobyl, Ukraine. While Chernobyl was originally scheduled to be shut down by the year 2000, that date seems more and more unrealistic as the Ukrainian and western governments haggle over how the power from Chernobyl will be substituted.

Even if Chernobyl is shut down, dozens of other nuclear reactors across the former Soviet Union work with the 40 per cent of computer systems worldwide that cannot recognise the change of internal clocks from the year 1999 to the year 2000, and will be vulnerable to malfunction from the millennium bomb.

"We need to prepare for when this will happen," he said.

Analysis of the problem is full of "What ifs?" No one will find out the answer to until midnight, December 31, 1999.

Mr Parashin hopes that if the primary system fails at Chernobyl, the reserve diesel generator should start. If that were to fail,

hopefully, everything would simply come to a halt.

The worst that can happen, Mr Parashin hopes, is that a large chunk of Ukraine will be blacked out in the middle of winter as the reactors and other power stations temporarily shut down. But then again, anything is possible, as it was one night in 1986, when the reactor failed to stop.

Vitaly Tolstogonov, the current director of the Chernobyl station, said that enough experts were worried about the possible consequences of the millennium bomb on Soviet nuclear reactors that a simulation of the millennium bomb had been performed on a reactor of similar make to the Chernobyl one, an RBMK type, in Armenia. Those tests found the reactor to be safe.

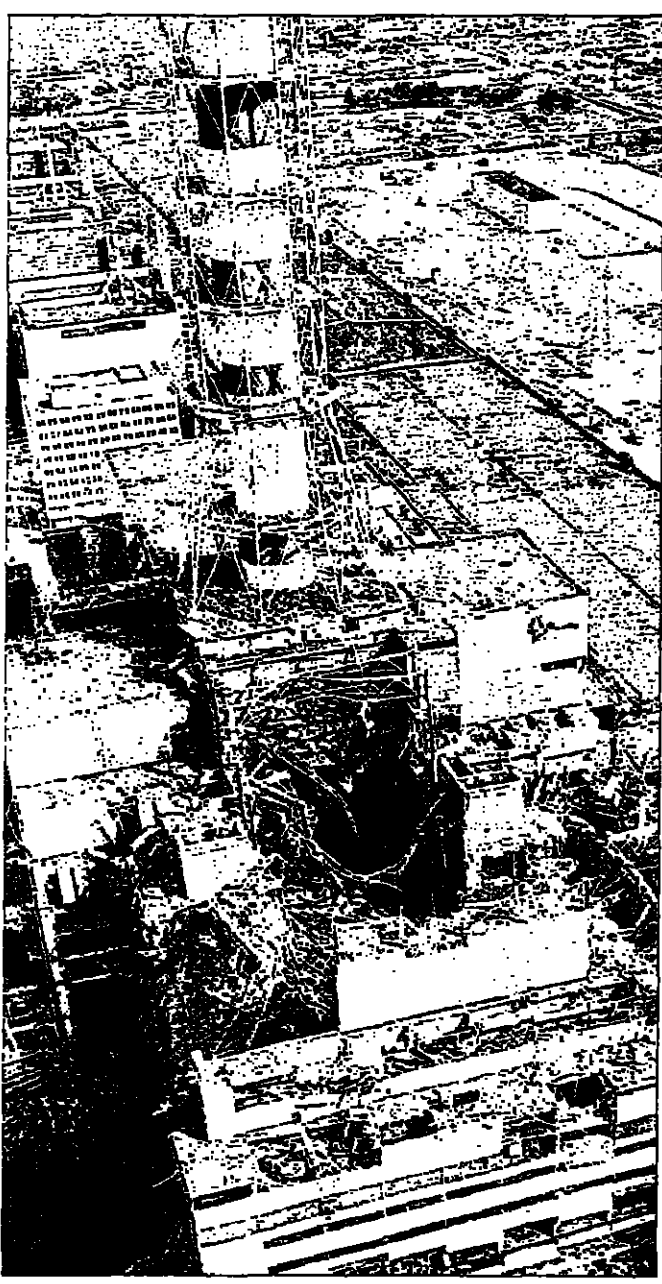
"From our standpoint, the reactor is safe," he said.

Throughout the former Soviet Union, most experts think the millennium bomb will do less damage than elsewhere in the world, if only because the region is less technologically developed and therefore less dependent on computers.

"Compared to the west, where the damage could reach into the trillions of dollars from the failure of computers, the problem here will be on much less of a scale," said Mr Parashin.

Indeed, the damage from information disappearing from computer screens, bank accounts being wiped out, magazine subscriptions not being renewed, and car fuel injection systems failing to work seem tame by comparison to the economic and political upheaval occurring all across the region.

On the other hand, some



The Chernobyl power station after it blew up in 1986. Experts fear the year 2000 problem will affect plants of similar design

experts are worried about the danger of the millennium bomb going off in a vast weapons complex left over from Soviet days, in missile silos, nuclear submarines, and jet bombers which have seen very little maintenance in the past seven years.

"What would happen with continuous production processes? Would any dangerous situations arise in chemicals production, in weapons systems?" asked the Bulletin 2000, a Russian language newsletter devoted to spreading information about the possible consequences of the crisis.

According to Bulletin 2000, the US military has spent roughly \$2bn since 1996 to study and solve the problem. But the Russian military, strapped for cash and unable to even pay its soldiers, is unlikely to be spending anywhere near that.

The Russian ministry of defence denied several requests for interviews on the subject of the millennium bomb and its effects on the post-Soviet weapons complex.

"The main danger is that we simply don't know what will happen," said Mr Parashin.

It's year 10 in Japan, and the millennium seems a long way away

With plenty to worry about with the state of its economy, the 'western year 2000 problem' is not at the forefront of Japanese concerns, reports **Alexandra Hamey**

Despite having its own calendar based on the lives of its emperors, Japan is no more immune from the millennium computer bomb than the rest of the world.

Its computers use the western calendar, and the outlook is not good. The country is in its deepest recession in 50 years, the government is paralysed by discord over the financial crisis, corporate profits are at record lows, and report after report declares Japan dangerously unprepared for the year 2000 computer problem.

But there is evidence that the problem is being addressed. And in certain areas, Japan stands to benefit from its economic and cultural differences.

The country, which has one of the lowest internet use rates in the world, has yet to launch the type of frenzied campaign to solve the problem seen in the US.

The government effort is centred on the Western Year 2000 Computer Problem Council. The council's members, representing industry and the administration, have conducted a survey of targeted industries and devised a number of countermeasures.

The results of their study of six sectors - finance, energy, information technology, transport, medicine and mid-size companies - mirror other reports. Out of those sectors, only financial institutions reported total preparedness for potential computer and network glitches that might arise.

An encouraging 78 per cent of power companies and 63 per cent of oil groups surveyed were trying to resolve the problem. But only 27 per cent of airlines and 13 per cent of railway companies reported their preparations complete.

In September, the panel proposed a special budget to fund advertisements to raise public awareness of the problem, and

agreed that measures should be taken to dispel Japan's poor international reputation for its response to potential difficulties.

The Ministry of Trade and International Industry has also formed a committee which devised the Y2K Action Plan, a comprehensive set of preventive measures for government agencies and private companies.

The corporate and financial sectors have been much faster to respond, despite the prolonged economic slump. Most banks, and

Japan has yet to launch the type of frenzied campaign to solve the year 2000 computer problem seen in the US

notably all of the government-backed institutions, have made moves to prevent any problems. The record of individual companies is particularly encouraging.

Nippon Telegraph and Telephone, the largest telecommunications carrier, is believed to have eliminated most of the potential glitches in its data-banks and billing systems when the system was redesigned several years ago.

At the time, NTT spent ¥200bn (\$1.6bn) to upgrade its billing system, according to Dresdner Kleinwort Benson. It now spends only about ¥5bn a year on year 2000 problems and analysts say while the carrier has not worked every kink out of the system, most big problems have been averted.

Japan Airlines, the country's largest airline, expects to be finished with most of its preparations by next March. JAL, which began an internal survey in 1995,



MILLENNIUM FACT FILE

Your questions answered

Q. I run a small business - where do I go for advice if I've done nothing so far?
A. A good starting point is your computer supplier or manufacturer. Most governments have also set up special year 2000 programmes and some, including the UK government, provide 'action packs' for small businesses.

Many trade organisations have also prepared information packs. For larger organisations, auditors or management consultants can be a good source of information and there is a lot of information available on the internet.

All companies should also check with their suppliers to ensure that they have taken steps to become year 2000 compliant. Companies may also find that they are asked by their own customers to certify compliance - in which case a lawyer's advice may be required.

Q. Should I travel on New Year's Eve, 1999 and if so, by which means of transport?
A. Transport operators are likely to be among the most aware of potential year 2000 problems and hopefully will have taken steps to ensure their systems are compliant.

What is less certain is whether other critical services such as air traffic control systems in developing countries, signalling and traffic management systems or local ticketing systems will have been tested.

In general, it should be just as safe to travel on New Year's Eve next year as at any other time, and there is no reason to suppose that any particular form of transport is more or less prone to year 2000 problems.

Q. Should I take the elevator/lift on New Year's Day 2000?
A. If electro-mechanical equipment - or any other equipment containing embedded chips - is still working on New Year's Day the chances are that it will continue to work.

Most systems that are prone to failure because of Year 2000 issues will do so at midnight, or whenever they are next in use.

The next



صباحنا من الامم

TECHNOLOGY QUANTUM COMPUTING

The next big thing is tiny

Pragmatism and vision might collide in the attempt to create a new generation of computers, writes Michael Peel

Charles Babbage has been described as the man who invented the computer 100 years too soon. His plan to build a machine capable of performing any arithmetical operation ended in bitter failure in 1842 when the UK government withdrew its support. It stopped funding the project on the recommendation of George Biddell Airy, its *de facto* scientific adviser, who thought Babbage's machine was of little practical use. Babbage, Airy said, lived "in a sort of dream as to its utility".

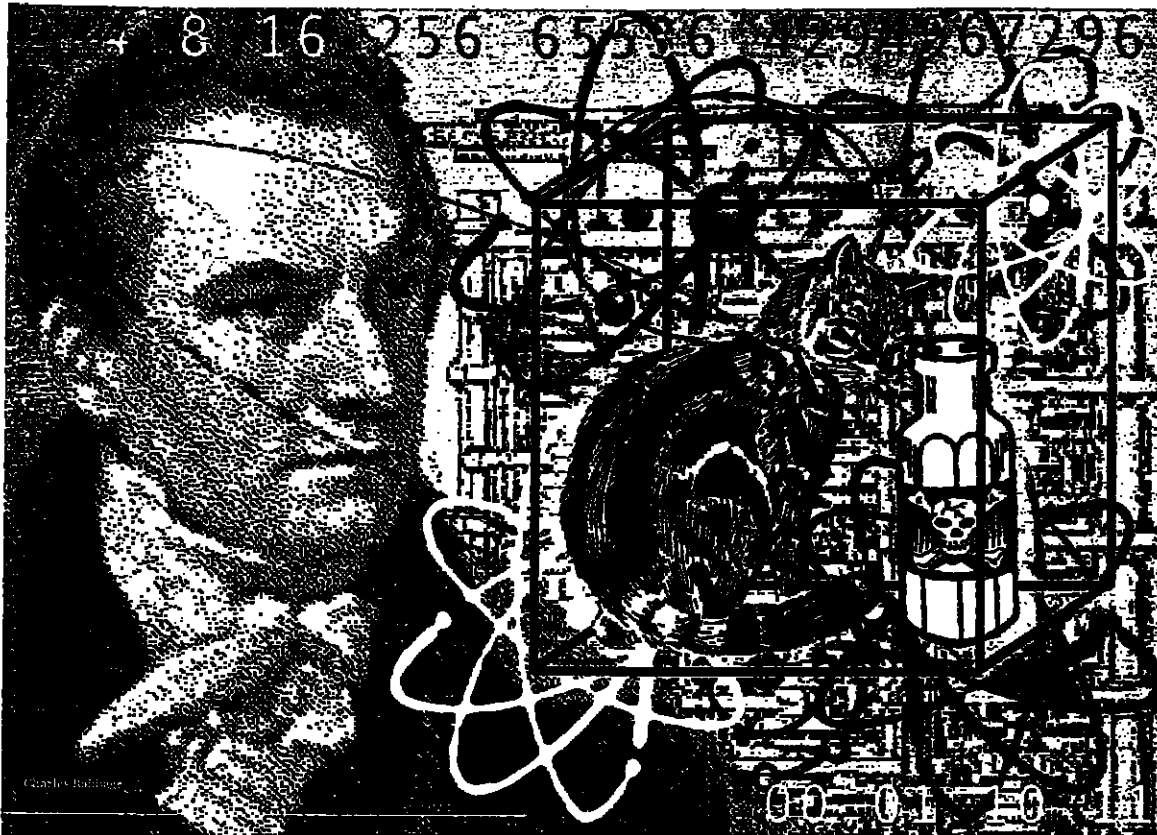
A century and a half later, computing may be about to experience a similar collision between vision and pragmatism. The potential for conflict arises from work on quantum computing, a powerful technique that could form the basis of machines with almost unimaginable processing ability.

Quantum computing has shown enough commercial promise to attract the attention of multinational companies, including International Business Machines, AT&T and British Telecommunications. They think they can use the technology to devise codes that will enable money and confidential information to be moved electronically without fear of eavesdroppers.

"Quantum computing provides methods of cryptography that will be completely secure from attack," says David DiVincenzo, a member of research staff at IBM's Thomas J. Watson research centre.

There are, however, sharp differences of opinion about its ability to put such ideas into practice. While one researcher talks of constructing a substantial quantum machine within 20 years, another complains that it is "really misleading" even to speak about building devices.

That contrast reflects the uneasy understanding of a concept that truly represents quantum theory, a leap from the assumptions of digital computing's pioneers. Digital computer data are stored via switches which act as binary processors - each can express one of two



pieces of information, depending on whether it is set to "on" or "off". A series of three switches can therefore represent eight - two cubed - possible states.

In a quantum computer, these switches would be replaced by a molecule, or string of molecules, of a single chemical. Information would be represented by subatomic particles such as electrons, which have two "spin states", up and down.

The twist is that electrons can exist in both states at once, allowing them to represent two items of data at the same time. This quantum phenomenon, known as superposition, occurs because electrons are so small that they conform to different physical rules from those followed by large objects.

Superposition means that a series of electrons would give rise to a large number of extra states compared with those accessible to a computer based on switches. While a four-switch system can express only one of 16 combinations at any one time, a four electron set-up could represent all the states simultaneously. A series of 30 quantum molecular bits, researchers are using today, machine to perform calculations as fast as the most powerful digital computer, according to Raymond Laf-

lamme, a physicist at the Los Alamos National Laboratory in New Mexico.

The achievements of researchers to date have been modest by comparison. The largest system yet tested contains only three qubits and cannot factorise 15 into five and three.

Nevertheless, Dr Laf-

'We are showing that it's possible. And, if it's possible, the sky is the limit'

lamme is confident. "We are showing that it's possible," he says. "And, if it's possible, the sky is the limit."

Others point to the practical difficulties that arise from the very quantum laws scientists are trying to exploit.

Some experts say these problems are so grave that any quantum computer of more than about 10 qubits would have to be based on different operating techniques from the ones researchers are using today. "It's safe to say that new technology is needed," says Vlatko Vedral of Oxford University's recently opened

Centre for Quantum Computation. "This is the element that is completely unpredictable. It could happen tomorrow or it could happen in 20 years' time."

The main issue is that quantum systems are acutely sensitive to the outside world. Almost any interaction with the environment affects the property of superposition, changing the information carried.

To compensate, quantum computers need a built-in system of error detection and correction. There is, though, a further formidable hindrance - according to quantum rules, mere measurement of the information encoded on a particle causes superposition to break down.

This presents researchers with a conundrum that at first appears insoluble: they must detect errors without examining closely what they are supposed to be checking.

It turns out that this can be done, albeit at a cost in efficiency. If the same information is recorded on three qubits instead of one, an error-checker can compare the readings and correct mistakes without taking exact measurements from individual particles. The strategy fails only if there is more than one error in a triplet. The risk of this type of error can be reduced by sending data in a quintet, septet or higher number of qubits.

The drawback to this approach is the complexity it adds to the qubit network. "To do something non-trivial you have got to have the most stupendous number of quantum systems," says Peter Knight, a professor of physics at Imperial College, London.

Prof Knight is worried that some of his colleagues are unrealistic in their assessment of the possibility of building a working quantum appliance. He prefers to concentrate on basic problems researchers are still "miles away" from solving.

Ultimately, it is a question of perspective. Theorists such as Richard Jozsa, a professor of mathematical physics at Plymouth University, prefer to highlight the technique's potential as a tool to help close holes in notions about the behaviour of matter. "Quantum mechanics is a very strange theory that

GENETIC RESEARCH NEURODEGENERATIVE DISORDERS

A cure appears on the horizon

Successful treatment for Huntington's Disease may hold the key to curing other disorders, reports Lisa Vaughan

The discovery of the cause of Huntington's disease has triggered a torrent of research that is likely to find a therapy or cure for the devastating neurodegenerative disorder in five to 10 years.

And similarities between Huntington's and neurodegenerative conditions including Alzheimer's and Parkinson's diseases mean that a cure for one may hold the key to curing them all.

Molecular biologists Gillian Bates, of London's United Medical and Dental Schools, and Stephen Davies, of University College London, were awarded the biennial Glaxo Wellcome prize this month for their ground-breaking HD research, published last year.

Nancy Wexler, president of the California-based Hereditary Disease Foundation and Higgins Professor of Neuropsychology at New York's Columbia University, called the findings "mind-bogglingly important".

"They have unified a group of the most devastating diseases that affect people besides HD, and have triggered huge amounts of research," says Dr Wexler. "If you can develop a treatment for one, you may have a treatment for these other diseases."

Since discovery of the Huntington's disease gene in 1993, researchers have been trying to uncover how it causes the disorder. Once the gene was isolated, people at risk could be tested for HD. But there is still no cure or therapy.

Huntington's is a progressive neurological disease whose onset usually occurs in middle age. It causes involuntary jerky movements, loss of concentration and memory, depression and mood swings. It kills brain cells, leading to gradual

deterioration and finally death. A faulty gene on chromosome 4 contains an extra-long stretch of polyglutamine repeats - a standard protein building block - compared with that of the normal population.

Anyone whose parent has HD has a 50:50 chance of inheriting the gene and developing the condition. About one in 10,000 people have it. The Huntington's Disease Association estimates that the UK has about 8,000 sufferers and some 48,000 at risk.

Many scientists believe the greatest hope for a cure is to

'Discovering what sets off HD could enable its onset to be delayed beyond a lifetime'

uncover the first steps in the pathways of the disease and interrupt them. To learn how HD takes hold, Dr Bates' team put fragments of human HD gene into mice in 1996. The gene makes a protein called huntingtin in humans and mice. The transgenic mice developed tremors and an irregular gait, exhibited sudden shivers, repeatedly groomed themselves and lost weight - similar to human HD sufferers.

Dr Davies then studied the brains of the transgenic HD mice. He discovered that in the mice with extra-long polyglutamine repeats similar to those of HD sufferers, part of the abnormal huntingtin protein had moved into the nucleus, the cells' control centre. Using an electron microscope, he saw that the mutant protein had "clumped" into a ball. He later uncovered a forgotten

1979 scientific paper with a photograph of clumped protein in an HD sufferer's brain, identical to the structure in the mouse brain.

In the past year the presence of protein clumps, or aggregates, in human HD brains has been confirmed by US scientists.

Similar protein clumping has now been confirmed in most other neurodegenerative diseases, including Alzheimer's, Parkinson's and prion diseases such as Creutzfeldt-Jakob disease, which is linked to BSE or mad cow disease.

Experts now believe a therapy or cure for HD is in sight. "We should have an effective treatment in five to 10 years that will significantly slow the pace of the disease or the onset of symptoms," says Kenneth Fischbeck, director of neurogenetics at the National Institute of Health in Washington DC.

HD is now under attack on several fronts. Using a robotic assay filter system, scientists in Berlin have begun testing chemicals to see if they can stop the protein clumping. Thousands of chemicals can be tested in a day. If one is found that stops the protein clumping, the next step is to try it on mice, then on humans.

Another promising line of inquiry uses fruit flies, whose genes are easy to manipulate. Scientists at the University of Pennsylvania aim to locate genes related to the timing of the onset of HD and those that make HD symptoms more or less severe, then mutate the genes to alter those parameters.

"If you can pin down a gene that makes the disease milder or more severe, it could be a target for drugs," Prof Fischbeck says.

Finding out what sets off HD symptoms could enable scientists to delay the onset of the disease beyond a human lifetime - meaning that someone with the HD gene would never develop symptoms, Dr Bates says.

QUANTUM BEHAVIOUR

The cat in a box: alive or dead?

The quantum domain of subatomic particles requires a different intellectual approach from the world of humans. Everyday objects and anything else larger than about 10,000th of a millimetre, *writes Michael Peel*.

This is illustrated by the sample of Schrödinger's cat, the subject of a thought experiment devised by the physicist, in 1935. The unfortunate cat is, hypothetically, put in a sealed box with a vial of poison primed to be shattered the decay of a radioactive atom also placed in the container. Radioactive decay is a quantum process: there is calculable probability, but

no certainty, that the sample will decompose within a given period. The only way to know if it has decayed is to analyse it. Otherwise, it exhibits a quantum property known as superposition, and exists in a state that is simultaneously both decayed and not decayed.

The implication is that as long as the container remains closed, the cat must be in a condition that is a combination of life and death. Its state of health is only characterised if someone peeks into the box.

If the quantum argument is clearly nonsensical when applied to the cat, why is it sound when used to describe the behaviour of light, electrons and the bodies

that make up atomic nuclei?

It is impossible to give a full answer without using mathematics. The concept of quantum behaviour begins to make more sense, however, if we think about the way we characterise actions by distinguishing between their relationships to the surrounding environment.

A quantum body in a vacuum has no environment with which to interact, meaning that none of its various states are well differentiated with respect to each other. In other words, the particle effectively exists in a condition that is a mixture of all the possible states that would be clearly defined if there was an external environment.



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GROWING BUSINESS VIRTUAL MANUFACTURING

Cutting out the core

Peter Marsh
examines how two
manufacturers
'outsource' the
job itself

The turntables used to display shop goods and machines sold to the textile industry to strengthen cotton may seem to have little in common. But these products do have one significant feature in common.

They are both manufactured "virtually" - one by a company in Britain set up and run by an accountant-turned-engineer, the other by a Swiss business started by a physicist, who is also still at the helm.

Virtual manufacturing can be a useful technique for accelerating growth businesses because it allows small but entrepreneurial companies to concentrate on the design and marketing of what are sometimes extremely complex products. The job and investment costs of production can be "outsourced" to more specialised companies.

Although virtual manufacturing is frequently regarded as having taken off in the 1980s - personal computer production is the best example - the stories of British Turntable and Xorella of Switzerland underline that the concept is far from new.

British Turntable was started 40 years ago in Bolton, near Manchester, by John Entwistle, an accountant. After being asked by a friend to produce a turntable for a car showroom, he made one in his spare time. Today the company has annual sales of £2m, and employs 30 people, of which 20 are designers or marketing specialists.

The company sells revolving platforms, normally powered by an electric motor and used to carry goods, priced at anywhere between £12 and £500,000. The cheapest display watches in shop windows; the most expensive turn 200 tonne railway locomotives or lorries in confined spaces. "It's a niche



Moving with the times: John Entwistle with one of British Turntable's products

Gerry Crowther

market but one where there are a large number of potential customers," says Mr Entwistle. "We try to anticipate their needs and also produce designs for applications no one has thought of."

An example of the latter is a small turntable retailing for £30, which revolves by being pushed manually, and which sells to motorcycle owners who use it to turn their machines in their back yards. The company has also teamed up with TV studios to make 6m diameter revolving "stages", similar to those in theatres, which can be packed into containers and erected quickly.

While the company only exports about 15 per cent of its sales, it buys in components such as gearboxes, motors and fabricated parts from several hundred suppliers worldwide - the key to its ability to offer such a wide range of products, many tailored to specific needs.

Having mapped out the design, the company assembles the machines in three small factories in the Bolton area, with the parts themselves coming from sources including continental Europe and China.

Similar entrepreneurial

flair lies behind Xorella, set up in 1971 in Wetztingen, near Zurich, by Freddy Wanger, a physicist.

Using his knowledge of thermodynamics, Mr Wanger hit on a way to improve the performance of cotton and other fibres by subjecting the raw material to an atmosphere of steam in giant chambers. Mr Wanger - who like Mr Entwistle owns his company - had to fight to get his ideas accepted.

"The textile industry has been around for centuries; if you come up with something new, no one believes it will

work." But the company has annual sales of SF20m (£3.6m), only 20 per cent coming from Europe, and Mr Wanger is confident of increasing turnover by 10 per cent annually in the next few years.

While Xorella's sales are spread far wider than British Turntable's - about 60 per cent of last year's revenues came from textile companies in South America, Asia and Africa - it has a similar outsourcing policy.

The company does not even bother with a factory.

'The textile industry has been around for centuries; if you come up with something new, no one believes it will work'

Freddy Wanger
Xorella managing director



Faulty genes may be cause of alcoholism

US scientists have linked alcoholism in rats to a genetic mutation, strengthening the case for those who argue that the disease is inherited, writes *Victoria Griffith*. The findings have raised hopes that researchers will one day find a pharmaceutical cure for the disease.

A paper published in the scientific journal *Nature* by researchers at the University of Washington in Seattle showed that rats with a disabled neuropeptide Y (NPY) gene consumed more alcohol, and were less susceptible to its hypnotic effects, than healthy rats.

The NPY gene regulates signals in the brain and seems to protect organisms against excessive stimulation.

The University of Washington researchers decided to pursue their study after scientists at the University of Indiana noted last year that alcoholic rats tend to display abnormalities on the part of the chromosome where the NPY gene is located. Rats were bred selectively at the University of Indiana to form two groups: those that liked to consume a lot of alcohol and those that preferred to drink just a little.

The latest research bolsters the case for a physical, inherited basis for alcoholism. At one time, environment was thought to be the key factor. Sociologists pointed to family histories of alcoholism but it was difficult to say whether these links were due to the pressures of a troubled home, or an inherited tendency to heavy drinking.

A number of studies in recent years indicate that people may, indeed, be born with a predilection to alcoholism. In 1994, a paper in the *American Journal of Psychiatry* compared alcoholic rates between fraternal twins (with different

genetic make-ups) and identical twins (with nearly identical genetic make-ups). Identical twins were 60 per cent more likely than fraternal twins to be alcoholic if the sibling was also afflicted with the disease, pointing to a strong, if not completely genetic link to the disease.

Unlike the rats at the University of Indiana, the Washington rodents were not divided neatly into two groups. Rather, they comprised a wide spectrum of alcohol preference. The rats liked alcohol more or less, depending on the degree of dysfunction of the NPY gene. The more brain-calming NPY protein the genes produced, the less likely the rats were to drink.

"It suggests that people may have varying degrees of alcoholism," says Todd Thiele, author of the *Nature* paper.

Todd Thiele, Univ of Washington, US; tel 206 685 1743, fax 206 685 3157, e-mail thiele@u.washington.edu

Glittering prize for researchers

A relatively inexpensive method of dyeing cloth with gold and other precious metals has been developed by biomedical researchers in the US.

The researchers at the Louisiana State University Agricultural Center developed the process by adapting a technique used to attach metallic ions to antibodies for diagnostic tests.

The method involves soaking the fabric in a reagent - such as bleach, ethanol, hydrochloric acid or hydrogen peroxide - in a process that creates sites in the fabric where metallic ions can bond. The fabric is then soaked in a solution of the metal, before being rinsed and dried.

Louisiana State University Agricultural Center; US, tel 2253882263; e-mail rbogren@agctr.lsu.edu

Mine of information

The ability to "mine" large amounts of data is increasingly important in business.

US computer scientists have developed a machine that can sort information three times faster than the previous record, at approximately two-thirds the cost of current techniques. Researchers from the Department of Energy's Sandia National Laboratories and Compaq, the PC company, put together a cluster of 72 computers that could sort a terabyte of data - equivalent to the information contained in 1m large dictionaries - in under 50 minutes.

Sandia National Laboratories; US, tel 5058457078; http://www.sandia.gov/media/scrl/htm

Alzheimer's inquiry

A drug known as "super-aspirin" is being investigated as both a painkiller and as a possible means of preventing Alzheimer's disease.

The drug targets an enzyme in the body known as cox-2, which may be at the root of the pain and inflammation associated with disorders such as arthritis. It is possible that it can treat pain more effectively, with fewer side-effects, than existing painkillers.

Scientists at the University of Rochester in the US are also carrying out a study to see if the drug prevents or delays Alzheimer's disease. The research was triggered by the finding that cox-2 is active in the brains of people who have the disease, suggesting it may play a role in the sickness and death of brain cells.

University of Rochester; US, tel 7162757954; http://www.rochester.edu/

Vanessa Houlder

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صكنا من الامم

THE ARTS

CINEMA

Sparks fly in two explosive thrillers

Nigel Andrews finds his faith in Hollywood restored

A reader points out that I was three monkeys short of a title in a recent Terry Gilliam review. It was of course *Twelve Monkeys* that the ex-Python made before *Fear And Loathing In Las Vegas* and not "Nine". Mea culpa.

Letter-writers, though, can point one in helpful thought-directions. How many monkeys does it take, and how many typewriters, to bang out the average big-budget American movie thriller? Nine? Twelve? A million?

We just saw *Ronin*; we are still in need of mental repair after *Snake Eyes*; and we never want to be reminded of *Mercury Rising* or *Lethal Weapon IV*. Then along come two thrillers in one week that restore the name of Hollywood.

The Negotiator and *Out Of Sight* prove that good actors make good action thrillers. The first is a truth-based hostage yarn enlivened less by its story - a Chicago police negotiator (Samuel L. Jackson), murder-framed after sniffing out cop corruption, holds four people at gunpoint until a rival force's negotiator (Kevin Spacey) helps rumble the evildoers - than by Messrs J and S strutting their fiery stuff.

The second film, even better, has George Clooney and Jennifer Lopez, striking sparks, first in the flammable setting of a car boot, later in beds and gun-battles across north-east America.

At once tightening and revitalising Elmore Leonard's novel, screenwriter Scott Frank and director Steven Soderbergh produce an oxymoronic delight: a shaggy dog story with purpose and direction. Clooney's escaped convict and Lopez' comely US marshal fall for each other soon after he takes her hostage (in the car boot) and the film then spends two

hours letting each character out on a long leash, though we know they will keep converging. Desire is like that. So is her determination, despite all, to see him behind bars.

The movie has a louche and limber charm. Soderbergh even makes use of Tarantino-esque time-restructurings: artful prison

OUT OF SIGHT
Steven Soderbergh

THE NEGOTIATOR
F. Gary Gray

SLUMS OF BEVERLY HILLS
Tamara Jackson

THE WISDOM OF CROCODILES
Po Chih Leong

IF ONLY
Maria Ripoll

VICTORY
Mark Peploe

flashbacks introduce us to characters who will return for the jewel-heist climax. These include victim Albert Brooks's toupee'd tycoon, Ving Rhames as Clooney's truck-sized black sidekick and Steve Zahn's scene-stealing young hoodlum with fuzzy hair and matching brain.

Meanwhile Clooney and Lopez, even when firing like amorous sparkplugs, keep an ironic, distrustful, funny distance. And no less piquant is the distance between the film's fanciful Florida - even in the sunshine state do prisoners really wear banana-yellow uniforms? - and the succulently noir Detroit of its climax.

The Negotiator is so noir that you had better see it on the large screen. On the

small it will be a black hole occasionally streaked by gunfire. The hero too is noir, black actor Samuel L. Jackson, formidably compelling even while combusting by the minute. The murder of an informant friend drives him to take hostage the suspect Internal Affairs boss, who, since he is played by J.T. Walsh, virtually wears the label "Sleazy villain. Please queue up to expose."

Little else here is stereotypical. Writers James DeMonaco and Kevin Fox play out the plot like long-distance chess. Up in Walsh's top-floor office are the hero and his hostages (including a secretary and two captured cops). Down in the improvised ops-room is negotiator Spacey, purring comfort down the phone or screaming off-messge abuse at the intervening FBI.

Spacey and Jackson provide a perfect match in a plot that is the perfect tinder. The white actor is all impulsive minimalism: coiled and contained, he acts from the psychic equivalent of the diaphragm. The black actor is all rage, rasp and open wound, but his performance is so well graduated that it builds in subtle stages from *forte* to *fortissimo*.

Slums Of Beverly Hills, a first feature by Tamara Jackson, starts at *mezopotamian* and has the courage to stay there. Made on a micro-budget - the starlet name is executive producer Robert Redford, who developed the project at his Sundance workshop - this tale of a dysfunctional family in Lotusland could have resembled John Waters on a wing and prayer. Jewish teenager Natasha Lynne is passing puberty; cousin Marisa Tomei plies her with sex talk and vibrators; tubby brother auditions for *Guns And Dolls*; and Alan Arkin is the



A louche and limber charm: Jennifer Lopez and George Clooney in Steven Soderbergh's 'Out of Sight'

nomadic single dad, humping his brood between "dingbat" apartments (Beverly-peak for cheap and tacky) while borrowing money from brother Carl Reiner.

Jackson may have used a megaphone from the director's chair but never lends one to the characters. Their self-absorption is understated, scat, funny. Sometimes they soliloquise straight to camera. Sometimes they disappear into a private mental limbo before returning to the wakeful, wonderful world of growing up, growing breasts, going bankrupt, and giving miserly Uncle Carl a sumptuous last comeuppance.

British cinema works in mysterious ways. For months now, in a specially

extended silly season, it has piled us with fresh horrors: often films blessed by the European Script Fund. Arts Council or other alms-givers seeking out that special combination of sprawling plot, witless dialogue and Babel cast.

Take *The Wisdom Of Crocodiles* and *If Only*. In the first, Jude Law is a vampire too pretentious to call himself one in a modern-dress tale too archly metaphysical to succeed either as *grand quigol* or character study. In the second, debut writer-director Maria Ripoll uses the same plot as *Sliding Doors* - love's destiny rewound - only to be jammed in a no-exit romantic comedy by the convergence of icky magical real-

ism (Spanish dustmen bringing miracles to Notting Hill) and a love-me Londonism that died, or should have, with *Georgy Girl*.

Then *Victory* appears, one of the best UK films of the year, after three years on the shelf. Are our distributors mad? Or was Mark Peploe's handsome, reverent film of Joseph Conrad's novel delayed because it might expose the tinny crudity of so much else?

Axiom: Conrad is unfilmable because if you lavish money on the adventure you lose the interiority - there is no money without moguls and few moguls will bankroll moral-psychological mazi-

nade. So Conrad films end up as either widescreen tripe (*Lord Jim*) or cottage-industry claustrophobia (the recent *Secret Agent*).

Victory is remarkable in beating the problem. Filmed on south-seas location, it looks stunning. And directed by the man who screenwrote *The Passenger* and *The Last Emperor*, it has an acute intelligence verbal and visual.

Peploe even makes the multinational cast work. America's Willem Dafoe, never better, grows a beard and soul for hero Axel Heyst while France's Irène Jacob is introspectively touching as the woman who illuminates that soul and Sam Neill and Rufus Sewell (from NZ and UK) cut brilliant character

contours as the baddies breaching Heyst's island. Minor hesitations early on - a Surabaya filled with over-familiar Euro-cinema reliefs (Fassbinder's *Irm Hermann*, Chabrol's *Jean YVES*) - neither spoil the film nor account for its thousand-day delay.

Lastly, and briefly, a farewell to director Alan Pakula, who died last week. He made two of the most thoughtful movie hits of the 1970s, *Kluge* and *All The President's Men*; he probed the Watergate era further with the stylish thriller *The Parallax View*; and he gave a handful of American stars - Hoffman, Redford, Beatty, Jane Fonda - room to show they could act as well as parade charisma.

Love triangle fails to cast its spell

THEATRE

ALASTAIR MACAULAY

Betrayal
Lyttelton Theatre, London SE1

Like the workings of an uneasy conscience, but equipped with the omniscience of a vengeful God, Harold Pinter, in *Betrayal*, casts his searchlight on to the shadowy turning-points of the history of one adultery. He knows each side of a husband-wife-friend/lover triangle: what husband and wife Robert and Emma say about best friend Jerry; what Emma and lover Jerry say about Robert; what Robert and Jerry say about Emma. He knows the lies direct, the economies with the truth, the peculiar obsessions, the haunting memories, the endless ironies, the multiple betrayals; and he tracks them down, moving

back into the past. The essential ambiguity of his dramatic method misses no trick, overlooks no sin, leaves no corner dark. Finally, he exposes the worm in the bud, that harmful little first betrayal in a harmless little marital Eden.

Betrayal, an international hit, is celebrating its 20th birthday this month by returning to the theatre of its premiere, the Lyttelton. It has become the most accessible of all Pinter's plays: the Pinter play for those who do not otherwise like Pinter.

It remains fascinating, yet I confess there are aspects of *Betrayal* that I resist: it lacks the features for which I most admire Pinter. Usually in this playwright, there are moments when the small talk between the characters suddenly falls on our ears like thunderbolts; usually, amid the everyday negotiations of his plays, there are disclosures that

evoke pity and terror as surely as in classic tragedy; usually, about his characters this female characters, above all, there is an inalienable privacy that movingly eludes all efforts to contain or even comprehend it. But not here.

Pinter's dramatic method misses no trick, overlooks no sin, leaves no corner dark

That these points only now seem important must be due to weaknesses in Trevor Nunn's direction of the new National Theatre production. Pinter himself has updated the action by 21 years without helping the play to cast the spell that it has elsewhere. Does *Betrayal* belong

in a big auditorium? Even Pinter's rhythm falters here. While there is not one wasted word, the play's underlying dramatic rhythm seems now to plod through the first three of its nine scenes.

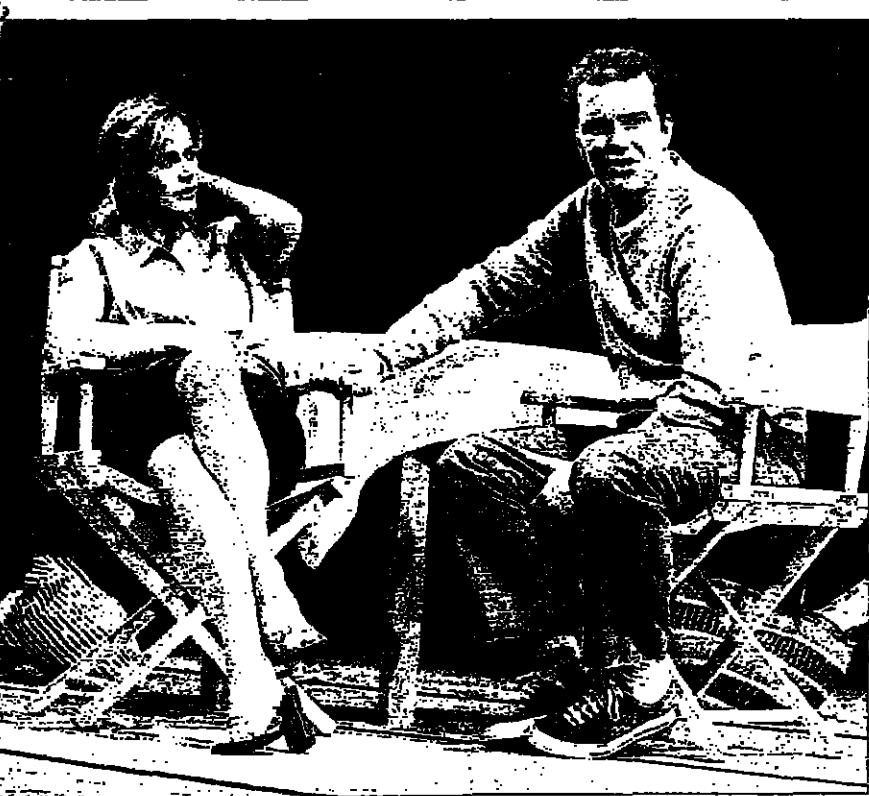
Suddenly, in scene four, the Lyttelton production jolts into full voltage. This is largely due to Anthony Cal's first-rate account of Robert. From this moment, he takes charge of every scene he is in, and his fastidious, slippery interpretation reveals all the facets of pain and wit that make the play enthralling.

He is, however, isolated. Although Douglas Hodge has become, during the 1980s, a Pinter expert and makes many incidentally telling points along the way, I cannot believe that his Jerry is the literary sophisticate who had once written Robert long letters about Ford Madox Ford and with whom

Emma would keep up an affair for five years.

As for Imogen Stubbs, the breathily creamy vocal tone she adopts as Emma never once seems sincere. And her moments of greatest emotional tension (the hands that ostensibly tremble as she pretends only half to hear what her husband is saying) are mere surface. The chemistry between the three characters does not here ring true.

Too bad that this production - awkwardly accommodated on the wide Lyttelton stage by Es Devlin's designs, clumsily larded by Paul Groothuis with unpersuasive noises off and unhelpfully interleaved with blurry home-video footage by Chris Laing - brings to the surface my reservations about this play. *Betrayal* is nonetheless stronger, tighter, more truthful and more resonant than Trevor Nunn allows us to feel.



No chemistry here: Imogen Stubbs and Douglas Hodge as Emma and Jerry

INTERNATIONAL Arts Guide

AMSTERDAM

EXHIBITION
Stedelijk Museum
Tel: 31-20-5732911
www.stedelijk.nl
Bill Viola. 25 Year Survey - A Video Journey: major survey of work by the American video artist. Includes more than 15 installations and 20 video tapes, as well as sketches and notes; to Nov 29

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
The Rake's Progress: by Stravinsky. Conducted by Reinbert de Leeuw in a staging by Peter Sellars. Cast includes Donald McIntyre, Thomas Randle and Willard White; Nov 28, 29

CHICAGO
CONCERTS
Orchestra Hall
Tel: 1-312-294-3000
www.chicagosymphony.org
Chicago Symphony Orchestra, conducted by Pierre Boulez in

the world premiere of Thomas's *Orbital Beacons*, and in works by Debussy. With the women of the Chicago Symphony Chorus conducted by Duain Wolfe; Nov 27, 28

COLOGNE

OPERA
Oper der Stadt
Tel: 221-221 8400
Die Vögel: first modern staging for Walter Braunfels's opera. Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording. This production is conducted by Bruno Weil and staged by David Mouchtar-Samorai; Nov 27, 30

DUSSELDORF

EXHIBITION
Kunstsammlung Nordrhein-Westfalen
Tel: 0211-83810
Max Ernst: Sculptures, Houses, Landscapes. An exhibition focusing on the German Surrealist's lesser-known sculptures. Some paintings are displayed too, and the works span Ernst's career between 1913 and 1974; to Nov 28

EDINBURGH

EXHIBITION
Scottish National Portrait Gallery
Tel: 44-131-624 6200
Robin Gilianders: Little Sparta. Photographs of the painter Ian Hamilton Finlay's garden at Dunsyre in the Pentlands Hills. Gilianders has been working

there since 1983, and the display includes a range of collaborative works - posters, prints and postcards; to Nov 29

HELSINKI

DANCE
Finnish National Ballet
Tel: 358-9-403 021
Giselle: staging by Sylvie Guillem. With sets and costumes by Ramon B Ivars. Conducted by David Garforth; Nov 26, 28

OPERA

Finnish National Opera
Tel: 358-9-403 021
Anna Bolena: by Donizetti. Conducted by Maurizio Barbacini in a new staging by Jussi Tapola; Nov 27, 30

HUDDERSFIELD

CONCERTS
Huddersfield Contemporary Music Festival
Tel: 44-1484-430 528
● Elliott Carter 90th Birthday Tribute: works by Carter, including the European premiere of his Piano Quintet, performed by the Arditi String Quartet and pianist Ursula Oppens; St. Paul's Hall; Nov 27
● Northern Sinfonia: conducted by Thierry Fischer in Simon Holt's Triptych, and Diana Burrell's Clarinet Concerto. With cello soloist Zoe Martlew and clarinet soloist Robert Plane; Nov 26

LONDON
CONCERT

Royal Festival Hall
Tel: 44-171-950 4242
● Eschman Philharmonic Chamber Choir: with the Tallinn Chamber Orchestra, Tonu Kaljuste conducts works by Estonian composers Erkki-Sven Tüür and Arvo Pärt; Nov 26

EXHIBITION

Tate Gallery
Tel: 44-171-887 8000
Turner in the Alps: undertaken in 1802, this was J.M.W. Turner's first visit to continental Europe. The exhibition contains 68 works on paper, revealing the artist's initial impressions of the inspiring landscapes he encountered; to Feb 14

OPERA

English National Opera, London Coliseum
Tel: 44-171-632 8300
Boris Godunov: by Mussorgsky. Conducted by Paul Daniel in a new staging by Francesca Zambello, with sets by Hildegard Bechler. John Tomlinson sings the title role; Nov 27

MUNICH

CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181
● Danish National Radio Symphony Orchestra: conducted by Gennadiy Rozhdestvenskiy in works by Nielsen, Shostakovich, Rachmaninov and Stravinsky. With violin soloist Viktoria Mullova and pianist Viktoria Postnikova; Nov 26
● Kiri Te Kanawa: recital by the soprano, accompanied by pianist

Julian Reynolds; Nov 29
● Sabine Meyer: in works for clarinet by Mozart, with the Camerata Academica des Mozarteums Salzburg conducted by Alexander Janiczek, and bassoon soloist Daniele Damiano; Nov 28

NEW YORK

EXHIBITIONS
Pierpont Morgan Library
Tel: 1-212-685 0008
Charles Dickens - A Christmas Carol: the manuscript of Dickens's novel is the centrepiece of this holiday exhibition. Also on view are several other items relating to the work; to Jan 3

Whitney Museum of American Art
Tel: 1-212-327-2801

Mark Rothko: major retrospective of the American abstract artist, including loans from Europe and Japan. The 100 works on display encompass all phases of Rothko's career, from the late 1920s to 1970, with an emphasis placed on the so-called Surrealist and Classic periods; to Nov 29

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
● La Traviata: by Verdi. Production by Franco Zeffirelli with a cast including Patricia Racette and Marcelo Alvarez. James Levine is the conductor; Nov 27, 30

● Le Nozze de Figaro: by Mozart. Production by Jonathan Miller, with a cast including Felicity Lott and Barbara Bonney. James Levine conducts; Nov 28

PARIS

CONCERT
Salle Pleyel
Tel: 33-1-4561 6589
Orchestre de Paris: conducted by Frans Brüggen in works by Schumann and Mendelssohn. With violin soloist Thomas Zehetmair; Nov 26

EXHIBITION

Espace Electra
Tel: 33-1-4284 2360
Photographic Fictions; to Jan 1

OPERA

Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
www.opera-de-paris.fr
The Merry Widow: by Franz Lehár. Conducted by Armin Jordan and with a cast including Frederica von Stade and Hakan Hagegard; Nov 27

SAN FRANCISCO

CONCERTS
Davies Symphony Hall
Tel: 1-415-864 6000
www.sfsymphony.org
San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Haydn, Shostakovich and Brahms; Nov 27, 28

OPERA

San Francisco Opera, War

Memorial Opera House

Tel: 1-15-864 3330
www.sloper.com
Norma: by Bellini. Conducted by Patrick Summers in a staging by Andrew Sinclair. The title role is sung by Carol Vaness; Nov 28

TOKYO

CONCERT
Sunrise Hall
Tel: 81-3-3584 9999
Tokyo Metropolitan Symphony Orchestra: conducted by Gary Bertini in works by Mozart. With violin soloist Asako Urushihara; Nov 28

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05.07: 06.07: 07.07: 08.20: 09.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20:
At 08.20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

SAMUEL BRITTAN
ECONOMIC VIEWPOINT

Shock therapy

Sensible ideas for alleviating problems in the working of the euro have been quite unnecessarily put on the shelf

There is likely to be some confusion when the euro is officially launched on January 4. For although the aim is to simplify transactions and increase transparency, the immediate effect will be to add complication. To some people's surprise all the existing currencies will continue to circulate. But in addition the euro will circulate as a virtual currency for quoting some prices and for denominating some bank deposits.

The big simplification for the ordinary person will not come until 2002 when existing national currencies will be exchanged for euros. Even then the benefits will only begin to outweigh the costs when people have got used to the very awkward fractions used for conversion. By comparison, UK decimalisation, the introduction of the "new franc" and German currency unification will all seem like a piece of cake.

Yet it is not these teething troubles which worry analysts. One initial fear was that the European Central Bank would be run by its six-person executive board like a glorified Bundesbank, without any national or democratic accountability. Analysts are now preoccupied by the opposite possibility: that ECB governors, who sit on the bank's council, and who could easily out-vote the executive, are going to meet every fortnight and try to run the whole show as a confederation of existing national central banks.

This would inject into the ECB's operations the slowness of response characteristic of so much of the European Union - which we need like a hole in the head.

At the same time, a gap

has appeared in the structure of economic and monetary union. When the Maastricht Treaty was negotiated, monetary policy was envisaged mainly as a matter of setting interest rates. Recent financial pressures have drawn attention to the other main function of a central bank: the "lender of last resort". Central banks can act to prevent problems of individual financial institutions from generating wider financial collapse, but on this, Maastricht is silent.

One widely predicted conflict has already occurred. The socialist finance ministers of France and Germany are trying to cajole the ECB into lowering interest rates to promote employment, and have run into a wall of opposition from central bankers of all kinds.

The fashionable fear is that European governments will try to pursue expansionist fiscal policies instead, by stretching the interpretation of the Stability and Growth Pact. The ECB will try to offset this by maintaining high interest rates. If this were to

happen, monetary and fiscal policy would then be pushing in opposite directions, and result in high interest rates and an over-valued euro, which would hardly help European employment.

Central bankers are, however, in danger of fighting on the wrong front. Oskar Lafontaine, the German finance minister, rightly says that inflation in the euro-zone has virtually disappeared. So what then would be wrong with a modestly expansionary monetary policy designed to maintain a 3 to 5 per cent annual growth of nominal demand?

The view put forward by Mario Monti, the Italian EU commissioner, and (in modified form) by Gordon Brown, the British chancellor, is that government capital spending - averaging around 2 per cent of gross domestic product - should not count as part of the budget deficit, at least in periods of recession. This view has something going for it. After all, it was German policymakers who invented the principle, calling it "the golden rule". On current

projections, it would not lead to a debt explosion. Central bankers ought to be fighting on the front of supply side policies, for under the guise of promoting employment, continental European finance ministers are busily making plans to price workers out of jobs. These finance ministers are trying to reverse even the limited reductions in social overhead costs achieved by their conservative predecessors. And the last thing they want to do is to weaken nationwide collective bargaining.

Indeed, Mr Lafontaine has been supporting the metal workers' 6 per cent pay claim on the spurious grounds that it will increase purchasing power - a type of argument which the late John Maynard Keynes quite rightly scorned.

But I want to end with a somewhat different problem, which has turned many economists off the whole European monetary project, and which could have been tackled. This is known by the ugly name of "asymmetric" shocks.

In plain words it means that a monetary policy designed to suit average conditions in euro-zone countries will not suit those experiencing unusually strong recessionary or inflationary pressures. It is frequently pointed out that in the US, a large portion of any economic shock experienced by a particular state is offset by automatic federal stabilisers, which increase federal spending in affected states and reduce payment of federal taxes. The EU budget, totalling around 1 per cent of the GDP of member countries, is far too small to play such a role.

A report of experts headed by Sir Donald MacDougall, a British economist, concluded after the earlier attempt at monetary union in the early 1970s that a complete economic and monetary union would require an EU budget of 7½ per cent of the GDP of its members.

Even if the intention was simply to offset differential shocks, the budget would still have to be enlarged to at least 2½ per cent of EU GDP. But the political obstacles to any such expansion of the EU budget have increased since Sir

Donald wrote his report.

The same problem was revisited by a group of independent experts set up by the Brussels Commission. They reported in *European Economy* No 5, 1993, but hardly any of their recommendations were followed.

Two other UK economists, Charles Goodhart and Stephen Smith, concluded that the MacDougall analysis was still basically right. But their colleagues, A. Italianier and M. Vanheukelen, maintained that a degree of stabilisation similar to that existing in the US could be established without a big increase in the EU budget. One reason for this is that the US stabilisation is a by-product of spending and taxes designed for totally different purposes. A tailor-made scheme could be much cheaper.

The EU experts proposed, not an expansion of the EU budget as such, but an insurance arrangement. Countries that experienced an above-average increase in unemployment would receive automatic budgetary contributions, which would be paid for by members experiencing a fall in unemployment or a below-average increase in unemployment.

In the worst possible scenario, the cost of the scheme would amount to 0.75 per cent of EU GDP. But in a trial run of what it would have cost in the 1980s, the cost came only to 0.2 per cent.

Such a scheme would not deal with any European-wide recession which hit member countries to a similar degree. Nor would it be effective against financial shocks, which are the main cause of structural unemployment.

The authors emphasised they were strictly concerned with demand shocks that are more severe in some countries than others. That is surely better than nothing.

It is said that the weariness of EU negotiators should allow an important mechanism for alleviating potential problems before they have arisen to be wankily thrown away.

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LETTERS TO THE EDITOR

Financial services can learn from branding savvy of consumer groups

From Mr Thomas M. Bayne

Sir, John Authers' article on cross-selling within the financial services industry ("Cross-selling's elusive charms", November 16) implies a number of assumptions about consumer behaviour and competitive strategy that are flawed. To justify a merger or acquisition on the basis of cross-selling opportunities is to base it on a set of assumptions that do not hold in most consumer markets. This might explain why the dream remains largely unrealised as Mr Authers points out.

Consumers, for the most part, do not buy financial services products (the assumption supporting the concept of cross-selling), they buy mortgages, life insurance, pensions, PEPs and savings. In the same way they do not buy hair-care products, they buy shampoos, conditioners, gels and hairsprays.

Unilever, Nestlé, Mars and Procter & Gamble understand this very well. This explains why Unilever has the structure it has (separate divisions marketing different products) and why it does not attempt to cross-sell its personal care products through its frozen foods business. Unilever and the others are too smart to fall into this trap.

They all know that any one brand has its own well-defined boundaries and to stray beyond these is to compromise and ultimately undermine the strength of their brands. Strong brands are strong because they always satisfy a particular and specific consumer need. Weak brands try to be all things to all people which is why they remain weak and eventually die. Weak brands are not prepared to make the sacrifices that will make them strong in the future.

This might explain why these companies are among

the best marketing organisations in the world and why companies within the financial services industry struggle to create strong brands with global reach.

The solution to cross-selling products and services appears to be in two parts: to create distinct divisions addressing each of the consumer defined markets you want to serve, and within these divisions create brands which are focused on meeting the specific needs of the market sector you wish to serve.

This is a less risky option than the relationship model proposed because it avoids the need for financial services companies to completely redefine their business and change their business competencies.

Thomas M. Bayne, managing partner, Mountain View, 279 Tottenham Court Road, London W1P 9AA

Reform of campaign funding needed to make US democracy safe for the world

From Lord Wallace of Saltaire

Sir, Your editorial assessment ("The risks for world trade" November 23) tiptoes round one of the structural weaknesses in the American political system which spills over into international trade policy: the constant and desperate search for campaign finance in American politics which enables special interests to "buy" congressmen, senators, even presidential candidates.

It remains unclear how far the US administration's approach to the EU's banana regime is driven by a commitment to open world trade: the suspicion that it has, in effect, been "bought"

through political contributions by interested companies hangs over the issue. The financial power of the Global Climate Coalition, exercised also through extensive political advertising, has come close to buying American international environmental policy. The influence of US unions is exerted as much through campaign contributions as through direct influence of voting intentions.

If we are to maintain an equitable and open world trading system, European governments will need to be more robust and more open with the US, calling on it to stand up against particular

protectionist interests within its own country. American administrations have drawn up strict rules against bribery and corruption in dealings between multinational companies and foreign governments. The demands of campaign finance seem to be so enormous as to require stricter rules within the US to prevent companies buying political influence. Controls on campaign spending, above all on buying television time, are needed to make American democracy safe for the world.

Lord Wallace of Saltaire, House of Lords, Westminster, SW1A 0PW, UK

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Day of judgment

Richard Lapper explains why Pinochet remains so controversial a figure and why the House of Lords' decision has reopened the wounds of Chilean society

The sharply polarised reactions in Chile to the House of Lords' decision to allow extradition hearings against General Augusto Pinochet show how divisive the former dictator continues to be in his home land and abroad.

While the general's supporters, gathered at the *Pedro de Valdivia* in Santiago, expressed outrage at the verdict and vowed to "go and fetch him", the families of the 2,000 victims who disappeared or were murdered during the general's 17-year rule called it "a transcendental moment for all of humanity".

General Pinochet was always among the most controversial of all *caudillos*. It was not that his rule was uniquely brutal (indeed, more people died at the hands of Argentina's military dictators), rather, both Chileans and foreigners have found it hard to come to terms with the combination of military brutality and comparative economic success as a result of which he even now retains considerable support in Chile.

There is no middle ground. Gen Pinochet is either the saviour who rescued Chile from the clutches of communism, or the dictator who destroyed the country's long tradition of democracy and tolerance.

"In a real sense Pinochet personifies this era of the dictators," says Peter Hakim, president of Inter-American Dialogue, a Washington-based think-tank. "No one remembers the names of the Brazilian and Uruguayan dictators but Pinochet was a big visible symbolic presence in Chile for 30 years. He is much more than the crimes he committed."

Gen Pinochet was that rare thing: a successful dictator. Elsewhere in Latin America, military rulers relinquished power with their prestige in tatters. The economic record of Brazil's military rulers was tarnished by hyperinflation in the mid-1980s. Argentina's dictators were humiliated by their military defeat in the Falklands war of 1982, and stepped down shortly afterwards.



Pinochet still dividing Chile

The Chilean military, by contrast, negotiated its departure and retained a strong role within the new framework of democratic government put in place in 1990. Following the 1973 coup, Gen Pinochet introduced economic reforms that ultimately paved the way for the country's rapid growth. Import tariffs were scaled back sharply, exposing industry to foreign competition, large numbers of state-owned enterprises were sold, inflation and government spending came under control.

plebiscite on whether he should continue in office for a further eight years. He lost, but 40 per cent of Chileans voted in favour of Gen Pinochet remaining in office.

"If a similar plebiscite had been held in Argentina or Brazil the military wouldn't have got into double digits," says Mr Hakim.

In turn these successes have allowed the Chilean military to retain much greater political influence than their counterparts in neighbouring countries. In Argentina, leading army officers such as former presi-

Chile will move towards the catharsis it has so far been denied, or, more likely, Pinochet's case could trigger a rightwing backlash

By 1990, when Gen Pinochet handed over power to Patricio Aylwin, the president-elect, Chile's economy was held up by politicians, economists and the International Monetary Fund as a model.

These achievements - which followed the economic chaos of the *Allende* period - helped seal the popularity of Gen Pinochet and the Chilean military among the country's prospering middle classes. So confident was the general of his own popularity, that in 1988 he held a

dent General Jorge Videla have been imprisoned for their role in the repression in the 1970s. "In Argentina you really did have trials and the military became accountable," says Arturo Valenzuela, director of the Centre for Latin American Studies at Georgetown University in Washington DC.

Only a handful of isolated Chilean military officers have been brought to justice for similar crimes. Uruguayan voters approved an amnesty law for crimes committed after their coup. Chile

Analysts say that although Chile's congress and judiciary work relatively well compared to those of other countries in the region, its newspapers and broadcast media have less freedom to investigate.

"They probably have more legal restraints on what might be called full democracy than any other country in Latin America," says Mr Hakim. "There is a fear that they will roll up against the past too closely."

This has all inhibited the extent of Chile's transition from dictatorship to democracy. "The transition was based on the notion that Chile would find the truth in order to get to reconciliation," says Mr Valenzuela. "That truth has not been fully forthcoming."

Mr Valenzuela says that while Chile's centre-left has been prepared to admit its mistakes in the early 1970s and has embraced market-based economic policies, "the military has been unwilling to agree that abuses were made". Against the background, yesterday's House of Lords' judgment raises the stakes. If Gen Pinochet is extradited and charged, that could pave the way for a reduction in the military's tutelary powers and for the catharsis Chile has so far been denied. But it seems more likely that his case could trigger a rightwing backlash, further deepening the unhealed wounds in Chilean society.

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COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday November 26 1998

Targeting exchange rates

Target zones for exchange rates are back on the agenda. Oskar Lafontaine, the new German finance minister, thinks they are essential. Wim Duisenberg, president of the European Central Bank, thinks they are undesirable, to which Alan Greenspan, chairman of the US Federal Reserve, adds that they are infeasible. So who is right? The central bankers' is the correct answer.

Two arguments can be advanced for trying to manage exchange rates more actively. The more important is that floating exchange rates have proved damagingly unstable and unpredictable. The more immediate is that the arrival of the euro will create a rival to the dollar for the first time for 70 years. The result could then be still greater instability.

Yet arguments for action do not make it either likely or feasible. It is unlikely, because policymakers in the euro-zone will conclude that the exchange rate is not that important to such a large economy - a view the US has long held. Moreover, obtaining a qualified majority for exchange-rate targets in the council of European finance ministers will be very difficult, particularly against the high-on certain opposition of the European Central Bank.

More important, however, is the matter of feasibility. It is right to take account of exchange rate movements among what must become the group of three leading monetary areas. Setting up formal target zones is something else.

At any moment, currencies will fall either within the zones or at their limits: the narrower the zones the more often they

will hit the limits; the wider they are, the smaller the reduction in instability. When currencies are not at their limits, nothing needs to be done. When they hit them, however, mere intervention cannot be relied on to push them back without associated changes in monetary policy. There must also be willingness to change interest rates, to defend the zones.

Whenever such changes are necessary, the authorities must decide whether the weak currency's interest rate is to be raised or the strong one's lowered. Unfortunately, quite often neither will make domestic sense. Historically, the solution has been the designation of an anchor currency (or convertibility into a metal, such as gold). Between two such equal partners as the US and the euro-zone, no anchor will be agreed. The necessary condition for operating the regime is then a shared monetary objective, as Ronald McKinnon of Stanford University has long argued. In effect, there must be a kind of mini-monetary union.

To state this requirement is to indicate its unfeasibility. Informally managed floating, rather than formal target zone commitments, will almost certainly be the best that can be achieved. But such floating can be managed more or less actively. Exchange rates should be taken into account in setting monetary policy - and the global implications intensely discussed. Dialogue between the authorities on both sides of the Atlantic (and with the Japanese) is therefore essential. But a public commitment to formal target zones is a mirage.

Wages of torture

Augusto Pinochet is a bad man. He deserves to be tried for the torture and murders committed by his henchmen while he was dictator of Chile.

That is a moral principle with which most people can agree. But, as a divided judgment by Britain's law lords showed yesterday, the relationship between international law and national jurisdictions is not that simple.

By three to two, the House of Lords (Britain's supreme court) agreed that the general should not be allowed to claim immunity as a former head of state against trial in a European country. That judgment could allow Spain to begin proceedings to extradite General Pinochet from Britain, where he is recovering from an operation. Even so, Jack Straw, the home secretary, has the power to send him home now or at a later stage, to block extradition.

The division among the Lords, and their discussion, show that international law on the subject is far from clear. Heads of state do not necessarily enjoy immunity from prosecution in foreign countries. But does that immunity end when they retire? And is it over-ridden by international treaties on torture and hostage-taking?

The Lords' disagreement on these questions raises an issue that needs to be given greater clarity in international treaties. The tide of world opinion has been moving steadily towards the view that some crimes are so heinous that they must be subject to laws and conventions that reach beyond national boundaries. But the means for realising such aspirations remain patchy and imprecise. Perhaps the proposed international criminal court might eventually provide an effective way of dealing with some of those responsible for genocide and torture. But formidable difficulties remain in defining the jurisdiction of that court, not least because the US still refuses to recognise it.

Meanwhile, it would be prudent to interpret international treaties restrictively. Otherwise almost any retired leader might face arrest on trumped-up charges laid by political opponents in a foreign land.

The right place to try Gen Pinochet is in Chile. He was granted immunity there as part of a political settlement: justice was then traded for a return to democracy. But this year, 11 criminal suits have been brought against him. Mr Straw should send him back to face the music.

Going bust

Indonesia's new bankruptcy law, only a few months old, is already falling into disrepute. A number of questionable judgments have left foreign creditors despairing of ever getting any of their money back. And this is just the latest in a string of setbacks in the crisis-hit Asian economies' attempts to resolve their crushing debt overhangs.

The most obvious cause for the collapse of several of the bankruptcy cases brought so far was the lack of experience of judges and lawyers. More ominously, there are also suspicions that the new bankruptcy court has been infected by the same corruption that taints the rest of the Indonesian legal system.

Problems with bankruptcy procedures are shared by the other crisis economies struggling with debt overhangs. Thailand and South Korea. In all three countries, bankruptcy legislation was either absent or ineffective before the crisis struck, and new laws have had to be hurried through, with limited success. In Thailand, for example, a foreclosure law is only now starting its difficult progress through the legislature.

Part of the reason for the sluggishness of developing bankruptcy procedures is a lack of enthusiasm by the east Asian

governments themselves, which tend to prefer debt workouts to outright closures. This is partly for historical and cultural reasons: the Asian economic system has relied heavily on relationships between banks, companies and government rather than on strict capitalist principles. And it is partly because of a fear of the social implications of the mass unemployment that would result from widespread closures.

But the lack of credible bankruptcy laws has proved a serious impediment to resolving the debt overhang. Without the threat of foreclosure, companies have little incentive to go to the negotiating table with their creditors and suffer a painful restructuring. The result is often stalemate. In Korea, where creditors do have some power in workout procedures, the problem is less acute than in Thailand or Indonesia. But in all three countries, the debt restructuring process is taking far longer than it should do: until it is complete, there cannot be a full recovery.

The problems that foreign creditors are experiencing in Asia should also serve as a warning to those banks that continue to lend to countries without effective bankruptcy or foreclosure laws in place. Let the lender beware.

In 1947, US occupation authorities in Germany were contemplating whether to shut Deutsche Bank down because of its involvement with Nazi economic policies. Now Deutsche is poised for the biggest breakthrough in its 128-year history as it prepares to complete the \$9.7bn purchase of Bankers Trust, the eighth-largest US bank. If approved by regulatory authorities, the deal will create a universal bank with assets of \$200bn-\$250bn. That is even more than Citigroup of the US. It will also be the most expensive foreign acquisition of a US bank.

It is a moment for which Rolf Breuer, Deutsche's affable and permanently tanned chairman, has been waiting. Deutsche has long been the biggest bank in Europe's biggest economy; it has retail banking operations in Italy and Spain and owns a British merchant bank. But Mr Breuer says Deutsche needs a flourishing international investment bank and a seat at Wall Street's top table if it is to surmount the frustrations of domestic German banking and prosper as a global institution. The purchase of Bankers Trust is Mr Breuer's attempt to turn a large European bank with a medium-sized international division into one of the big league of genuinely global financial institutions.

Yet even German bankers who applaud Mr Breuer's instincts are wondering if his strategy is something of a gamble. It is not just that Bankers Trust has recently been under the cosh, suffering a \$488m loss in the third quarter of this year as a result of its exposure to turmoil in the world's emerging markets.

Nor is it that Bankers Trust, though big, seems not quite big enough to thrust Deutsche into the elite league containing US investment banks such as Goldman Sachs and Merrill Lynch (Bankers Trust's market capitalisation was \$3.1bn yesterday; Merrill's was \$2.7bn). In many respects, Deutsche's greatest challenge will lie in the effort to change itself from a conservatively run, continental European institution that specialises in fostering long-term relationships with corporate clients into a more open group that provides for its customers through the international capital markets.

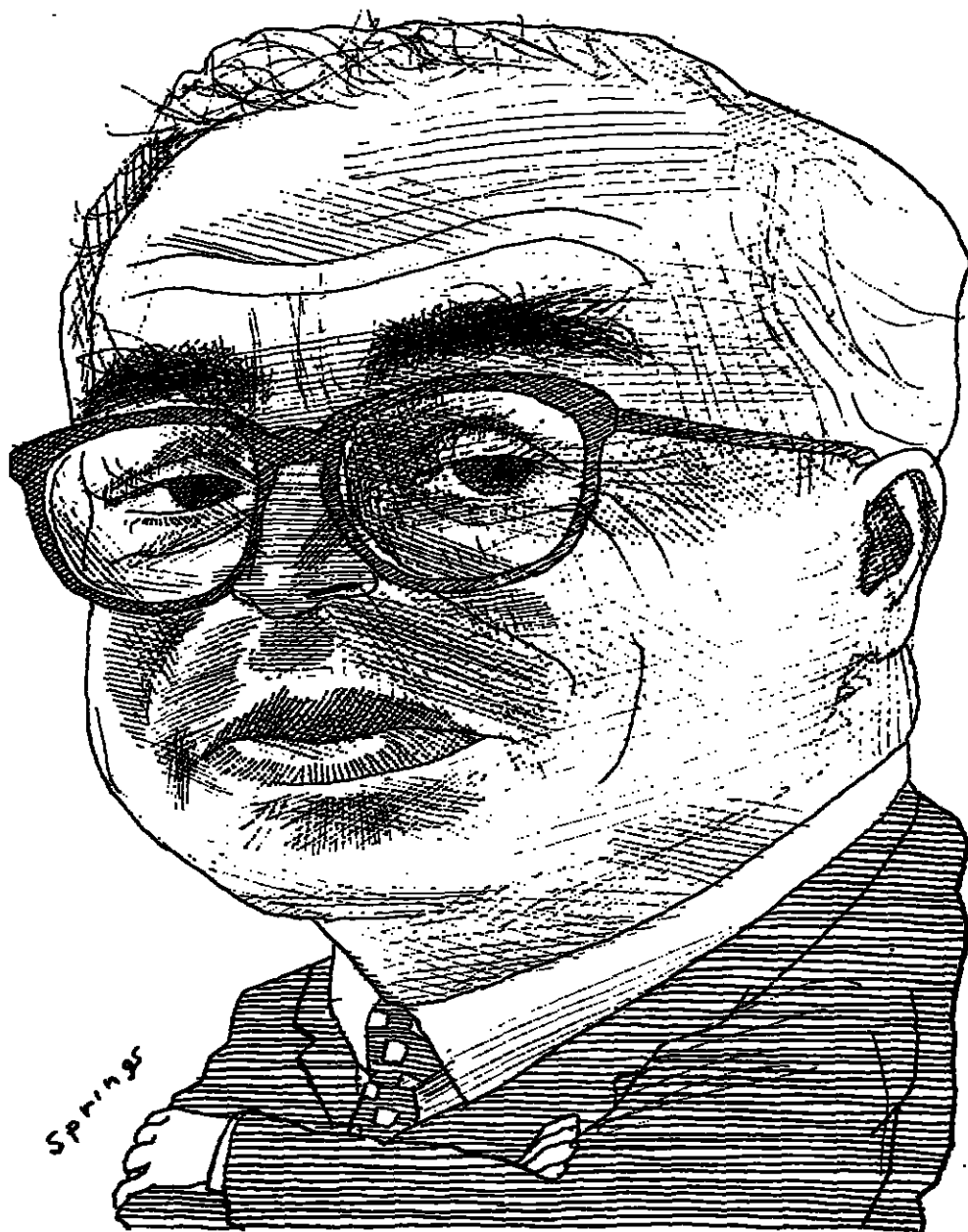
Hilmar Kopper, Mr Breuer's predecessor as chairman, once summed up the bank's traditional activities by saying: "Our intimate relationship with German industry and German companies has been part of our philosophy over the past 100 years. Indeed, Deutsche Bank was founded for that very purpose. We are relationship-oriented. We give a framework within which German companies can work. It is a different system from the Anglo-Saxon one."

This meant, for example, that at the time of Germany's unification in 1990 Deutsche representatives sat on more than 400 company supervisory boards across the economy's entire spectrum, from computers to cement and sugar to steel. The record was held by Deutsche's first postwar chief executive, Hermann Josef Abs, a banker briefly interned by the British. In the 1950s and 1960s, he held 24 supervisory board posts.

Deutsche's influence over industry was wielded through holding stakes in many of Germany's best-known names. A few years ago, it owned 26 per cent of Daimler-Benz, Germany's biggest industrial group, 35 per cent of the Holzmann construction company and 25 per cent of the retail

Breuer aims for the top

Deutsche is about to become the world's biggest bank. Tony Barber asks how comfortable it will be in this role



group Karstadt. Many of its shareholdings have been reduced but even today, the bank still owns about 12 per cent of the newly merged German-American DaimlerChrysler group. According to the rating agency Fitch IBCA, Deutsche has about DM32bn (£11.30bn) in reserves in the form of unrealised gains on equity holdings.

Like other German banks, Deutsche accumulated its blocks of industrial shares in the decades after the second world war partly in order to reap rewards for itself and partly to protect companies under its wing from unwanted takeover bids. This enabled German industry to plan for the long term.

Yet quite what purpose such shareholdings now serve is debatable. "I suppose when they make terrible decisions, they can pull

the silver out of the bottom drawer," one banker in Frankfurt said. "But all the German banks will eventually run down their holdings."

Deutsche will not immediately abandon its role as a kindly, rich uncle to German industry. For one thing, it could be hit with a vast tax bill if it sold all its stakes over a short period. But expansion inside Germany poses a problem for Deutsche and the other big Frankfurt banks, Dresdner Bank and Commerzbank, because the lion's share of credit and deposit business is controlled by public-sector banks that benefit from transfers of state capital and political protection. Today, Deutsche, though the biggest bank by market capitalisation, has less than 5 per cent of the nation's deposits. Compare that with the 12-13 per

cent held in the UK by the much smaller Barclays or National Westminster.

Deutsche is still plugging away at its domestic retail banking operations. Its round-the-clock direct banking unit, Bank 24, which is aimed at young and well-off customers, has proved successful. Now Deutsche is drawing up plans to merge Bank 24 with the rest of its retail banking business next autumn.

Yet unless the European Commission's competition authorities turn decisively against the public sector banks - for example, by ruling that their state subsidies are illegal - Deutsche and other commercial banks will have to look for growth outside Germany.

One area of expansion is the rest of Europe. Deutsche has bought Banca d'America e d'Italia and Banca Popolare di Lecco, giving it 260 branches in Italy, employing 4,800 people. It also has stakes in Spain. These are only the sketchiest of foundations for a pan-European banking system, though Deutsche is the only European bank to have made a start on building such a network.

So if the bank was to make a decisive move abroad, it had to get into the US and, above all, try to break into the top tier of investment banking. It made its first move into that business in 1989 when it bought the US house Morgan Grenfell. Early problems in blending the different cultures were pushed aside as Deutsche embarked on an expen-

sive campaign to hire the best investment bankers and create a US operation virtually from scratch.

This was what Mr Breuer later called his "build and buy" strategy - pay for specialist talent where necessary and acquire an investment bank should one come up for sale. But the campaign, which analysts estimate has cost Deutsche \$3bn over the past decade, almost fell to pieces earlier this year with the defection of some of the bank's most prized staff, notably Frank Quattrone and his 130-strong team of technology experts in California.

Moreover, it was becoming clear by last spring that Deutsche was vulnerable to its US competitors even in its European backyard. When Daimler-Benz needed an investment bank to smooth its merger with Chrysler, it turned to Goldman Sachs, not Deutsche - even though Deutsche was its major shareholder.

Such disappointments underlined the German bank's continued failure to break into the top ranks of world investment banks. In August, they prompted Standard & Poor's, the US ratings agency, to remove Deutsche's highly coveted Triple-A credit rating.

Bankers in Frankfurt say Goldman Sachs and other big US investment banks owe their advantage in Europe to two factors. "The Americans can cross-subsidise from their profitable US activities and, unlike the Europeans, they have no national focus, so they cherry-pick the best business," says one banker.

"Second, European banks tend to be lenders and bureaucrats. But investment banking is a very sharp-nosed world, and managers of US investment banks are highly involved in the day-to-day business. The Europeans are just way behind."

For Deutsche, such challenges are unlikely to disappear with the acquisition of Bankers Trust. The US bank lacks a commanding presence in Europe, but that is where some analysts say Deutsche needs most help. Moreover, Deutsche is likely to have to inject considerable funds into Bankers Trust if it is to compete effectively with bigger US institutions in fields such as mergers and acquisitions, corporate finance and advisory business.

On the other hand, the combined Deutsche-Bankers Trust group will have more than \$600bn in assets under management and will be the world's number two in global custody business, after Chase Manhattan. The new group is also expected to shine in niche markets such as high-yield debt in Europe.

If bankers and analysts in New York and Frankfurt have expressed more than a little scepticism about the deal, that may owe something to the suspicion that Bankers Trust was not even Deutsche's first choice as a US partner. The German bank is widely believed to have made an attempt earlier this year to enter Wall Street by buying J.P. Morgan - and to have been rebuffed.

But Mr Breuer is not a man who is easily deterred. Since becoming Deutsche's chairman in May 1997, he has pursued a strategy of building up a big investment banking operation in the US, no matter what the setbacks.

The goal is ambitious, particularly for a bank with Deutsche's traditionally cautious habits. But as Mr Breuer sees it, the peculiarities of Germany's domestic banking structure and the fast-changing patterns of world banking leave Deutsche with little choice but to go for the top.

OBSERVER

Rupert's recruit

Keith Rupert Murdoch traditionally prefers women in his newspapers rather than his boardroom. Appointing the forceful Letizia Moratti as the new face of News Corporation in Europe goes some way to making amends.

She becomes the only woman on the News Corp board who isn't called Murdoch. Beyond BSkyB's Elisabeth Murdoch and Anthea Osney, head of News America Publishing Group, the list of top female talent working for the Oz Boss is shorter than a tabloid editor's attention span.

Now 48, Moratti started in her family's insurance brokerage, Brichetto. As chairman of Italian state broadcaster RAI, she pulled it back into shape - memorably changing the entire editorial management team of three television channels over a weekend. Her record there may help bring the company into Murdoch's new digital television venture involving Telecom Italia.

In her mission to expand Murdoch's empire, she'll have to keep a close eye on some of his rascal relatives - like the Sun, Britain's biggest-selling tabloid, which yesterday underscored its Eurosceptic credentials with an attack on Oskar Lafontaine.

High dudgeon

An interesting demo is planned for tomorrow on St Vincent, the eastern Caribbean island which has a population of 110,000. Faced by weak markets for traditional exports such as bananas, many farmers are turning to marijuana. This hasn't escaped official attention and US marines, local police and officers of the Regional Security System - a multinational police force which fights narcotics smuggling and gun-running in the Caribbean - are gearing up to destroy plantations in the mountains.

The farmers have formed an association and have called tomorrow's demo to demand a halt to crop destruction while the government researches legal

Sold a pup

Another high-rolling strategy from 24-year-old hedge-fund manager Andrew Nissenbaum. The precocious pup may have lost a goodly proportion of his investors' cash since setting up the Bahamas-based Macrofund last year. But now he plans to win it back - by moving into internet gambling.

Florida-based Nissenbaum, who claims he will be "up there with Soros" one day, reckons he's found a loophole in US laws banning betting on the web. An online casino based in Silicon Valley is his next move, and he's taken a \$30,000 cash advance on his credit card to invest.

It's a credit to Nissenbaum's tenacity that he's still in business at all. After losing 95 per cent of investors' money at one stage this summer, Macrofund has bounced back thanks to some big bets on the yen and a move into bargain-basement equities such as Thai Farmers Bank.

But while other hedge-fund managers have been snuggling up to investors lately, Nissenbaum thinks his backers

Writ large

Czechs are looking forward to the liberal trial of the century after President Vaclav Havel sued the author of a book, several newspapers and television Nova, the main commercial television station, for alleging that his wife Dagmar had been unfaithful.

The Czech public has never warmed to the second Mrs Havel, whom the widowed president married last year. The blonde actress, 17 years his junior, is seen as pushy and frivolous and a poor replacement for Olga, who stuck with the dissident playwright during his years in prison under the communist regime.

But as always in the Czech Republic things are never as simple as they seem. A 62-year-old man for having a pretty, younger wife. Dagmar has hit back at Vladimir Zeleny, head of Television Nova, alleging that he's mounting a campaign to have someone pardoned. Zeleny, a media baron who hosts his own TV show, says it's nonsense to suggest that he's publishing the allegations because he wants his son, David, a convicted rapist, released from prison. Like everyone else, he says, he can't wait for the trial.

100 years ago

The Franco-Italian Treaty Rome, 25th Nov. In Parliamentary circles a distinct feeling of opposition to the new commercial treaty with France has set in, and the measure is likely to be warmly discussed in the Chamber of Deputies. The principal objection is taken to the wine clause, which, it is declared, will result in a complete suspension of the exports to France of the Southern Italian wines, all of which contain more than twelve degrees of alcohol. A Cabinet council was held to-day at the Elyse.

50 years ago

Malayan Rubber Production Singapore, Nov 25. A sharp fall in the production of rubber on smallholdings last month of nearly 15,000 tons compared with September is considered attributable to a combination of factors, not the least of which is the increased protection now being afforded to European estates by the additional security forces. Since the emergency began in June, many estates complained of mounting thefts by illicit plantations which found a market only through rubber dealers.

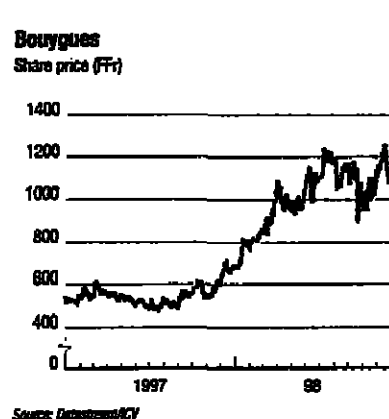
THE LEX COLUMN

Digital harmonies

Like the second world war's Manhattan Project, the music industry's Madison Project is all about harnessing explosive power - in this case the internet's. The funky-named venture is a deal between the big five record companies and International Business Machines to test a secure digital music distribution system.

For the record labels, the internet has so far been more threat than opportunity. Piracy has spiralled as thousands of "internet jukeboxes" have sprung up, from which consumers can download unauthorised digital recordings. But the web also offers huge potential. While world music sales are stagnant at \$38bn a year, the internet's share is expected to jump from virtually nothing to 15 per cent by 2002. If IBM's clever technology allows the record companies to preserve their copyrights, they will be able to tap into this enormous growth. On top of that, storing and disseminating music digitally will allow them to cut manufacturing and distribution costs dramatically. If the Madison Project takes off, its main victims will be retail chains like HMV, Virgin and Tower Records.

Longer term, however, there is no reason why successful artists, in their turn, should not use the internet to bypass the music industry. With much reduced production costs, contracted-out marketing and access to funds through securitisation of royalty streams, stars could in effect become individual record labels.



tions. But how much further would he go? His present rather opaque empire includes transport and tobacco, and he has expressed interest in Bouygues' construction and television interests. This would not bode well for genuine restructuring. He could, of course, take profits and sell his stake to a bigger bidder. But who would want all of Bouygues? And the current price is too close to break-up value to offer much profit from dismemberment.

The best solution would be for the Bouygues brothers to slim the group down. They have already conceded that Bouygues Telecom should be listed and are close to securing a partner in utilities. But they are still trying to control too much with too little capital.

Bouygues

No tears should be shed over the ending of the hollow shareholder pact between the Bouygues brothers and their tormentor, Vincent Bolloré. But neither should there be too much glee. It would be premature to assume this heralds a break-up bid for the French conglomerate. M. Bolloré's quoted vehicle is about a fifth the size of Bouygues, which has a market value of FF300bn (\$55bn) - and a near FF100bn net debt. While he may lift his 12.1 per cent stake, it would be astonishing to see a full bid. Hence talk of linking with an ally.

But what attraction is there in Mr Bolloré's wrestling management control from the Bouygues? He has championed a partial break-up, notably questioning the group's involvement in telecommunications.

European tax

Hats off to Mario Monti. The European commissioner responsible for taxation may be an unlikely ally for the UK in its dispute with Germany about tax harmonisation, but no less welcome for that. A minimum level of corporate taxation across the EU would not only mean rates might have to rise in low-tax countries but would also remove the incentive for nations to compete in cutting taxes. In general, such rivalry is healthy. Lower taxes are one of the ingredients needed to boost long-term growth in euroland.

Where does the debate go from here? Oskar Lafontaine, the German finance minister, is not likely to give up his ambition for tax harmonisation. But it would be better if he focused his efforts on gen-

inely harmful tax competition. The provision of tax breaks to favoured industries is one example of such unhealthy rivalry it amounts to state aid. Both Mr Monti and Mr Lafontaine would do Europe a service if they could come up with a clear definition of the boundary between fair and unfair competition.

Mind you, while cracking down on harmful tax competition, the Commission could also step up its campaign against unfair competition in general. Indeed, the next time Mr Lafontaine brings up the tax topic, Gordon Brown, the UK chancellor (finance minister) might remind him that state subsidies and monopolies are still rife in much of continental Europe.

National Power

National Power is the latest UK electricity generator to plug into the retail supply business. But will the benefits of vertical integration justify the £180m National Power is paying for Midlands Electricity's supply business? The deal would give National Power a market for its electricity. Right now generators have the upper hand and suppliers pay a premium to get electricity at stable prices. But National Power fears - with some justification - that this market power may shift to the suppliers. Buying a supplier creates a natural hedge. National Power also hopes this deal will protect it if wholesale prices collapse, because most customers will not switch suppliers. This last argument looks doubtful. It is unlikely wholesale prices will plunge. Even if they do customers may switch if the savings are large.

National Power is paying between £130 to £170 per customer, adjusting for inherited liabilities. That compares favourably with the £200 per customer many believe PowerGen paid in its deal for East Midlands Electricity. That said, National Power's price looks full. Around £100 per customer looks fair value for a big customer base. Preserving the "power" premium does not quite justify the difference.

The good news is that, provided the regulator approves, National Power will not have to buy a distribution business too, an area in which it has no expertise. That, together with sensible reinvestment of proceeds from its plant disposal, should do much to improve National Power's image with investors.

Turkey's leader voted out over corruption allegation

Political vacuum as parties fail to agree over caretaker coalition

By Leyla Baidin in Ankara

Turkey was plunged into a political vacuum yesterday after its government collapsed over corruption allegations.

The main parties failed even to agree on the options for a caretaker coalition to replace the government of Mesut Yilmaz, prime minister for only 16 months, until elections.

He was voted out of office by 314 votes to 214 on a censure motion accusing him of corruption. Mr Yilmaz, who rejects allegations that he acted improperly in a \$600m bank self-off, said it was now up to the parties that backed the censure motion to worry about the shape of an interim administration.

But he said elections scheduled for April 18 should be held in February to reduce political uncertainty.

The result leaves Turkey in political limbo, at a time when it needs strong leadership. Turkey is facing a credit squeeze which makes it difficult to borrow money on international markets. It is in a diplomatic

stand-off with Italy, which is resisting the extradition of Abdullah Ocalan, leader of the PKK Kurdish guerrilla group. The Ocalan dispute could affect Turkey's relation with the European Union, which has improved in recent months.

Sileyman Demirel, the president, last night began consulting with party leaders, but there was no consensus on the outcome.

Gazd Ercep, governor of the central bank, said the Turkish economy would withstand the renewed political turbulence "but at a cost". He said until a new government was elected, it would be difficult for Turkey to press ahead with its fight to reduce chronically high inflation and to rein in the rising cost of servicing its domestic debt. Mr Yilmaz managed to cut retail-price inflation from 83 per cent in October 1997 to 77 per cent a year later.

Most analysts dismissed the possibility of a coalition headed by Recai Kutan, head of the Islamist Virtue party, which has 144 seats in parliament, more than any other party.

Virtue's predecessor - the Welfare party - was ousted from government by the military in a so-called "soft coup" last summer.

The Turkish media and markets were yesterday alive with rumours of an alliance between the next three largest parties, but this would also be fraught with difficulties.

Mr Yilmaz and Tansu Ciller, leaders of the two centre-right parties with 185 and 98 seats, respectively, have a history of personal animosity. They appear unwilling to back a government headed by Bülent Ecevit, who was vice-premier in the Yilmaz administration and leads the Democratic Left party, the fourth largest in the 550-seat parliament.

Democratic Left is at loggerheads with the other left-of-centre party, the CHP, which first attacked Mr Yilmaz over the corruption allegations and then withdrew its support from the government, paving the way for yesterday's no confidence vote.

World stocks, Page 38

IMF invites Russia experts to brainstorming policy session

By John Thornhill in Moscow and Stephen Fidler in Washington

The International Monetary Fund has invited about 20 Russia experts to a "brainstorming session" on Monday to help rethink the policies it advocates in the wake of the country's financial crash in August.

The IMF, which has lent almost \$10bn to Russia to support economic reform, has been criticised in Washington and Moscow since the August crash undermined its assistance programme.

The fund is withholding further financial support to Russia until the government clarifies its economic intentions. There are fears that Moscow might resort to large-scale money printing. But relations with Russia will remain critical to the fund's credibility, given that the country accounts for almost one-fifth of outstanding IMF loans.

Some economists fear that, in the absence of further financial support, Russia may experience difficulties in

making almost \$5bn of repayments to the IMF next year.

The meeting has been called by Stanley Fischer, the fund's first deputy managing director, and includes US, Russian, and European government officials, academics and bankers with knowledge of the country.

The fund has attempted to broaden its normal pool of advisers by inviting some prominent critics of IMF policy, such as Padma Desai, a professor at Columbia University, and Peter Reddaway, a Russia expert at Georgetown University.

The IMF said: "The purpose of the closed-door day-long meeting is for a group of experts to stand back and assess what is the best policy for Russia in the future, given the immense challenges it now faces."

The new Russian government has been sharply critical of the IMF's insistence on tough monetary and fiscal policies and called for more lending to the "real economy". But senior ministers appear keen to maintain good relations with the

fund in the hope of attracting additional financial support.

Some former IMF members have argued the fund is not the most appropriate institution to support Russian economic reform and have called on the Group of Seven industrialised countries to assume a more direct role in fostering institutional change.

This week, Augusto Lopez-Claros, an economist at Lehman Brothers, the US stockbroker, and former IMF representative in Moscow, suggested that only a global lender of last resort could have supplied the massive infusions of cash needed to restore market confidence in Russia in July. "I would claim that we do not have the international financial framework in place to prevent the recurrence of other such crises with potentially much larger implications on a global scale," he said.

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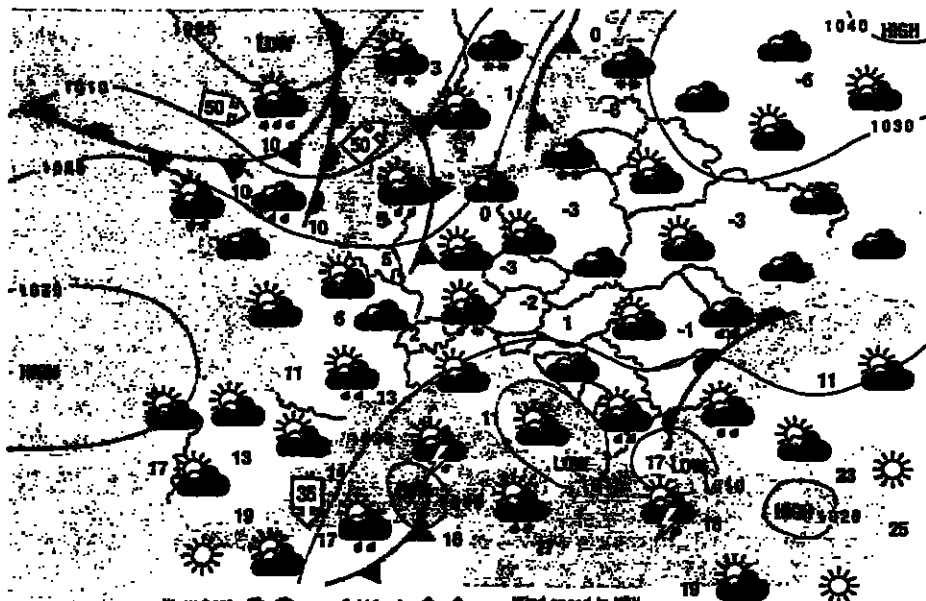
FT WEATHER GUIDE

Europe today

Rain moving eastwards into Scandinavia will turn to snow inland. Eastern Europe will be warmer than recently with some brightness after early fog has thinned. Temperatures in many areas will stay below freezing all day. The Low Countries and eastern France will have isolated showers, moving into central regions, and most areas will end up milder than recently. Most of the Mediterranean will have heavy or thundery downpours.

Five-day forecast

The Mediterranean will be unsettled, especially in central and eastern areas. Southern parts of Italy and Greece and western Turkey will have downpours and thunderstorms. The north-west and west will become milder but often rainy. The east will stay below freezing but will not be as cold as recently.



Station at midday. Temperatures maximum for day. Forecasts by "FT WEATHER CENTRE"

TODAY'S TEMPERATURES

Location	Temp
Abu Dhabi	Sun 31
Accra	Sun 32
Agaña	Sun 17
Amman	Sun 5
Algeria	Sun 17
Atlanta	Sun 20
B. Aires	Sun 22
B. Jean	Sun 9

Location	Temp
Bangkok	Sun 31
Batavia	Sun 31
Bombay	Sun 31
Buenos Aires	Sun 31
Calcutta	Sun 31
Cairo	Sun 31
Chennai	Sun 31
Cebu	Sun 31
Dakar	Sun 31
Dhaka	Sun 31
Dubai	Sun 31
Hankow	Sun 31
Hong Kong	Sun 31
Hyderabad	Sun 31
Jaipur	Sun 31
Jakarta	Sun 31
Kuala Lumpur	Sun 31
London	Sun 31
Los Angeles	Sun 31
Manila	Sun 31
Medan	Sun 31
Mumbai	Sun 31
Nairobi	Sun 31
Paris	Sun 31
Rangoon	Sun 31
Reykjavik	Sun 31
Rome	Sun 31
Singapore	Sun 31
Sourabaya	Sun 31
Taipei	Sun 31
Tokyo	Sun 31
Yokohama	Sun 31

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The world's most powerful...
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Telford.

INSIDE

Johnson-Rand eyes sale of pump arm

British bourse set for hard winter

Human groups braced for downturn

China plans to launch bond

High expectations for Kvaerner head

Lowest growth plan moves ahead

Animals may resist euro's dominance

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MARKET ANALYSTS

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INSIDE

Ingersoll-Rand eyes sale of pump arm
Ingersoll-Rand, the US engineering group, is interested in selling its large pump business, which could pave the way for talks with Germany's KSB, the world's fourth largest pump maker. The \$26bn-a-year pump sector has seen several mergers in recent years. Page 20

Turkish bourse set for hard winter
The Turkish government could hardly have fallen at a worse time. Now the crucial anti-inflation push launched by Mesut Yilmaz (left), the prime minister who was voted out of office yesterday in a general election, faces an uncertain future. Also, the political instability that is now expected until April's elections will mean the high home interest rate is unlikely to stabilise, which could also hit equities. Emerging Markets Focus, Page 38

German groups braced for downturn
After four years of buoyancy German exporters are bracing themselves for tough times next year as the global economy slows and hits demand for German products. Page 18

China plans to relaunch bond
China is to test the debt market with the relaunch of a \$500m bond that was postponed after July's global financial crisis. It would be the first by an Asian sovereign since Korea's at the start of this year. Capital Markets, Page 28

High expectations for Kvaerner head
Kjell Almiskog of Kvaerner was hailed as the saviour of the struggling Anglo-Norwegian shipbuilding group when he was appointed its head a month ago. Analysts are confident he can turn around the company's fortunes. Page 22

Newcrest growth plan moves ahead
Lucrative new gold mines in Indonesia and Australia, cost-cutting and an ongoing shake-up are driving the push by Newcrest Mining to become Australia's second largest gold producer and the world's 15th largest by 2000. Page 21

Criminals may exploit euro's benefits
Amid fears of computers crashing owing to the "millennium bomb", it is perhaps understandable that the threat of increased fraud posed by the euro has been overlooked by many companies. However, this is a mistake, say fraud experts, for some of the best opportunities the new currency will offer will be those open to criminals. Business and the euro, Page 25

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IBM to test internet music delivery

By Alice Rawsthorn

International Business Machines, the world's biggest computer company, has reached agreement with Sony, Warner, EMI, Universal and other US record companies to participate in a digital music distribution system, known as the Madison Project.

Computer group secures record companies' involvement

The agreement is a watershed for the music industry, which regards delivering digital recordings directly to consumers' computers via the internet and other digital networks as both a threat and a commercial opportunity.

Recordings from thousands of pirate internet sites. Record companies are anxious to start legal digital distribution, which will enable them to increase profits by bypassing retailers and cutting manufacturing costs. However, they have been wary of doing so until they were convinced that technical and legal safeguards were in place.

IBM, like other computer companies, is anxious to exploit the market for digital music distribution technology. It has invested \$20m in developing the Madison Project

notably Bertelsmann and Universal, were initially sceptical. Universal, part of Seagram, the Canadian group that is in the process of expanding its music interests with an \$18bn bid for PolyGram of the Netherlands, is understood to have discussed developing its own technology with AT&T, the US telecommunications company. AT&T is marketing its A2B music distribution system in competition with IBM's.

Western banks are split over Russian debt offer

By Clay Harris, Banking Correspondent

Western banks are split over the Russian government's latest offer to restructure its domestic debt, or GKO, with one of the banks yesterday denouncing the terms as "confiscatory".

Under the offer, foreign investors will only be able to repatriate \$550m of the \$15bn they put into the GKO market, less than 4 cents on every dollar. For many of the banks involved, this will raise questions about the adequacy of provisions they have made on their GKO exposure.

Divisions within the committee are expected to break into the open at a meeting tomorrow in London. Several banks are believed to be unhappy with the leadership shown by Deutsche Bank and Credit Suisse First Boston, chair and deputy chair of the committee.

One bank said the new terms were no better than the original offer made by Russia and rejected by banks in August. Its negotiator said the Russians' strategy appeared to be: "The more you confiscate, the higher you score."

Unlike the original offer which included a dollar component, this one almost entirely involves rouble-denominated securities.

The complex structure, involving cash payments, a zero-coupon bond issued at par (effectively a non interest-bearing IOU) and a series of securities with coupons reducing year by year, is almost beside the point, say opponents.

A small component can be used for limited purposes such as paying old tax liabilities or buying newly issued bank shares. The rest must be recycled into new GKOs or placed for a year in a transit account. The money cannot be used for any other purpose, even to buy a meal, although bankers hope to persuade the government it should allow it to be invested in Russian equities.

The Russian central bank has agreed to put a total of \$550m up for auction in 1999 - at the rate of \$50m a month. The Russians had insisted that Wolfgang Wendt, a Deutsche executive whom they knew from previous London Club negotiations on sovereign debt, lead the banks' side.

Hoechst and Rhône confirm talks

Trade unionist warns of job losses as groups end silence on merger moves

By Tony Barber in Frankfurt and David Owen in Paris

Hoechst and Rhône-Poulenc, the German and French pharmaceutical groups, yesterday confirmed they were in merger talks. But a German trade unionist on Hoechst's supervisory board indicated he had doubts about the possible structure of the deal.

The two companies ended several weeks of public silence with a short statement saying they were "in discussions with a view to combining their life sciences businesses".

The deal, in which Hoechst is being advised by Lazard Frères and Rhône-Poulenc by Rothschild and Goldman Sachs, would create the world's largest "life sciences" company, or producer of drugs and agrochemicals.

But Rainer Kümlehn, the leader of the German miners, chemical and energy workers' union in the state of Hesse, who sits on Hoechst's supervisory board, said he feared a merger might lead to job losses



Seeking the right formula: A Hoechst pharmaceutical plant in the suburbs of Frankfurt

unless they commanded broad support from other supervisory board members.

Hoechst and Rhône-Poulenc are in the process of divesting themselves of their traditional industrial chemicals operations in favour of the potentially more profitable

areas of pharmaceuticals and agrochemicals.

Hoechst's shares have risen by as much as 35 per cent on the Frankfurt stock exchange since talk of the merger started this month, but they fell back yesterday by more than 4 per cent to DM75.05.

Rhône-Poulenc shares ended the day in Paris down FF4.50, or 1.5 per cent, at FF288. The share price of Schering, another German drugs company which owns 40 per cent of AgriEvo, an agrochemicals joint venture with Hoechst, rose 3 per cent.

Bolloré cancels pact over Bouygues stake

By David Owen in Paris

France's Bolloré group yesterday cancelled its shareholders' pact with Bouygues, sparking fresh speculation on the future of one of the country's premier industrial empires.

Bolloré, which has 12.5 per cent of Bouygues's capital but only 10.3 per cent of voting rights, said it was taking back its "freedom of manoeuvre".

The agreement, reached last year, capped Bolloré's stake in Bouygues at 14 per cent for five years.

Bolloré's action opens a new phase in the struggle for control of the construction, TV and telecommunications group's strategy between Vin-

cent Bolloré, the Bolloré group head, and the Bouygues brothers, Martin and Olivier.

Mr Bolloré has urged Bouygues to sell its telecoms operations, believing the company had insufficient capital to develop so many activities at the same time.

The Bouygues believe that, despite the cost, telecoms will be a bonanza for the group. Senior management has indicated it hopes Bouygues Telecom, the company's 34 per cent-owned mobile telecoms unit, will be ready for flotation by late next year or early 2000.

Martin and Olivier Bouygues, who own 14.6 per cent of Bouygues's capital and 22.6 per cent of its voting rights, yesterday said they were

"pleased" with Mr Bolloré's decision.

After yesterday's developments, Bouygues shares rose FF7.35, or 3.2 per cent, to FF71.15, on speculation that the group was again vulnerable to takeover from Mr Bolloré and yet-to-be-disclosed allies, or another group.

Analysts, however, played down prospects of an immediate bid, arguing that the high share price made an investment at current levels risky.

"Officially the speculative aspect has reappeared, but the final arbiter will be the stock price," said Jean-Christophe Lefèvre-Mouleau, an analyst with Credit Lyonnais Securities. "I think Mr Bolloré would find it more dif-

ficult to make a profit on his investment by going more deeply into Bouygues today."

One possibility, though, would be for Mr Bolloré, who is said to have a FF72bn war chest but probably not enough for a solo bid, to buy enough new Bouygues shares to take his stake above the level held by the Bouygues themselves.

His camp, which retains three Bouygues directors, could then argue that their strategic proposals were coming from the company's largest shareholder.

But it is widely recognised that Mr Bolloré, who is understood to have acquired his initial 10 per cent stake at less than FF600 a share, could also sell out.

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Agencies look to Europe to win the rating game

Edward Luce, Capital Markets Editor, on the Emu effect

Competition between the world's largest credit rating agencies for market share in Europe's growing capital markets is intensifying in the build up to monetary union in January.

The two largest agencies, Standard & Poor's and Moody's Investor Services, have hired dozens of new analysts this year and expect recruitment to step up in the next few months.

Fitch IBCA, the product of a merger between a US and European rating agency last year, is also trying to muscle in on the act as the third largest agency. Even Duff & Phelps, a smaller agency, which focuses mostly on structured finance, has doubled its European staff levels in 1998.

"Europe is the largest growth area for rating agencies both because of the development of a pan-European capital market and the stimulus of monetary union," said Raymond McDaniel, managing director of international ratings for Moody's in New York.

Senior officials at the credit rating agencies believe that Europe's corporate bond market, currently a fraction the size of its counterpart in the US, will grow rapidly in the next few years. This is partly

because European banks are increasingly reluctant to lend to relationship customers on traditional low-margin terms. Instead, banks are becoming increasingly active purchasers of bonds and can usually make more money from the fees from underwriting bond and securities issues than from old-fashioned lending.

The trend towards greater shareholder value is expected to be accelerated by Enron.

As a result, S&P, which has 250 staff in Europe and fewer than 100 in Asia, now rates almost 100 sub-investment grade European companies compared to fewer than 50 last year. A sub-investment grade company is one rated below BBB minus for S&P and Baa3 for Moody's. S&P now rates 273 investment grade companies in Europe compared to 200 at the start of the year.

"If you compare Europe with the US the scope for ratings growth is phenomenal," said one analyst. Moody's, for example, has 5,500 separate ratings in the US, including hundreds of banks, corporates and mortgage lenders. In Europe, Moody's has issued fewer than 1,000 ratings.

But the agencies, which derive most of their revenue from the fees charged to the

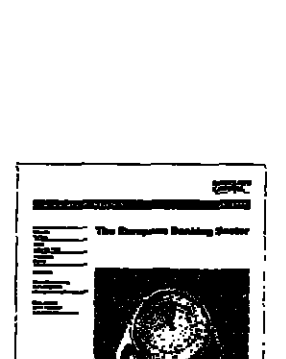
borrower for a rating, could face an uphill battle persuading some European borrowers to solicit a rating.

Merrill Lynch, the investment bank, estimates that only 10 per cent of Europe's potential investment grade companies have a credit rating against almost 100 per cent in the US. European companies such as Fiat, the Italian tyre company, Porsche, the German car maker, and Carrefour, the French supermarket chain, have even tapped the bond markets without soliciting a credit rating.

There is also disagreement about how quickly Europe's bond market is expected to grow. With less than \$15bn in outstanding high-yield - or junk - bonds compared to about \$450bn in the US, Europe's bond market would have to grow exponentially to match its transatlantic counterpart in the near future.

However, it is clear that loans are declining as a proportion of overall borrowing in Europe with bonds gradually entering the mainstream. Agency officials say that even the slow development of a European corporate bond market would make Europe the fastest growing area in the world for ratings.

CREDIT RESEARCH THAT'S ON THE MONEY



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COMPANIES & FINANCE: EUROPE

TELECOMS GERMANY'S BIGGEST BANK JOINS GROWING LIST OF POTENTIAL INVESTORS INTERESTED IN LOSS-MAKING NETWORK

Deutsche Bank may buy cable TV stake

By Frederick Stüdemann
in Bonn

Deutsche Bank, Germany's biggest, has expressed an interest in buying part of the cable television network owned by Deutsche Telekom, the partially privatised telecommunications company.

The bank is one of up to 20 potential investors that have recently registered an interest in buying into the loss-making cable network, which Deutsche Telekom is selling off owing to pressure from the regulatory authorities.

The cable network has a book value of DM8bn (\$4.7bn).

Deutsche Bank, which declined to comment, is understood to have made a bid with several independent cable operators.

Deutsche Telekom yesterday announced a 0.5 per cent fall in third-quarter net sales to DM16.68bn due to increasing competition following recent market liberalisation. Net nine-month sales, which do not include receipts taken on behalf of competitors who use Deutsche Telekom's billing system, rose 2.4 per cent

to DM50.8bn. Net profits rose 24 per cent to DM3bn.

Deutsche Bank is not interested in being a long-term owner of the cable business. Instead, it is believed to want a financing role for other groups that would upgrade the cable network ahead of a possible further sale later.

Deutsche Telekom, which is being advised by N. M. Rothschild, the UK investment bank, is in the process of placing its cable activities in a separate business which will be broken in to regional units. The company has said that an initial sale to an intermediary, was an option, but that this was not as strong a possibility as it was a month ago.

A successful bid by Deutsche Bank would be its second significant step into the media sector. This year Deutsche Bank gained control over a 40 per cent stake in Axel Springer, Germany's biggest newspaper publisher, held by Kirch, the Munich-based film and broadcasting company.

The move prompted industry speculation that Deutsche Bank, which has close ties to Springer, would manage an eventual disposal of the shares.

Deutsche Telekom decided to open its cable network to outside investors following pressure from the European Commission which argued on competition for a separation of cable and fixed network activities.

The company faces important decisions from German domestic regulatory authority which is expected to announce on Monday prices for access to the "last mile" into customers' homes and on which companies are

entitled to preferential interconnection charges.

Paul Betts in Milan writes: Italy's communications regulatory authority yesterday cut by 20 per cent the interconnection charges Telecom Italia was proposing to apply to rival telecom operators seeking to connect their services to its network.

Nestlé warns of fall in emerging market sales

By William Hall in Zurich

Shares in Nestlé, the world's biggest consumer foods company, fell more than 5.8 per cent yesterday after it warned that profits had been hit by a sharp drop in sales in Russia and Asia due to recent emerging market turmoil.

The company, which does not issue third-quarter profit figures, said sales in the first 10 months of 1998 had grown by 4 per cent, to SF759.2bn (\$42.1bn).

The figures were depressed by currency movements and Nestlé's real rate of sales growth of 4.6 per cent was well above the company's 4 per cent long-term growth target.

However, Peter Brabeck, chief executive, said sales to Russia, one of Nestlé's biggest growth markets, had fallen by 30 per cent since the country's financial crisis. Until the latest setback Nestlé had expected its Russian sales to top SF1bn this year.

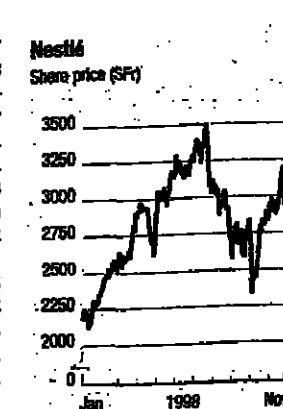
"We do not expect that order of magnitude this year, but we are convinced that Russia, with its 150m population, will become one of our most important markets in the years to come," he said.

In addition, there had been "serious fluctuations" in sales in other countries hit by the problems in south-east Asia and Latin America which would be reflected in the end-year results.

In the first half of 1998 Nestlé's net profit grew 7.4 per cent, nearly 2 percentage points faster than sales growth. However, Nestlé warned yesterday it did not expect full-year net profits to match the growth in consolidated sales.

James Amoroso, of Bank Julius Baer in Zurich, who had been expecting 1998 earnings per share to grow by 12 per cent, to SF1.93, said he now expected growth of less than 5 per cent.

The 4.6 per cent volume growth had been above expectations, but he was worried by the 2.1 per cent



increase in group prices, which suggested that Nestlé might be sacrificing margins to meet its growth target.

Nestlé shares have risen more than 40 per cent this year, making it the best-performing share in the Swiss Market Index. Its shares ended the day SF103 lower at SF12.940.

Mario Corti, group finance director, said that the market's expectations for a profit increase in the neighbourhood of 10 per cent "were clearly too high".

Mr Brabeck expected the group's full-year sales to "easily clear SF700bn", compared with SF69.9bn in 1997.

He said that currency distortions made it difficult to judge the overall performance of the group which was why he put so much emphasis on real internal growth, which is not affected by acquisitions or divestments, fluctuations in sales prices and currencies.

In the first 10 months of 1998 currencies had a negative 5.7 per cent impact on sales, and acquisitions net of divestments lifted sales by 3 per cent.

Mr Brabeck said Nestlé had moved to counter the crises in Asia and Russia with a mixture of "back to basics" adaptation of the product range to reduced purchasing power, reinforced cost control, looking for new sales channels and closer scrutiny of debtors.

German business braced for slide

Falling exports likely to hit profits after four years of buoyant sales, writes Tony Barber

German exporters - from chemicals and engineering companies to soft-wear specialists and steel producers - are bracing themselves for harder times next year as the world economy slows and reduces demand for German products.

Financial turmoil and economic weakness in east Asia, Russia and Latin America, coupled with a stronger D-Mark, and lower orders from the US and Canada, are expected to eat into the profits of German companies in 1999 after four years of record or near-record sales.

This will be an especially painful blow as exports have been the lifeblood of German business since the second world war.

Some industries, notably cars and electrical engineering, are likely to ride the tide better than others. The launch of the euro in January and the technical challenges posed by the approach of the next millennium should continue to stimulate the information technology and communications sectors.

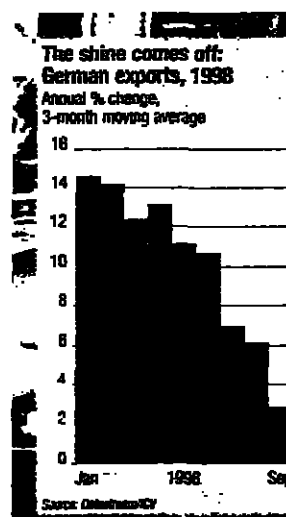
But there is no disguising

the impact of the troubles in Asian countries such as South Korea, where German exports slumped by 46 per cent in the second quarter of this year. Even the software group, SAP, one of Germany's fastest-growing and most innovative companies, reported last month that its Asian sales had tumbled off because Japan had frozen investment.

But Hasso Plattner, SAP co-chief executive, said Japanese demand might grow strongly after 2000 because large companies would be ready to replace home-grown software systems.

Exports rose by 10.2 per cent in the first eight months of this year to DM62.8bn (\$37.9bn). But this impressive performance conceals the fact that the increase was only 4.3 per cent in August. Economists at Dresdner Bank expect the annual rate of export growth to fall from 7 per cent this year to 3 per cent in 1999 and say matters would be worse without the contribution of Germany's European Union partners.

They account for 55 per cent of German trade and should continue to have a



From humble beginnings: Bayer's Leverkusen chemical works in 1901 and BMW cars awaiting export

healthy appetite for German products next year.

In one typical comment, the head of Germany's chemical industry association, Hans-Dietrich Winkhaus, said the world economic slowdown would force chemicals companies to rely on European demand to fuel growth next year.

Although German chemicals firms export only about 11 per cent of their products to Asia, the effect will still be noticeable. The Bayer group expects the Asian crisis to reduce profits this year by DM100m and cost it about 1.5 per cent of total sales, worth about DM800m-DM900m. The Berlin-based drug producer,

Schering, expects east Asia's troubles and the D-Mark's strength against many Asian currencies to cut up to 2 per cent points from its growth this year.

Its sales were already affected in September by the temporary closure of its Brazilian birth control pill plant after faulty packages found their way on to the market.

Prospects for Hoechst, which confirmed yesterday it was in merger talks with France's Rhône-Poulenc, look uncertain, even after it spins off most of its remaining industrial chemicals operations and concentrates on its life science businesses.

Analysts at Lehman Brothers say trading conditions are weakening across the whole of Hoechst's portfolio, with low agricultural prices and a poor cattle market likely to affect demand for its agrochemicals and feed additive products.

For the engineering group Linde, which is often described as the bellwether of the German economy, a disappointing outlook in Asia next year is mitigated by the fact that the company has just signed a \$300m deal to build an ethylene plant in Malaysia.

It has also announced a \$600m contract to join the US construction group, Bechtel, in building a plant

DaimlerChrysler shares 'not for sale'

By George Graham,
Banking Editor

Deutsche Bank said yesterday it had no plans to sell its shares in DaimlerChrysler to finance its planned \$3.7bn takeover of Bankers Trust, the US wholesale bank.

However, bank executives yesterday said there would be no need to sell the 12 per cent stake in the German-US motor company to comply with US banking regulations, which generally prohibit such close links

between banks and commercial companies.

DaimlerChrysler shares yesterday closed DM12.20 lower at DM15.

Investors and rival banks expressed concern that Deutsche might be able to escape having to issue new securities to finance the Bankers Trust purchase under a loophole in German capital adequacy regulations.

In most other jurisdictions, Deutsche would be required by bank supervisors to deduct the \$5bn of goodwill involved in the

Bankers Trust purchase from its capital in order to calculate its capital adequacy ratios.

German supervisors, however, are going to permit Deutsche to use international accounting standards, which increase its capital base and raise its Tier 1 capital adequacy ratio from 5.1 per cent to 6.2 per cent.

In addition, the bank will be allowed to write the goodwill off over 10 years, instead of deducting it immediately. "No other regulator in the

world would allow this," said James Hyde, European banking analyst at Merrill Lynch.

German regulators have always argued that they were justified in adopting a more lenient capital adequacy treatment of issues such as commercial mortgages and goodwill on the grounds that German accounting standards understated the capital strength of the country's banks by not taking into account profits on their equity holdings.

Eni expects 2.3% decline in profits

By Paul Betts in Milan

Eni, the Italian oil and gas group 37 per cent owned by the government, yesterday said it expected a modest 2.3 per cent decline in full year net profits to about L5,000bn (\$2.96bn) - in spite of a sharper 21.7 per cent fall in operating earnings during the first nine months of the year.

The company, whose net profits totalled L5,118bn in 1997, based its full-year net profit forecast on an esti-

mated Brent crude oil price of \$11.50 per barrel in the last quarter, special gains of about L700bn from the sale this year of shares in Salpet, the oil drilling and service company, and in Nuovo Pignone, the engineering company.

It also based the forecast on lower net borrowing and interest rates, as well as lower tax rates.

Operating profits for the first nine months totalled L5,697bn compared with L7,272bn the year before.

The 21.7 per cent fall against a 31 per cent drop in oil prices during the period reflected not only low oil prices but L311bn worth of write-downs, higher depreciation and amortisation charges of L364bn and lower petrochemical products volumes and margins due to the Asian economic crisis.

However, the company said these negative factors were offset by higher quantities of oil and gas sold, higher natural gas margins

as well as higher refining and marketing margins, lower fixed costs and a 4 per cent appreciation of the US dollar against the lire.

Net revenues in the first nine months fell 8 per cent to L40,252bn reflecting lower oil and gas prices only partly offset by higher volumes.

Capital expenditures rose by 22.4 per cent to L6,662bn during the first nine months mainly reflecting higher exploration and production investments.

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FLEMING FLAGSHIP SERIES II

Notice of Annual General Meeting

NOTICE is hereby given to the Shareholders of FLEMING FLAGSHIP SERIES II ("the Company") that the Annual General Meeting of the Company will be held at the registered office of the Company at European Bank & Business Centre, 6, rue de Tervet, L-2013 Luxembourg, Grand Duché de Luxembourg on Wednesday 19 December 1998 at 3.00 p.m. for an adjournment thereof, for the purpose of deliberation and voting upon the following agenda:

1. Adoption of the Report of the Board of Directors and of the Auditor;
2. Approval of the Annual Report for the financial year ended 31 July 1998;
3. Discharge of the Directors in respect of their duties carried out for the year ended 31 July 1998;
4. Appointment of the Directors and Auditors for a term of one year;
5. Any Other Business.

A Shareholder entitled to attend and vote at the Meeting may appoint a proxy to attend and vote on his behalf and such proxy need not be a Shareholder of the Company.

Resolutions on the agenda of the Meeting will require a quorum and will be taken by a majority of the Shareholders attending in person or by proxy.

In order to be entitled to attend the Meeting, holders of bearer shares must deposit their bearer share certificates with the company prior to the meeting with one of the following conditions:

- Robert Fleming & Co. Ltd, Luxembourg Branch, 6, rue de Tervet, L-2013 Luxembourg;
- Banco Commerciale Italiano SpA, Corso di Porta Nuova 7, I-20121 Milano;
- Creditanstalt-Bankverein Aktiengesellschaft, Schottengasse 3, A-1010 Wien;
- BNP-PARIS-ATLANTIQUE-Banque, Boulevard de la Woluwe 62, B-1200 Brussels;
- Banco Exterior de España, Camoña, Internacional, Via de los Puertos, L-2000 Madrid.

Shareholders who cannot personally attend the Meeting are requested to use the prescribed form of proxy available at the registered office of the Company and return it at least seven working days prior to the date of the Annual General Meeting to the Company, c/o Fleming Fund Management (Luxembourg) S.A., L-2000 Luxembourg.

By Order of the Board of Directors

FLEMING
Asset Management

November 1998

CONTRACTS & TENDERS

Companies House

Companies House, an Executive Agency of DTI is seeking expressions of interest from commercial organisations that may wish to purchase the duplicate microfiche records physically held at City Road, London.

The Microfiche records consist of company information from 1976 and include:

- Registered live companies;
- Winded (historical) records of live companies;
- Dissolved companies; and
- Bulk shareholders and share allotment records.

The library will become available on 27th August 1999.

Expressions of interest to be notified to the Purchasing Officer, Companies House, Crown Way, Mandy, Cardiff CF4 3UZ by 1st December 1998.

Upon receipt of an expression of interest a full specification, if requested, will be issued on or after 1st December 1998.

Formal bids need to be delivered by noon on 18th December 1998.

Companies House reserves the right not to sell the library if it is deemed that the formal bids received do not adequately address all the specification criteria.

AWARDED FOR EXCELLENCE

Life assurance crisis as share prices fall

By Rachel Wainwright in London

Life assurance companies are facing a crisis as share prices fall, leading to a loss of confidence among investors and policyholders. The crisis is particularly acute for companies with high levels of debt and low reserves.

Posco to cut production in 1999 by 1m tonnes

By Rachel Wainwright in London

Posco, the South Korean steel producer, has announced that it will cut its production in 1999 by 1 million tonnes. The company is facing a decline in demand for its products and is looking to reduce its costs.

PAL sale suffers setback

By Rachel Wainwright in London

The sale of PAL, the Polish Airline, has suffered a setback as potential buyers have withdrawn their interest. The sale was expected to be completed by the end of the year.

Chinex seeks to lift stake

By Rachel Wainwright in London

Chinex, the Chinese insurance company, is seeking to lift its stake in a joint venture. The company is looking to increase its shareholding and improve its financial position.

GENERAL PROCURE

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COMPANIES & FINANCE: THE AMERICAS

FINANCE PARTNERSHIP STATUS PROVES ATTRACTIVE AS MANAGING DIRECTOR GORDON DYAL SWITCHES FIRMS

Morgan loses M&A chief to Goldman

By William Lewis in New York

Goldman Sachs, the investment bank, has poached one of Wall Street's hottest merger and acquisition bankers from competitor Morgan Stanley Dean Witter.

In a surprise move, Gordon Dyal, 37, yesterday resigned as a managing director at Morgan Stanley to join Goldman as a partner and managing director in its mergers and acquisitions department.

Mr Dyal is recognised by other Wall Street bankers as one of the heaviest hitters in the M&A industry. He is an M&A generalist, advising clients about takeovers in a number of industries. He recently advised Amoco in

its \$55bn merger with British Petroleum.

Mr Dyal's decision to join Goldman illustrates the continuing lure of the firm's partnership after its decision to postpone its stock market flotation. Earlier this year Goldman attempted to poach a small number of bankers, traders and research analysts using the offer of lucrative stock grants.

It successfully recruited Ken Wilson, vice-chairman and a member of the management committee of Lazard Frères, and Michael Carr, from his position as co-head of mergers and acquisitions at Salomon Smith Barney. Both have been appointed partner.

In a memo to Goldman staff yesterday, Jon Corzine

and Henry Paulson, co-chairmen and chief executives of the firm, said that Mr Dyal "brings to our firm more than 11 years of experience in M&A, having worked on a wide variety of transactions and client relationships".

Mr Dyal said: "I will be very much focused on helping Goldman achieve its goal to grow its merger and acquisition and investment banking business."

He said Goldman's on-off flotation plan was "not a factor". He added: "For me the reason I am joining is that I have spent an enormous amount of time working in the M&A business and the culture of the firm is the most important thing."

In recent days there has been a significant pick-up in



Henry Paulson, left, and Jon Corzine, welcomed Mr Dyal

takeover activity in the US and Europe. Mr Dyal said: "The investment banks which can bring merger advice as well as sophisticated global capital markets advice will be the firms that

will be involved in most of the significant merger transactions in the future."

Morgan Stanley said: "We regret the departure of Gordon Dyal, he has been a good member of our team."

Ingersoll-Rand mulls sale of pumps division

By Peter Marsh

Ingersoll-Rand, the diversified US engineering group, has signalled its interest in selling its pump business in a move that might pave the way for negotiations with KSB, a big German pump producer keen to expand in the US.

The world's \$26bn-a-year pump business is a key supplier to many large industries including oil and gas, chemicals and water treatment. In recent years, several big producers have merged to provide better global coverage, particularly in expanding markets such as south-east Asia, considered to have growth prospects despite short-term economic difficulties.

Ingersoll, which runs its pump business as the majority shareholder in a partner-

ship with Halliburton, the US energy services and engineering company, is reviewing the future of the division, which has annual sales of about \$1bn and is the world's fifth biggest pump maker.

Putting the division up for sale might attract the attention of KSB, the world's fourth biggest pump maker, which is keen to spend up to DM800m (\$469m) on pump acquisitions, mainly to bolster its activities in the US.

KSB has refused to divulge which companies it might be interested in buying. It had no comment on whether the Ingersoll division might be a suitable candidate.

KSB, with total sales last year of DM2.1bn, most of which came from pumps, is keen to expand its annual revenues from the US, now about DM130m, ten-

fold over the next few years. David Devonshire, chief financial officer of Ingersoll, said that as part of its review it might conclude that pumps did not complement the rest of its diverse interests. These include construction machines, golf carts, architectural fittings and refrigeration equipment for lorries.

"If someone came along with the right price, we might decide to sell (the pumps business)," said Mr Devonshire.

He said that as a result of Ingersoll's "more selective approach" to making and selling pumps - which led to a concentration on more profitable parts of the business - the pumps division was in good shape. It was showing a return on sales of about 7.5 per cent, against 4.5 per cent a year ago.

Strong jet market drives 28% jump at Bombardier

By Scott Morrison in Toronto

The rapidly growing market for regional jets has enabled Bombardier, the Canadian transport equipment manufacturer, to post a 28 per cent increase in third-quarter net earnings.

The aerospace division accounted for half of the company's sales and three-quarters of its profit.

The group, which makes aircraft, rail cars and personal recreational vehicles, said that third-quarter earnings were \$312.5m (US\$51m), or 17 cents a share.

The results were slightly below some analysts' expectations of 18 cents, and Bombardier shares fell almost 2 per cent to \$20.55 by mid-session yesterday. The company had earnings of \$288.3m, or 14 cents, last year.

The manufacturer, which owns the Canadair Regional Jet and Learjet business, said the aerospace unit's third-quarter pre-tax profit rose almost 43 per cent to \$146.8m, while revenue remained at \$31.3bn.

Margins have increased after the company sold enough aircraft largely to amortise development costs.

The group's recreational products division, however, broke even as sales fell 20 per cent on a year ago to \$333.2m. The company's Sea-Doo watercraft sales have slumped owing to the maturing market and because of concerns about safety. Snowmobile sales were hurt by lower-than-average snowfall in North America last winter.

Bombardier's rail car unit reported a profit of \$31.6m, compared with \$18.5m last year.

Canadian banks see the appeal of mortgage securitisation

Following more than a decade of resistance by Canadian chartered banks to securitisation, the off-balance-sheet funding technique that revolutionised US banking seems finally positioned to take off.

Some Canadian mortgage banking executives foresee an avalanche of deals in the next few years, deals that promise to alter fundamentally Canada's banking and securities landscape.

More than a third of Canada's residential housing mortgages will be securitised within three years, predicts Ivan Wahl, vice-chairman of CIBC Mortgage, the mortgage arm of Canadian Imperial Bank of Commerce, Canada's second largest bank.

If Mr Wahl is right, a securities market of about \$100bn (US\$64.6bn) will soon be born. A debt market that would be second only in size to the Canadian bond market for federal government debt.

A stunning prediction, certainly, not only because it comes from one of Canada's pioneers in the field of mort-

gage securitisation, but also because it represents a sharp turnaround for a market that for years has been a Canadian financial afterthought.

While some executives see Mr Wahl's prediction as overly optimistic, most believe a period of rapid growth lies ahead.

"At the senior level of Canadian chartered banking, executives have latched on to securitisation as the answer to their problems," says Ian Bandeen, managing director for global securitisation at Nesbitt Burns, the Bank of Montreal's securities dealing subsidiary.

A victim of investor apathy and bank fixations on balance sheet asset growth, mortgage-backed securities have until now barely captured 5 per cent of Canada's mortgage market. While some analysts say Canadian banks remain far too concerned with asset size and asset growth as the key measures of success, these attitudes are now changing fast.

The rapid integration of

the North American banking market is forcing Canadian bankers to give high priority to concerns that are at the top of executive agendas at US banks. Bank size will take a back seat to concerns about return on equity and return on capital.

The appeal of securitisation is that it allows finan-

cial institutions to manage their balance sheets with far less capital, boosting the key measures of return on equity and return on capital.

One of the cornerstones that will underpin the growth of mortgage securitisation in Canada is a shift in Canadian mortgage funding economics, a shift that

has made balance sheet mortgage funding far more expensive from a return on capital standpoint.

"Consumers now negotiate big discounts off the posted mortgage rates," says Jim Robertson of Canada Mortgage and Housing Corp. "The spreads have been cut in half."

If Mr Wahl is right, a securities market of about \$100bn will soon be born, second only in size to the Canadian bond market for federal government debt

Attitudes to the practice in the industry are changing fast, reports Ted Jackson

"It's better to securitise the mortgage, get it off the balance sheet and return the capital to the shareholder who can employ it more profitably," says Mr Wahl. CIBC Mortgage is already being structured to look more like a US mortgage bank, he says.

US mortgage banks generate fees as they originate and service mortgages, selling their products into the US\$1,200bn mortgage-backed securities market.

The importance of the CIBC top brass attach to mortgage securitisation was underscored in a little-talked about move made in 1996. The bank bought a small, but fast-growing, mortgage securitiser called First Line Trust. Among First Line's founders were Mr Wahl and CIBC Mortgage's current chairman Brendan Calder.

Eager to cash in on opportunities brought by the federal government's 1994 NEA Mortgage-Backed Securities Initiative, First Line quickly became Canada's leading

mortgage securitiser. Its off-balance-sheet funding techniques allowed it to offer mortgage rates sometimes a half a percentage point lower than those of its chartered bank competitors.

Seeing that First Line's price cutting was a factor in the competitive pressures that have cut sharply into traditional Canadian mortgage spreads, CIBC executives were keen to harness Mr Wahl and Mr Calder's securitisation expertise.

Other Canadian banks are slowly recognising securitisation's potential as a device that can quickly boost key financial return ratios. A multi-billion market in privately placed credit card backed securities has developed over the past 18 months, with all six chartered banks participating.

Canadian mortgage executives are uncertain when exactly the mortgage securitisation window will open wide. One thing they note, though, is that securitised markets are just now beginning to recover from a period of intense turmoil.

Stora Enso merger wins clearance

Stora Enso, the Swedish paper and pulp giant, has won clearance from the European Commission for its proposed merger with the Finnish company. The deal, valued at \$1.5bn, would create a new entity, Stora Enso, which would be the largest paper and pulp producer in Europe. The Commission's decision is a significant step towards the completion of the merger, which has been under scrutiny for some time.

The merger is expected to result in significant cost savings and increased efficiency in the paper and pulp industry. Stora Enso's management is optimistic about the future of the combined company and its ability to compete globally.

The deal has faced some opposition from certain industry groups, but the Commission's clearance is a strong endorsement of the transaction. It is now up to the shareholders of both companies to approve the merger.

Stora Enso's management believes that the merger will provide a solid foundation for long-term growth and innovation in the paper and pulp sector. They are confident that the new entity will be able to meet the challenges of a competitive market.

The merger is a landmark event for the paper and pulp industry in Europe. It demonstrates the potential for large-scale consolidation and the creation of a more competitive and efficient market.

Stora Enso's management is committed to maintaining high standards of environmental and social responsibility. They are confident that the new entity will continue to be a leader in these areas.

The merger is expected to be completed within the next few months. Stora Enso's management is looking forward to the challenges and opportunities that lie ahead.

Stora Enso's management is confident that the merger will provide a solid foundation for long-term growth and innovation in the paper and pulp sector. They are confident that the new entity will be able to meet the challenges of a competitive market.

The merger is a landmark event for the paper and pulp industry in Europe. It demonstrates the potential for large-scale consolidation and the creation of a more competitive and efficient market.

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مكتبة الامم

RESOURCES PROFIT TO FALL SIGNIFICANTLY

BHP gloomy as production dips sharply

By Stephen Wyatt in Sydney

Broken Hill Proprietary, the resources group, yesterday warned of a significant fall in its profitability for the six months ended November 1998 as a result of sharply lower steel and crude oil production and depressed crude oil and copper prices.

This gloomy near-term outlook comes just a week before Paul Anderson takes up his position as chief executive.

Poor conditions in the global steel market have seen BHP slash steel production by about 14 per cent, said Ron McNeilly, chief operating officer.

While the weaker Australian dollar has buoyed BHP's Australian commodity revenues, the cost of the depressed commodity markets has been high.

A move of 1 US cent per pound in the price of copper changes BHP's net profit by \$15m (US\$9.6m), and a US\$1 per barrel change in the price of oil causes a

US\$55m change in net profit annually, said Elaine Prior, analyst at Merrill Lynch in Sydney.

Mr McNeilly said BHP's bottom line would be hit by delays in returning Bass Strait crude production to previous levels after an explosion two months ago.

He said profits would be "significantly lower" than the A\$783m, including exceptional, last time. Results for the six months ended November 98 will be reported early next year.

Last week, Ms Prior said that BHP's profits for the quarter ended Nov 30 could be A\$100m, compared with A\$410m last time. Earlier this month she forecast BHP's full-year net profit at A\$827m, against A\$1.2bn for 1997/98 before write-downs and exceptional.

BHP is negotiating with Japanese steel mills for next year's contract iron ore and coking coal prices. Analysts expect cuts of 12-15 per cent in coking coal prices and 7-10 per cent in iron ore prices.

Newcrest Mining forges ahead with expansion strategy

The Australian group aims to double its gold output in two years, write **Gwen Robinson and Stephen Wyatt**

Newcrest: going for gold



Profitable new gold mines in Indonesia and Australia, aggressive cost-cutting and ongoing corporate restructuring are driving the push by Newcrest Mining to become Australia's second largest gold producer and the world's 15th largest by 2000, according to Gordon Galt, managing director.

Newcrest, which ranks about eighth among Australia's largest gold producers, has announced a target to more than double its annual gold output to 1m ounces within two years, up from 450,000 ounces in the year to June.

Central to this ambitious strategy are plans for two new gold mines and expansion of existing operations over the next two years.

But the optimistic growth projections also reflect sweeping changes to Newcrest's structure and a new emphasis on cost cutting.

Mr Galt is the first to acknowledge the doubts that linger among investors from the company's recent misfortunes. When he joined Newcrest, profits and gold production had suffered from a

series of poor management decisions. The company had lost its blue-chip status of the early 1990s. Its share price plunged from more than A\$6 in early 1996 to \$1.30 last December following massive cost increases at some mines and a disastrous attempt to force a merger with Normandy Mining, Australia's largest gold producer.

Investors greeted with scepticism the board's appointment of Mr Galt, who is a mining engineer with a solid background in coal but no experience in gold.

Nearly one year on, Newcrest is on track to sharply increase gold output to nearly 700,000 ounces in the year to June and its share price has nearly doubled.

The company, which has its headquarters in Melbourne, has already changed shape under Mr Galt's "refocusing strategy" to divide operations geographically into "east" and "west" and redeploy senior management to the field.

"East" encompasses Newcrest's operations in eastern

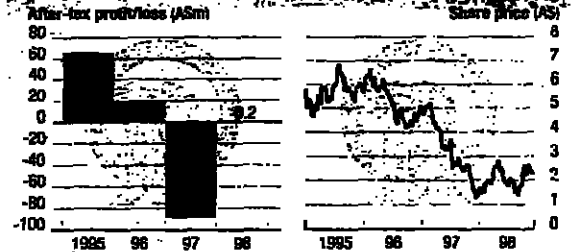
Australia as well as Indonesia, while "west" covers its Telfer, New Celebration and 23 per cent-owned Boddington mines in Western Australia.

"The idea is not new - Rio Tinto and other mining companies have been pushing people back toward mine sites for some time now... it makes sense," he said.

At Telfer, Newcrest's flagship mine, aggressive cost-cutting reduced production costs by 10 per cent this calendar year, saving A\$4m (\$US2.6m). In Indonesia, construction is about to start on the A\$90m Gosowong gold project.

Analysts believe the mine, with its extremely high-grade ore deposit, will be highly profitable. It is due for commissioning in July 1998 - a schedule that Mr Galt says will not be threatened by Indonesia's recent political upheaval because the mine is in an isolated location.

In the current year, the critical factor in Newcrest's rejuvenation will be the progress of Cadia Hill, its recently commissioned copper/gold development in



Source: Datastream, IFC company

central New South Wales. With a massive, low-grade deposit and the world's largest SAG (semi-autogenous grinding) mill, capable of processing 17m tonnes of ore a year, Cadia is expected to produce 250,000 ounces of gold this year, peaking at 500,000 ounces by 2001. Newcrest is also develop-

ing the nearby Ridgeway deposit and eyeing other potential developments in the area, as well as continuing exploration in Western Australia.

At the same time, the company has underpinned its future revenue by aggressively forward selling its next three years of gold pro-

duction. The weaker Australian dollar and Newcrest's establishment of a number of forward positions before US dollar gold prices slid through \$300/oz earlier this year have resulted in an average forward price of A\$300/oz on 7.7m ounces.

But Newcrest can still participate in rallies in the gold price, because its forward sales book is comprised predominantly of gold put options, Mr Galt says.

Such moves helped the company edge back into the black in the year to June. Although net profit was a meagre A\$17.8m, it represented a sharp turnaround from the previous year's loss of A\$89m. Mr Galt says the year has set the scene for ramping up gold production and increasing profitability.

"People were wondering whether we could cut costs. They were asking if Cadia would last, they had concerns in Indonesia about whether we could get the new mine built and operating. Now look forward 12 months, with all these things lined up and us generating close to 900,000 ounces a year - there's going to be a lot of cash coming out of Newcrest," he says.

Stora Enso merger wins clearance

By Greg McIvor in Stockholm

Stora and Enso yesterday received European Commission approval for their proposed merger, despite offering only limited concessions to reduce the combined group's grasp over Europe's paper industry.

The Swedish and Finnish groups - which will form the world's largest paper and board company - took five months to convince Brussels the merger did not undermine competition.

The Commission said it was satisfied Stora Enso would not enjoy a dominant share of the European newsprint and magazine paper markets. Brussels had also expressed deep unease over the merged company's strength in liquid packaging board market, of which Stora and Enso together control about 75 per cent.

However, the Commission - which at one point demanded that the companies sell one of their two liquid board mills - said it had dropped its objections after the companies offered a series of concessions.

These included Enso agreeing to sell its Pure Pak converting unit to Elopak, the Norwegian company which is Europe's second largest supplier of liquid packages. Stora and Enso also agreed to price controls

on liquid packaging board for a limited period and to support any future move to lift import duties on North American imports of liquid packaging board to the European Union.

Industry experts said this gesture indicated the two companies supported the market being fully opened to foreign competition.

The sale of Pure Pak means the combined group will withdraw from the liquid packaging converting market, which is dominated by Tetra Pak of Sweden, Elopak and SIG Combibloc, the German group.

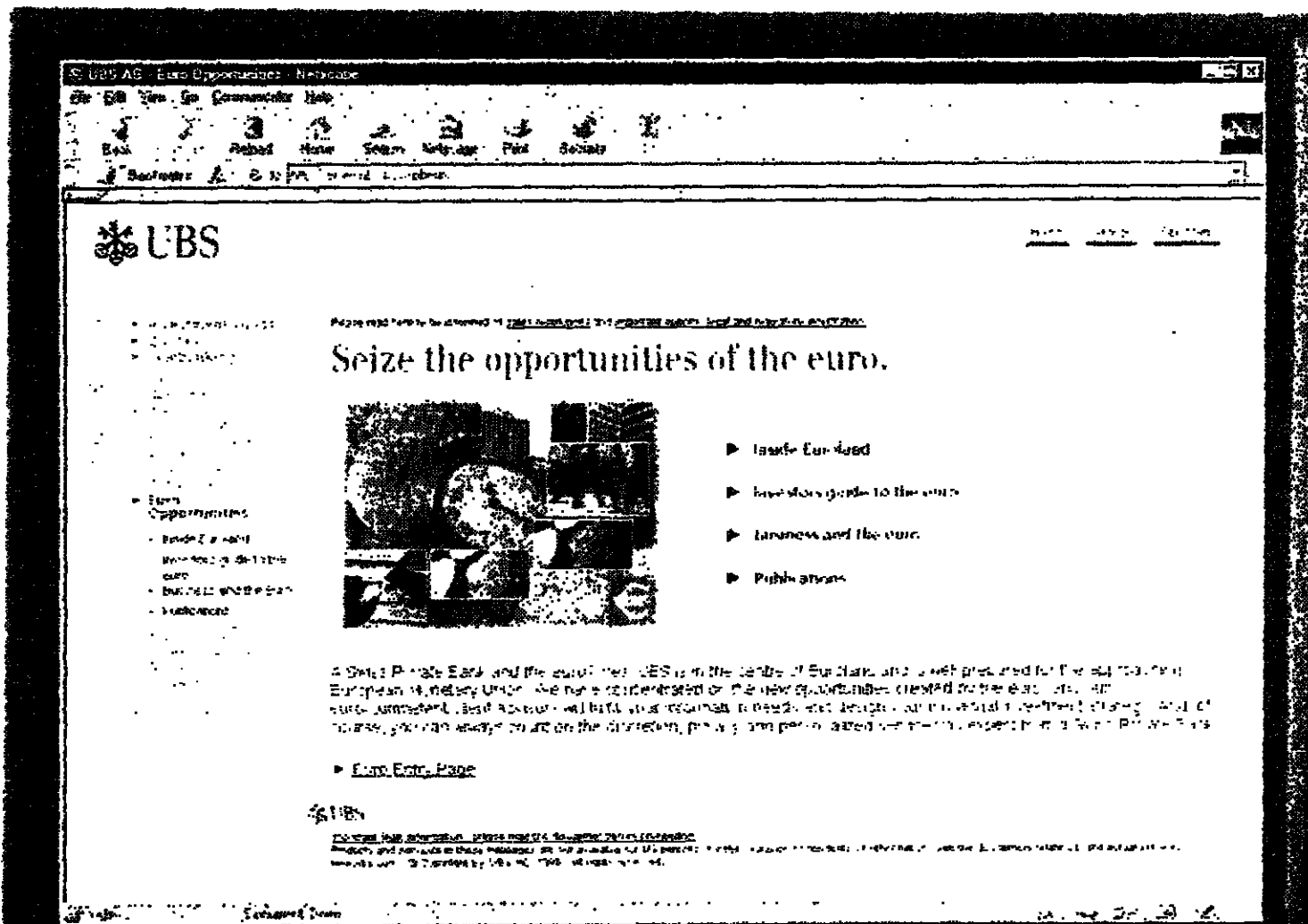
Pure Pak has annual sales of FM220m (\$42.5m), corresponding to a mere 0.3 per cent of Stora Enso's turnover.

Stora and Enso said the Commission's decision vindicated their argument that liquid board was part of a wider market spanning materials such as glass and plastic.

In addition, the groups argued that their customers, such as Tetra Pak and Elopak, were free to obtain liquid board from North American suppliers.

Analysts said the concessions were less extensive than expected. Stora's most traded A share jumped SKr3 to SKr105 but Enso's R shares eased FM0.90 to FM45.90.

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COMPANIES & FINANCE: INTERNATIONAL

New helmsman at Kvaerner hints at change of course

Analysts have high hopes that Kjell Almskog can revive the fortunes of the Anglo-Norwegian group, writes Valeria Sköld

When Kjell Almskog was appointed chief executive of Kvaerner a month ago he was greeted as the saviour of the struggling Anglo-Norwegian engineering and shipbuilding company that had seen its value more than halved within a year.

On the day of his appointment on October 28, the company's shares shot up Nkr16 to Nkr138, after a year in which its market capitalisation had fallen 84 per cent to Nkr5.5bn (\$775m).

The market rejoiced over the final replacement of Erik Tonseth, who was ousted after 10 years as chief executive in mid-October.

The company was struggling to sell off non-core assets and rid itself of more than Nkr12bn in net interest-bearing liabilities inherited from the acquisition in 1986 of Trafalgar House, the UK construction and shipbuilding company.

Its position was worsened further by increases in working capital.

Mr Almskog, the 57-year-old executive vice-president of the oil, gas and petrochemicals division of Swiss-

Swedish engineering company Asea Brown Boveri, was hailed as an assertive genius, capable of saving Kvaerner and leading it through a massive restructuring period.

Although Mr Almskog plays down the Messianic qualities the market has ascribed to him, he nevertheless appears confident about the task ahead. "I see problems all over in Kvaerner... but many are easy to fix", he said.

"I'm systematic and build stone by stone," he said. "I'm not a miracle doctor. I'm an ordinary guy married to the same wife for 34 years. And I can confirm I cannot walk on water."

Mr Almskog is keeping his cards close to his chest in the remaining week or so before he takes up his post officially on December 7.

But the tough-talking executive did reveal that he planned a "slow and steady" 15 degree change of course for Kvaerner over the next two to four years.

While remaining coy about which core businesses might

be sold, he confirmed that Kvaerner would become smaller. That meant selling off assets, even at a loss, if need be, Mr Almskog said.

Analysts predict he would reduce the size of Kvaerner by 30 per cent by selling the product side of its metals and pulp and paper divisions and its oil and gas products arm.

Mr Almskog said a next move would be to improve operations to survive during poor market conditions. Shipbuilding is among the sectors that have suffered a downturn in the market. He said Kvaerner would have to change the nature of the contracts it took on in the future so the company was not, for example, financing the entire cost of building a ship from the outset.

Shipbuilding accounts for about 18 per cent of the company's Nkr74bn annual turnover but, of its core activities, generates the most in operating profits.

Some analysts foresee tough times ahead. "I doubt it will remain a Nkr80bn business," said Ole Storer, an analyst at Morgan Stan-



Kjell Almskog: 'I see problems all over in Kvaerner... but many are easy to fix'

Jason Orton

ley in London, regarding the restructuring challenge at Kvaerner. "The company has a market capitalisation of Nkr4.5bn, about 5 per cent of its [book] value. That's the normal pricing of a bankrupt company."

Analysts have, however, placed high hopes on Mr Almskog who left a prestigious position with ABB in Zurich, leading one of the new core businesses in a company worth \$31bn in sales.

They have watched him lift profits at ABB's oil, gas and petrochemicals business, Kvaerner's rival.

Kvaerner, meanwhile, suffered more than Nkr1bn in write-downs on project losses, particularly in its oil and gas division and its commercial satellite project, sinking the company into a Nkr1.4bn net loss for the third quarter, compared with a profit of Nkr43m a year earlier.

Mr Almskog's latest task is quite a change for the man who began his management career in London three decades ago, marketing soap for Procter & Gamble, the US consumer products company.

He returns to London this

time with a Harvard degree, the experience of a significant turnaround at ABB under his belt, a \$7,000 annual Davidoff cigar habit and a penchant for expensive cars.

During his time at ABB, Mr Almskog built up a reputation as a tough and demanding manager. According to Jan Wennesland, executive vice president of Aker Maritime, who served five years under Mr Almskog at ABB in Norway during the 1990s: "He's not a soft issue person. He's a bottom-line guy. But he creates results."

Statoil buy worries Saga

By Valeria Sköld in London

Saga Petroleum, Norway's third largest oil company, yesterday criticised the purchase of a 5 per cent block of its shares by Statoil, the state oil company, describing it as a threat to keeping three independent Norwegian petroleum companies.

Statoil has effectively increased its stake from 15.26 per cent to 20 per cent of the voting stock. State Street and Chase Manhattan acquired a further 4.19m Saga shares on Tuesday on Statoil's behalf, raising Statoil's holding to 29m voting right shares.

"This came as a surprise

while [Statoil and Saga] were in the process of talking about co-operations," said Diderik Schnitler, Saga chief executive.

Statoil has said the move was an "interesting financial and strategic investment that would create a better basis for strengthening the co-operation between the two companies".

But Saga fears the move threatens its independence and says Saga's shareholders and employees would be best served by maintaining three independent Norwegian oil companies.

Industry analysts said there were also fears that Statoil appeared to be build-

ing up a position in Saga in order to fend off a possible takeover bid of Saga.

Saga operates as the only non-state majority owned Norwegian oil company, after Statoil and Norsk Hydro, which is 51 per cent owned by the state.

The government yesterday re-affirmed its commitment to maintaining three Norwegian oil companies.

Jon Ove Lindoe, of Statoil, said yesterday: "We don't see actually how an increase from 15 to 20 per cent on behalf of a major shareholder should alter or complicate further the co-operation between the two companies."

Newbridge meets forecasts

By Scott Morrison in Toronto

Shares of Newbridge Networks were up almost 13 per cent to C\$43.70 at mid-session yesterday after the Canadian networking equipment manufacturer reported its third consecutive quarterly increase in earnings, suggesting the troubled company is returning to financial stability.

The shares received an added boost when Newbridge announced it had won a contract to provide equipment that will enable China's state postal service to build its core national multi-media network.

The broadband network,

to be developed in conjunction with Siemens of Germany, will enable the service to deliver voice, data and internet services in 31 provinces. Terms of the contract were not disclosed.

Earnings before exceptional items were C\$47.6m (US\$30.7m), or 27 cents a share, for the second quarter to November 3 - in line with expectations although down 13 per cent year-on-year. Net earnings were C\$35.3m, or 20 cents.

Newbridge is implementing a big restructuring programme to restore investor confidence as it attempts to increase its share in traditional markets while capturing a larger proportion of the

growing market for data network equipment.

Revenue for the quarter rose almost 6 per cent from the previous quarter to C\$457m, but gains were offset by rising costs. New technology, such as its asynchronous transfer mode (ATM) platform, continued as the prime driver for growth in the company's wide area networks revenue.

Sales of ATM and frame-relay networking equipment accounted for 54 per cent of revenue, against 45 per cent last time.

Sales of its older time division multiplexing equipment rose to C\$194m, the highest in five quarters.

NEWS DIGEST

ISRAEL

Koor blames economic slowdown for sharp fall

Koor Industries, Israel's largest holding company, yesterday reported sharp falls in net income for the last quarter and nine months. Telrad, its telecoms subsidiary, and a slowdown in the domestic economy stunted the company's growth. However, its chemical and electronics divisions which are export driven, showed significant increases. For the third quarter, Koor's revenues showed a modest increase, rising to \$799.8m compared with \$765.9m for the same period last year. Net income was \$16.7m, more than a 60-per-cent fall on last year's \$36.4m. Over the nine months, revenues fell from \$2.43bn to \$2.32bn while net income fell more than 50 per cent, from \$124.1m to \$60.6m. Judy Dempsey, Jerusalem

Calls boost Bezeq

Bezeq, Israel's state-owned telecommunications company, reported a surge in revenues and net income for the third quarter with international telephone calls and its cellular network driving growth. Revenues grew 12.5 per cent to \$12.35bn (\$564m). Net income jumped 78.6 per cent to \$122.2m. For the nine months, net income totalled a \$157.6m after taking a loss of \$150.2m. It followed a one-off charge of \$1.1bn required to finance a restructuring plan involving high redundancy costs. Revenues rose nearly 1 per cent to \$122.8bn.

The latest results were the first year-on-year comparison since the government dismantled Bezeq's monopoly on international telephone calls by opening the market to competition. Judy Dempsey

DAIMLERCHRYSLER

DM250m for in South Africa

DaimlerChrysler, the German-US group, is to invest about DM250m (\$147m) in a production plant in South Africa, where Daimler has manufactured Mercedes-Benz vehicles for the past 40 years. Daimler, which employs about 3,800 workers in South Africa, produced more than 11,000 Mercedes-Benz passenger cars last year in East London, including about 8,000 C-class and 3,000 E-class vehicles. Tony Barber, Frankfurt

SWEDEN

Gambro sells Cobe for \$267m

Gambro, the Swedish medical technology company, is selling Cobe, its heart and respiratory products division, to Sorin of Italy for \$267m. The disposal, to one of Gambro's main competitors in the cardiopulmonary care sector, will generate a pre-tax capital gain for Gambro of \$120m. Cobe, which supplies heart-lung machines and oxygenators, had been regarded as a non-core business. Gambro specialises in renal products. Greg McIvor, Stockholm

Volvo talks to Volkswagen

Volvo, the Swedish automotive group, is in talks with Volkswagen over supplying car gearboxes to the German motor manufacturer. Tim Burt, Stockholm

CONTRACTS & TENDERS



REPUBLIC OF GHANA

DIVESTITURE OF STATE-OWNED ENTERPRISES

Invitation to submit bids for the acquisition of assets of

National Oil Palms Limited

The Government of Ghana, acting through its agent the Divestiture Implementation Committee ("DIC"), hereby invites interested persons to submit bids for the acquisition of the assets of National Oil Palms Limited (NOPL).

ENTERPRISE PROFILE

NOPL was established in 1983 as a wholly owned state enterprise to take over and manage the oil palm plantations in the Western Region of Ghana at Pretsea and Sese then belonging to the erstwhile State Farms Corporation. The nature of NOPL's business is the cultivation of oil palm; the purchasing, processing and distribution of oil palm bunches and oil palm products; and the undertaking of appropriate activities related to the oil palm sector. The Government of Ghana which is the 100% shareholder in the company now wishes to divest NOPL's assets to a suitable purchaser who will carry on and further develop the business established to date.

BID INFORMATION

Bid documents (including detailed bid procedures) will be provided to interested persons upon return of DIC's standard form confidentiality undertaking, duly signed, and payment of the appropriate fee. Bids from persons who do not comply with these requirements will not be accepted. Completed bids must be delivered to DIC on or before 1700 hrs. (GMT) January 22, 1999.

Interested persons should contact:

EXECUTIVE SECRETARY
Divestiture Implementation Committee
F35/5 Ring Road East, North Labone
PO Box C 102, Cantonments
Accra, Ghana
Tel: (233-21) 772049, 773119, 760281
Fax: (233-21) 773126
Email: dicgh@ncs.com.gh

LEGAL NOTICES

No. 04544 of 1997

IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION

COMPANIES COURT

IN THE MATTER OF

REX (UK) LIMITED

AND IN THE MATTER OF THE

COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that by an

Order dated 2 February 1998 made in the

above matter, the Court sanctioned a

Scheme of Arrangement (the

"Scheme") between REX (UK) Limited (the

"Company") and its Lenders and New

Investment Creditors as defined in the

Scheme following a meeting of its creditors

held on 22 January 1998 which approved the

Scheme. On 2 February 1998 a copy of that

Order was filed with the Registrar of

Companies and on that date the Scheme

became effective.

It is a provision of the Scheme that all claims

against the Company must be notified to the

Scheme Managers before the Bar Date

which is 3 February 1999. Any claim

not so notified will not be paid by the

Company and any creditor who fails to

notify the Scheme Managers of a claim

before the Bar Date shall be deemed to have

relinquished his right to payment in respect

of that claim and he will have no right to

initiate legal proceedings in order to

enforce his claim.

Any party claiming to be a creditor of the

Company who has not notified his claim to the

Scheme Managers before the Bar Date

should contact them at the address below

before 3 February 1999. Copies of the

Scheme Document and claim forms are also

available from the Scheme Managers.

The Scheme Managers are: IFC Asset

Management and Finance, 188 City

Street, London EC3N 2JY, England.

DATED this 17 day of October 1998.

David Arnold Cooper

of Bouverie Street

London EC4N 3DF

Ref: 423

Solicitors for the Company

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CONTRACTS & TENDERS

HELLENIC REPUBLIC

HELLENIC TOURISM ORGANISATION (HTO)

Request for Proposals

(R.F.P.)

The Hellenic Tourism Organisation (HTO) hereby invites interested parties to take part in an international public tender, with sealed bids (without counter-bids), for the tourist development and long-term use and operation of:

1. an area of 785 "stremmata" (1 stremma = 1000 m²) in the district of Plateiofimo
2. an area of 806 "stremmata" in the district of Ypati
3. an area of 780 and another of 309 "stremmata" in the district of Thermopylae and
4. an area 689 "stremmata" in the district of Kamena Vouria

all situated in Central Greece and all containing thermal springs. The development of the areas should be based on the use of these springs. The bidding will be conducted in the offices of the Directorate of Exploitation of the HTO at 7 Voulas Street, Athens, 6th floor Conference Room on Monday, 5th April 1999 from 10:00 hrs to 12:00 noon before a Bidding Committee set up for this purpose.

Interested parties can obtain all the necessary information from the day following publication of this Request for Proposals from the Directorate of Exploitation of the HTO at 7 Voulas Street, Athens, 6th floor, Room 608 on all working days from 11:00 to 14:00 hrs.

The Secretary General

M. Kiriakidis

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EFG - Hermes

Notice is given of an Extraordinary General Meeting of Shareholders of the Company to be held at head office 58, Tahrir St., Giza, Cairo, Egypt on Sunday, December 6, 1998 at 11:00 a.m. in order to confirm the Company's amendments to the articles 6 and 7 of its by-laws, to reflect the recent capital increase from Twenty Three Million Egyptian Pounds to Twenty Nine Million Three Hundred Twenty Five Egyptian Pounds.

The Board of Directors

Natl Power

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Andrew Taylor

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ELECTRICITY POWER STATION SALE TO FACILITATE MIDLANDS ACQUISITION

Natl Power plans disposal

By Andrew Taylor and
Thorold Barker

National Power, Britain's second largest generator, plans to sell one of the world's biggest coal-fired power stations in a bid to persuade the government to allow it to buy one of the country's largest regional electricity suppliers.

The sale of the Drax power station in North Yorkshire and purchase of Midlands Electricity supply arm is the latest in a series of large UK power industry transactions which are rapidly changing the landscape of the sector.

The sale of the Drax station is expected to raise at least £2bn (\$3.3bn). National Power has agreed to pay £180m cash to GPU and Cinergy, the US joint owners

of Midlands' supply business which has 2.2m customers. National Power could pay a further £20m-£40m depending upon eventual capital liabilities.

GPU and Cinergy plan to keep Midlands' distribution network. It would separate the ownership of regional transmission lines and retail supply operations for the first time in Britain.

The Midlands acquisition, due to be completed by next March, and the sale of Drax will need to be approved by Prof Stephen Littlechild, the electricity industry regulator. Peter Mandelson, trade and industry secretary, has ordered National Power and PowerGen, the two largest fossil fuel generators, to sell some of their coal-fired plants to encourage competition

and protect coal sales while new trading arrangements are introduced.

PowerGen has offered to sell two 2000MW power stations, in return for being allowed to buy East Midlands, the country's third largest electricity supplier. Mr Mandelson yesterday approved these proposals.

Prof Littlechild is understood to have wanted each of the generators to sell 6000MW but was over-ruled in the case of PowerGen. The regulator said yesterday that no decision had been reached on disposals by National Power.

Keith Henry, National Power's chief executive, said there had been strong international interest in buying the company's coal plant. About a dozen potential buy-

ers, including some from the US, have expressed interest in the PowerGen plants.

The sale of Drax will reduce National Power's 20 per cent share of the UK generation market to 12 per cent, slightly less than PowerGen after its disposals. Analysis expressed surprise yesterday that the company had chosen to sell one of Europe's cleanest and most efficient coal-fired plants, rather than some of its other power stations. National Power paid £540m to fit flue gas desulphurisation equipment at Drax.

Its shares fell 2p to 58p. The company also reported a 20 per cent fall in pre-tax profits to £217m for the six months to September 30.

Lex, Page 16

Competitive creed sparks power surge

Andrew Taylor analyses National
Power's £180m purchase of Midlands
Electricity's retail supply business

The map of Britain's former publicly owned electricity industry is being redrawn almost daily. The deal announced yesterday - National Power's £180m purchase of Midlands Electricity's retail supply business - may be dwarfed in cash terms by some recent purchases, but it is just as important strategically.

Two principal factors are driving the latest wave of takeovers and mergers. One is the phased introduction of competition for Britain's 24m domestic electricity customers, due to be completed by next June. Alongside this are plans from Stephen Littlechild, the industry regulator, for a more competitive and transparent wholesale electricity market, with the kind of futures and spot market trading common in other commodity markets.

The start of competition in other European power markets is also stimulating interest in the sector. Most European Union members will be required next February to open at least 35 per cent of their electricity supply market to competition.

Against this background, more than £2bn will have been spent this year on acquisitions of UK electricity companies, assuming London Electricity is sold for more than £2bn to either Electricité de France, the French power monopoly, or British Energy, the nuclear

generator. Generators such as National Power have become concerned that wholesale power price movements will become increasingly volatile in more liberalised markets, and want to buy retail suppliers to give them direct access to large groups of customers.

They believe this will give them greater market knowledge and flexibility to cope with electricity price swings. Long-term fixed-price electricity contracts between generators and suppliers, for example, can become a burden during cold snaps if generators do not have enough power to meet overall demand and have to buy extra, higher-priced supplies in the spot market.

Keith Henry, National Power's chief executive, said: "It obviously helps to have an integrated business with access to generation at one end of the market and retail supply at the other." Through its deal with Midlands, National Power will achieve this objective as other generators such as PowerGen, Eastern and Scottish Power have also done. However, National Power's deal is unique in that the generator is buying only the regional electricity company's supply business.

In this case, the local network of distribution wires will remain in the hands of Midlands' joint owners, GPU



Keith Henry, chief executive of National Power

and Cinergy of the US. The move is in line with proposals from Prof Littlechild that supply and distribution should be run by separate managements in order to prevent companies from stopping competitors supplying power along their wires. But this would be the first time that a regional supplier and distributor have been split apart under separate owners.

GPU and Cinergy intend to retain the distribution business, which in the year to March 31 generated pre-tax profits of £142.5m, an turnover of £343.8m. The returns from monopoly regional distributors are attractive but are strictly regulated, and value can only be increased by improving efficiency. Supply margins, by comparison, are thin. Midlands' supply business last year generated pre-tax profits of just £19m on sales of £1.14bn to 2.2m customers.

To pave the way for its

proposed purchase of the Midlands supply business, National Power is offering to sell its 4000MW Drax power station in North Yorkshire, Europe's biggest coal-fired generation plant.

The deal which most closely parallels National Power's offer for Midlands is PowerGen's purchase of East Midlands, the country's third largest electricity supplier, for £1.5bn. Here too, PowerGen, the UK's second largest fossil-fuel generator behind National Power, has offered to sell two coal-fired power stations, totalling 4000MW, in return for being allowed to purchase East Midlands.

Peter Mandelson, trade and industry secretary, yesterday approved the purchase of East Midlands by PowerGen, which has offered to sell its Ferrybridge C and Fiddler's Ferry power stations.

More high-voltage action in this sector seems likely.

On Digital aims
for 350,000 by
end of 1999By Cathy Newman and
Elizabeth Robinson

On Digital, the pay-TV group, is aiming to sign up 350,000 subscribers by the end of next year, one of its shareholders, the media and leisure company Granada, revealed yesterday.

Charles Allen, chief executive of Granada, said the launch of On Digital's 30 channels earlier this month was "potentially a very, very valuable business indeed".

Granada and fellow media group Carlton Communications each own a 50 per cent share of On Digital, which broadcasts digital terrestrial television via rooftop aerials.

On Digital plans to attract 1m customers by the end of 2000, and would break-even the following year - its third full year in operation - when it aims to achieve 2m subscribers.

The figures, not previously made public, look conservative against projections from British Sky Broadcasting, the satellite company which last month started broadcasting 140 digital channels. It has said it will sign up 200,000 subscribers to its new technology by Christmas. However, some of BSkyB's digital customers are existing analogue subscribers who have upgraded to digital.

On Digital hopes to make £100m (\$166m) in profits once it has signed up 3m subscribers. Mr Allen said Granada was considering



Gerry Robinson: bullish

installing On Digital at "a very attractive, very competitive rate" in pubs, clubs and hotels.

Mr Allen's comments came as Granada unveiled a 17 per cent increase in pre-tax profits to £773m for the year to September 26. Gerry Robinson, chairman, was bullish about the group's prospects and pledged to continue double-digit profits growth for the next three years.

Granada said proposed changes to independent television licence payments announced yesterday would save the company £30.9m next year. The group also confirmed it would sell its 4.3 per cent indirect stake in BSkyB. Operating profit in the media division, which includes ITV companies, the stake in On Digital and other pay-TV interests, rose 36 per cent to £255m.

COMMENT

Granada

Granada is going great guns.

Yesterday's strong full-year results from the UK leisure and media conglomerate allayed some concerns about the cyclical nature of its earnings - hence the 4 per cent rise in the shares. On sales up 10 per cent, operating profit margins have strengthened to 24.4 per cent from 22.8 per cent last year, and are among the highest in the industry. Having underperformed by 10 per cent this year to reach a 22 per cent discount to the market on a price-earnings basis, Granada's stock is now in strong recovery mode.

Much of the portfolio, such as roadside restaurants, budget lodges and the contract catering business, is living up to management boasts of resilience to a downturn in consumer spending.

But is this enough? With the disposal of its direct stake in British Sky Broadcasting Granada has shown some readiness to unlock value. This should go further. Now that the dust has settled down on its acquisitions of Forte and Yorkshire Tyne Tees television, the conditions are right to move towards the next big deal - a start-up. Although break-ups and demergers are not guaranteed to create value, splitting the group into its unrelated hotel, restaurant, rental and media components seems a natural evolution for the now-strengthened company. This should help erode Granada's current 15 per cent discount to its break-up value. And it would be good to do it from a position of strength too.

Carlton Communications

Who will be boss at Carlton Communications: Michael Green, the long-time chairman, or Steven Cain, the new youthful chief executive? The honest answer is nobody knows - and that is a touch worrying. Carlton certainly could benefit from new blood. Mr Green is a font of ideas - some good, some not so good - but he has lacked a strong foil inside the company. Indeed, until now, he has not had a chief executive at all - only a managing director. Shareholders will be watching how the relationship between the two men develops. With luck, they will make an excellent double-act. But there are two worries - from opposite directions. First, that the 34-year old Mr Cain will be too easily bossed around. Second, that a power struggle will break out as Mr Cain seeks to show he is in charge. Neither would be good for investors.

Vickers in talks to buy Ulstein

By Andrew Edgecliffe-Johnson,
Charles Pretzlik and
Valeria Skidlo

Vickers, the UK engineering group, yesterday said it was in talks about a recommended takeover of Ulstein Holding, the Norwegian marine engineering group.

The move is the strongest indication yet that Paul Buysse, chief executive since May, intends to repositioning Vickers to concentrate on marine propulsion. There

have been questions over its strategy since it sold Rolls-Royce Motor Cars earlier this year to Volkswagen of Germany.

Peter Coulter, an analyst at Charterhouse Tilney Securities, said: "People have wondered what the strategy at Vickers is going to be. This is building up their strongest business." If the deal with Ulstein can be completed by the first quarter of 1999, Mr Buysse is then expected to turn his

attention to selling Vickers' tanks business.

Carlisle Group of the US is known to be interested in the defence division and part of the turbine components business, but is unlikely to make any hostile move. Vickers said it was in talks "with the aim of reaching agreement on the terms of a recommended offer for all the shares in Ulstein, as a result of which Vickers would acquire all of the businesses of Ulstein, excluding

its shipbuilding division."

The impact of the Ulstein deal on Vickers' market share in propulsion makes the chances of a bid for Vickers by TI Group less likely. TI owns Lips, the propeller and marine seals business, and has considered buying Vickers' Kamewa side. Analysts would not rule out a spoiler bid from TI.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it is in the US and south-east Asia.

Carlton chooses chief executive

By John Gapper

Carlton Communications, the media company founded and chaired by Michael Green, has appointed Steven Cain, the 34-year-old marketing director of the supermarket group Asda, as its new chief executive.

The appointment was welcomed by several investors and analysts who said Mr Cain was seen as a strong choice, despite his youth and lack of experience in the television, video and film

processing operations within Carlton.

The appointment, prompted by the retirement of June de Moller as managing director, will be watched closely by investors because of questions over whether Mr Green is willing to devolve management power.

Some analysts said the fact that Mr Cain did not have an established record as a chief executive made it less likely that he would act as an independent force. Mr Green will remain executive

chairman of the company.

However, others said Mr Cain was likely to complement Mr Green. "There seems to be a good chance of a collaborative relationship, so I would see it as a positive appointment," said Neil Blackley, an analyst at Merrill Lynch.

Mr Cain has worked at Asda for six years following a spell at Kingfisher, and is seen as one of a group of strong young executives under Archie Norman, Asda's chairman.

Mr Green said Mr Cain would bring "energy and enthusiasm" to the job. "We wanted someone who is on their way and wants to make his mark."

Carlton's shares have underperformed the market in recent months, amid concerns about the future of operations such as Technicolor, its video production arm, and its 50 per cent stake in the On Digital pay television group.

Carlton shares closed 9p down at 46p.

JM may spin
off division

By Charles Pretzlik

Johnson Matthey, the precious metals and ceramics group, attempted to revive its flagging share price yesterday when it said it would consider spinning off its electronic materials division.

Analysts estimate the business, which supplies materials, packages and printed circuit boards to the semiconductor industry, could be valued at between £300m (\$496m) and £450m (\$747m).

Johnson Matthey has spent some £370m on acquisitions to build the division over the past five years. The division has suffered heavily as a result of the worldwide slowdown in the semiconductor market, but

Chris Clark, who took over as chief executive in June, said: "The first signs of recovery may have been felt in the last month or so."

The shares, which have fallen from 69p a year ago, rallied 13p to 82p.

Johnson Matthey's move follows a strategic review of the group by Mr Clark. He said: "Our board is determined to improve shareholder value. To do this we have refocused the group's strategy." However, he denied the board had been stung into action by its investors.

Johnson Matthey is being advised by Credit Suisse First Boston on what its next step should be. The options for the business include a trade sale or a flotation on Nasdaq.

Minority shareholders
condemn Astec deal

By David Blackwell

Minority investors reacted angrily yesterday after Astec (BSR), the power converters and electronic components maker, accepted a second approach from Emerson Electric of the US for the 48.9 per cent of the shares that it does not own already.

The cash offer of 85p a share from the New York-listed electronics group with annual sales of more than \$1.3bn, values Astec at £265m (\$440m).

The offer is more than double Tuesday's closing price of 38p, but well below a mooted bid in January at

the then market price of 111p.

That initial approach also upset minority investors, including Electra Fleming and Norwich Union. They went to the High Court to complain that the dominant shareholder was acting in a way unfairly prejudicial to other investors. They lost the legal battle, but Emerson withdrew.

Yesterday, Nick Ross of Electra Fleming, which has 4.4 per cent of Astec's shares, said minority shareholders were getting a raw deal. "We think the offer undervalues the company." He will be meeting other big

shareholders in the next few days to consider their course of action.

Norwich Union, which has just over 2 per cent of the shares, said that when it backed the court action in May, it regarded 111p as inadequate.

Warburg Dillon Read, advisers to Astec for more than 10 years, resigned on Tuesday. It is understood that it did so because institutional shareholders would not support the offer.

Howard Lance, chief executive of Astec, said the board had "no choice but to take a realistic view" of the latest approach.

Support for BP merger

By Thorold Barker

British Petroleum has won overwhelming support from shareholders for what has been billed as the world's biggest industrial merger, with Amoco of the US.

The deal won approval from 99.8 per cent of those who voted, representing more than 85 per cent of the share capital.

Amoco shareholders will vote on the tie-up on December 10.

Sir John Browne, BP chief executive, said the vote "keeps us firmly on track to meet our objective of closing the deal by the end of the year".

Peter Sutherland, BP chairman, stressed the merged entity, which he described as "one of the

most important global companies in the world today", would be based in the UK. This was partly in response to a shareholder's question on whether there was any chance of the merged company changing domicile to the US.

He said directors would not now exercise the option to buy back shares before the 1999 annual meeting.

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EURO PRICES

EQUITIES

Holiday keeps Europe lacklustre

EUROPEAN OVERVIEW

By Khazem Merchant

European equity prices ended lacklustre as markets gave way to holiday sentiment in the US. Today is Thanksgiving day and caution characterised trading.

The FTSE 100 index fell 0.24 or 0.36 per cent to 2,660.33 while the broader Europe 300 dropped 2.57 or 0.22 per cent to 1,148.87. The FTSE 100 index, comprising stocks in countries forming part of the first wave of euro-convergence in January, gained 2.44 or 0.26 per cent to 865.97.

The leisure and hotels sector rose strongly by 3.44 per cent. Granada, the hotel and television group, led the way. Its share price rose Ecu 6.6 to Ecu 13.13 on the back of full-year figures greeted with relief by markets. Granada reported pre-tax profits up 13 per cent to E736m, pleasing the markets which feared the group would be another casualty of the economic downturn in the economy. Ladbroke also firmed, by Ecu 3 to Ecu 3.55.

Construction and property sectors were the other main moving sectors, rising 2.72 per cent and 2.20 per cent respectively. Typical was

Bouygues, whose share price rose Ecu 5.4 to Ecu 168.90. The pharmaceuticals sector rose slightly, by 0.02 per cent. Rhône-Poulenc, the drugs group, finally confirmed that it was in talks with Hoechst, the chemicals group, to merge the two groups' life sciences interests. Rhône-Poulenc's share price closed down Ecu 7 to Ecu 43.32, while Hoechst ended at Ecu 38.11, down Ecu 1.7.

On an otherwise quiet day, the most striking movers were KLM. The Dutch carrier's share price rose 3.9 per cent yesterday, up by more than 10 per cent this week.

ahead of its expected announcement on Friday of a link-up with the Italian airline Alitalia.

Elsewhere, Fiat, the motor manufacturer, finally confirmed that it was in talks with Renault, the French carmaker, to merge the two groups' overall operations. Fiat's upbeat assessment follows the recent completion of an IMF-led \$41.5bn package for Brazil, the most vulnerable of the Latin American economies to the global financial contagion. Peugeot also improved by Ecu 4 to Ecu 133.

FTSE Etlac 100

Index

1100

1000

900

800

700

Aug 1998

Nov

Source: FTSE International Data PT Information

Bond yield curve

Per cent (November 25 1998)

5.5

5.0

4.5

4.0

3.5

3.0

Years to maturity

Source: FTSE International Data PT Information

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European series

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THREE MONTH EURO FUTURES (LFF) Expiry points of 100%

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BUSINESS AND THE EURO

FRAUD

How to stop the silent thieves

The launch of the euro poses opportunities for many, not least dishonest consultants and employees who can crawl through your systems, stealing money in ways that are difficult to detect, warns John Mason

The introduction of the euro is set to open up new money-making opportunities for many across the European Union. That is the good news. The bad news is that, unfortunately, some of the best breaks on offer will be available to criminals.

The launch of the new currency will present fresh ways for companies to be defrauded - but awareness of these risks remains relatively low, fraud experts agree.

Coping with the logistics of handling the new currency is enough in itself to exhaust many a finance director. In many companies most attention has focused on the "millennium bug" which threatens to paralyse computer systems in the year 2000.

Against this background, it is perhaps understandable that the threat of increased fraud posed by the euro has been overlooked by many companies. However, this remains a bad mistake, say fraud experts.

Adam Bates, a partner with KPMG specialising in fraud prevention, said: "The

average company has no real idea of the risks it is running from fraud. Top management don't appreciate it. The recession is coming and they focus on that. They may have focused on the year 2000 problem, but only because they have read about it in the newspapers."

Speaking at a recent conference in Brussels on fraud and the launch of the euro, Mr Bates singled out the main threat that will face companies from the new currency - fraud by dishonest insiders.

The internal threat comes from two groups of people - employees and outside consultants who are particularly well-positioned to take advantage of poor controls and security, he argued.

Outside consultants, particularly those brought in to handle computer problems or change currency conversion programmes, are well-positioned because they are frequently given wide access to companies' internal systems while little or no checks are generally made about their background.

"This is the biggest risk.

With all these consultants crawling through your systems, you don't really know who they are. Consultants get wonderful access to the inner workings of companies yet nobody asks questions. They can wander around the corridors wearing funny clothes and funny hair and all people say is 'Oh, he's a consultant' and

The main key risks areas include:

- Manipulation of currency conversion systems. Even internal auditors are unlikely to spot where exchange rates have been altered, he warned.

- Salami frauds where the lack of knowledge about the euro enables tiny amounts to be defrauded on

Consultants are given wide access to companies' internal systems while little or no checks are generally made about their background

leave them alone. Some will be planting time bombs of some sort, I don't doubt it," he said.

The euro will leave companies open to a number of possible frauds from the start of next year when it runs in parallel with national currencies. All core financial activities within a company will be vulnerable from accounting through to payroll systems, he said.

each of a large number of transactions. The stolen money is then put into a suspense account before being removed by the fraudster.

- Credit frauds where credit thresholds are dishonestly raised and then used to the full.

- Attacks on computers. Few companies have the internal resources to carry out the changes to computer systems to effect currency

conversions with the euro. Outside consultants are therefore given wide access to systems. Virtually unlimited access means a dishonest consultant can attack almost any transaction-carrying system within a company to mount a fraud.

Sarah Evans, a partner with Ernst & Young's fraud prevention unit, is in broad agreement over the nature of the threat posed by the launch of the euro. The main threat has always been from insiders and will remain so, she said. Procurement contracts, particularly for high volume, low-value goods such as computer chips, are one typical area for fraud since they rely upon inside involvement, she added.

The main scope for frauds will be between January 1 1999 and 2002 when both national currencies and the euro are running in parallel, she said. The withdrawal of national currencies should simplify the challenges faced by companies although compliance should be guarded against afterwards.

The current state of awareness remains a problem, par-



ingram Fin

ticularly in small and medium-sized businesses unused to frequent dealing with companies in other EU member states.

Uncertainty about UK participation in European monetary union has left British businesses even less focused on the problems than their EU rivals, she said. There is a lack of awareness of the central role the euro will play in all currency transac-

tions while the complexities of invoicing in both sterling and the euro will prove open to abuse.

She and Adam Bates both reiterate the best way of combating potential fraud is to understand the impact of the euro on business, understand how computer systems will be effected, and reinforce basic controls such as checking who is performing key tasks and ensuring

proper segregation over jobs such as contract tendering.

Sarah Evans warns of the consequences of ignoring the problem. "People are currently more concerned about the recession and are cutting back on controls to save money."

"If they think they can change to the euro without putting resources into it they will run into problems."

Cards hoping to cash in on the euro



A manager's guide to the euro

Why are payment card companies getting so excited about the introduction of the euro next year?

Because they see it as a unique opportunity for their customers to get used to the new currency before euro notes and coins are introduced in 2002. Business people and holidaymakers will use cards and travellers cheques to pay for goods and services in euro until then. The banks think this will help them achieve their long-term aim of reducing cash in circulation.

I have a credit card. How will I be billed - in euros or national currencies? Within the euro-zone, you should be able to choose. Why would I opt for euros? Well, if you are paid in euros and paying for goods in euros, it would make sense. Much depends on how quickly retailers and other outlets, such as hotels and restaurants, switch their card terminals to euros. Paying in the new currency should certainly be attractive if you travel in more than one country: it will make pricing more transparent.

Will it be possible to pay in euros immediately using my card? No, it will depend on how quickly retailers, restaurants etc adapt their terminals. Some countries will move quicker than others.

According to Peter Warner, head of the introduction of the euro at Europay, the European payments system and partner of MasterCard, says there is a "danger that not a lot will happen till the end of the three-year transition period, and then there's a sort of big bang when it all happens at once".

Will it be cheaper paying by credit card when the euro is introduced? It should be, because card issuers will not be allowed to charge currency conversion costs for transactions that involve changes between euros and national currency units.

Moreover, any additional processing and authorisation charges will have to be split out. That is a change from the present system where all charges - up to 2.75 per cent of the transaction value - are blended into the difference between the amount you pay abroad and the amount you see on your bill back home.

"It should be just like a domestic transaction today," says Henri Ruff, head of the European single currency unit at Visa International. "If you pay 50 euro at the till, you should see 50 euro on your bill." However, he points out a charge does not necessarily have to be made on a per-transaction basis: it could take the form of an annual charge. Will I be issued with a new card? That is most unlikely. However, some banks may issue new cards if they discern a marketing advantage.

What about the impact on members of the "out" countries, including the UK?

They will notice very little difference. Effectively the euro is just another currency, like French francs or German marks. That means charging and billing procedures will remain unchanged.

However, some banks in the "out" countries may issue business euro cards for companies with employees travelling frequently in Europe. The National Westminster Bank plans to issue just such a card, where billing will be in euros, next February.

What about debit cards? The issues are the same as with credit cards. But remember, you will not be able to withdraw euros as cash from a cash machine until 2002.

Will there be any changes for banks at the acquiring end, ie, in their relationships with retailers?

Yes, at the moment if a retailer operates in more than one European country, it has to have separate relationships with a domestic bank in each country. From next year, it will be able to choose one bank for all its pan-European operations.

What about the electronic cash cards being developed, such as Visa Cash, Proton, and Mondex?

There are more than 20 electronic purse schemes in operation throughout Europe, but none is yet easily usable in more than one country. The challenge will be to change this before 2002, so that you can use an electronic cash card in a French parking meter as easily as a German one.

"Cards are going to have to position themselves to be at least as useful as the euro, otherwise euro-cash and coins will win out," says Richard Rolfe, editor of European Card Review. He warns this could be a costly exercise. "There is no real demand for a cash substitute or money to be made from providing one. But banks will have to take it on the chin as a way of getting people to switch from cash and cheques towards cards and electronic payment."

What about the humble travellers cheque? Visa and Europay will be introducing euro-denominated travellers cheques from January 1. Visa, for example, will offer denominations of 20, 50, 100, and 500 euro, available for use in all the euro-zone countries.

But won't I have to change them into the local currency first? Hopefully, not. You should be able to pay directly for goods and services at sales locations that accept euros. Won't using my card be easier? Possibly, but there will be some places that won't accept cards, but will accept travellers cheques.

Christopher Brown-Humes

FOCUS ON CORPORATES

<p>Laporte plc</p> <p></p> <p>£600 million</p> <p>Term Loan and Revolving Credit Facilities</p> <p>Joint Arranger</p> <p>October 1998</p>	<p>Vodafone Group plc</p> <p></p> <p>£330 million</p> <p>Term Loan Facility</p> <p>Joint Arranger</p> <p>October 1998</p>	<p>BAA McArthurGlen UK Ltd</p> <p></p> <p>£200 million</p> <p>Revolving Credit Facility</p> <p>Joint Arranger</p> <p>September 1998</p>
<p>Enron</p> <p></p> <p>Enron Corporation US\$1.1 billion</p> <p>Revolving Credit Facility</p> <p>Enron Water (Europe) plc £736 million</p> <p>Term Loan and Revolving Credit Facilities</p> <p>Joint Arranger</p> <p>September 1998</p>	<p>Pearson plc</p> <p></p> <p>US\$6 billion</p> <p>Term Loan and Revolving Credit Facilities</p> <p>Joint Lead Arranger</p> <p>August 1998</p>	<p>Kappa Packaging</p> <p></p> <p>DFL 1.7 billion</p> <p>Senior Secured Debt Facilities</p> <p>Sole Arranger</p> <p>July 1998</p>
<p>Caterpillar International Finance plc</p> <p></p> <p>US\$1 billion</p> <p>Revolving Credit Facility</p> <p>Sole Arranger</p> <p>May 1998</p>	<p>The General Electric Company plc</p> <p></p> <p>EURO 6 billion</p> <p>Revolving Credit Facility</p> <p>Joint Arranger</p> <p>March 1998</p>	<p>GUS Catalogues Ltd</p> <p></p> <p>The Great Universal Stores P.L.C.</p> <p>£1.6 billion</p> <p>Revolving Credit and Term Loan Facility</p> <p>Joint Arranger</p> <p>February 1998</p>
<p>Parmalat</p> <p></p> <p>US\$500 million 6.625% bonds</p> <p>due 13 August 2008</p> <p>Sole Bookrunner</p> <p>July 1998</p>	<p>Anglian Water Plc</p> <p></p> <p>£200 million 6.625% bonds</p> <p>due 21 August 2003</p> <p>Joint Bookrunner</p> <p>July 1998</p>	<p>Associated British Ports Holdings plc</p> <p></p> <p>£120 million 6.25% bonds</p> <p>due 7 August 2008</p> <p>Sole Bookrunner</p> <p>July 1998</p>
<p>BAA plc</p> <p></p> <p>£200 million 6.375% bonds</p> <p>due 4 August 2028</p> <p>Joint Bookrunner</p> <p>July 1998</p>	<p>Adelphia Communications Corporation</p> <p></p> <p>US\$150 million 8.125% notes</p> <p>due 15 July 2003</p> <p>Sole Manager</p> <p>June 1998</p>	<p>Scottish Power plc</p> <p></p> <p>ScottishPower</p> <p>£250 million 6.75% bonds</p> <p>due 29 May 2003</p> <p>Sole Bookrunner</p> <p>May 1998</p>
<p>Iridium Capital Corporation</p> <p></p> <p>US\$350 million 10.875% notes</p> <p>due 15 July 2005</p> <p>Co-Manager</p> <p>May 1998</p>	<p>Hammerson plc</p> <p></p> <p>£200 million 7.25% bonds</p> <p>due 21 April 2008</p> <p>Joint Bookrunner</p> <p>March 1998</p>	<p>Flag FLAG Telecom</p> <p></p> <p>US\$430 million 8.25% notes</p> <p>due 30 January 2008</p> <p>Co-Lead Manager</p> <p>January 1998</p>

At Barclays Capital we have always known what it would take to succeed. If we applied our US\$416 billion balance sheet, our AA credit rating and our ability to devise and execute focused integrated solutions for our clients, then the deals would come in. And they have. Since January 1998, Barclays Capital has lead-managed 112 bond issues totalling US\$29.8 billion equivalent. We are the number one bank in Sterling as well as one of the leading bookrunners in Euros and a top ranking FRN house across all currencies.* We have also been mandated to arrange, or have syndicated 121 loans worth US\$78 billion during this period.

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BARCLAYS CAPITAL

INTERNATIONAL CAPITAL MARKETS

Austria in 10-year \$500m offering

INTERNATIONAL BONDS

By Khazem Merchant

The dollar sector was active yesterday as borrowers sought to complete deals ahead of today's Thanksgiving holiday in the US.

Austria led the way with a \$500m issue that followed its €750m bond issue a day earlier. Austria's recent borrowing has been mostly in Euro, and yesterday's deal was its first dollar offering since July 1996.

The 10-year bond, arranged by Deutsche Bank, was priced to yield 47 basis points over US Treasuries and traded slightly higher after issue. The deal was absorbed mostly by European investors, with 10 per cent bought by Asian central banks.

The issuance of 10-year paper has been modest recently, but bankers say this could pick up as investors try to extend the duration of their portfolios.

For example, there is a steep curve in yields between five-year and seven-year bonds. Investors are

therefore extending durations from five-year to seven-year paper and are picking up 25 basis points in yield, according to bankers.

Nestlé, the Swiss food company, was the other main dollar borrower yesterday, issuing a \$300m bond. Priced to yield 40 basis points over the relevant US Treasury, the issue tightened sharply in secondary trading and came in to 35 basis points.

The issue was bought by European institutional and retail investors, with the Swiss leading the way. J.P. Morgan was the lead arranger.

The recent strong demand for dollar issues has largely focused on five-year paper. Sentiment has been helped by investors' perception that there is value in the current spreads, and yields have improved after recent lows.

Countrywide Home Loans, a leading US residential mortgage provider, made its debut in the D-Mark market with a DM750m offering. The deal attracted surprisingly little interest in Germany, with German investors

New international bond issues

Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bps	Book-runner
US DOLLARS							
Merits Master Tel 98-300	500	(81)	100.00	Nov 2000	0.25	-	Chase Securities
Merits Master Tel 98-300	500	(82)	100.00	Nov 2002	0.30	-	Chase Securities
Republic of Austria	500	5.250%	99.200%	Oct 2000	0.325%	+47/64(Nov08)	Deutsche Bank
Nestlé Holdings UK plc	250	5.00	99.700%	Dec 2003	0.25%	+40/64(Nov02)	J.P. Morgan Securities
Rabobank Ireland	250	5.00	99.700%	Dec 2001	0.1875%	+40/64(Nov01)	Waburg Dillon Read
Royal Bank of Canada	250	(8)	99.857	Jun 2000	0.075	-	RBC DB Global Markets
R de Galicia y Buenos Aires	100	10.00%	100.00%	Dec 2000	0.50%	+587/161 (Nov)	Goldman Sachs Int
Südwest LB	50	4.00	97.00	Dec 2002	0.500%	-	Wolfe IndEurope
Crédit Local de France	70	5.25	101.47	Jan 2002	1.375	-	Wolfe IndEurope
Crédit Local de France	50	5.875	101.767	Apr 2002	undisc	-	Wolfe IndEurope
D-MARKS							
Countrywide Home Loans	750	5.25	98.84R	Dec 2005	0.40R	+140/1000	Deutsche/Lehman Brothers
STERLING							
World Bank	100	6.50	103.40	Jan 2009	0.25	-	CSFB
Alliance & Leicester plc	99.84R	(8)	99.94R	Dec 2002	0.18R	-	Tokyo-Mitsubishi Int
SWISS FRANKS							
GECCO	100	2.25	102.10	May 2002	1.75	-	Sanque Paribas/Suisse
Province of Buenos Aires	75	7.75	100.25	Oct 2003	2.00	-	CSFB
CANADIAN DOLLARS							
Province of Alberta	100	5.00	99.21R	Dec 2002	0.225R	+120/160 (Apr02)	Td Securities

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch as indicated by lead manager. ¹ Floating-rate note. ² Fixed-rate offer price; fees shown at offer level. ³ Secured on credit card receivables originated by Direct Merchants Inc. ⁴ Legal maturity: 25/10/04. ⁵ Legal maturity: 20/04/04. ⁶ Legal maturity: 20/04/04. ⁷ Legal maturity: 20/04/04. ⁸ Legal maturity: 20/04/04. ⁹ Legal maturity: 20/04/04. ¹⁰ Legal maturity: 20/04/04. ¹¹ Legal maturity: 20/04/04. ¹² Legal maturity: 20/04/04. ¹³ Legal maturity: 20/04/04. ¹⁴ Legal maturity: 20/04/04. ¹⁵ Legal maturity: 20/04/04. ¹⁶ Legal maturity: 20/04/04. ¹⁷ Legal maturity: 20/04/04. ¹⁸ Legal maturity: 20/04/04. ¹⁹ Legal maturity: 20/04/04. ²⁰ Legal maturity: 20/04/04. ²¹ Legal maturity: 20/04/04. ²² Legal maturity: 20/04/04. ²³ Legal maturity: 20/04/04. ²⁴ Legal maturity: 20/04/04. ²⁵ Legal maturity: 20/04/04. ²⁶ Legal maturity: 20/04/04. ²⁷ Legal maturity: 20/04/04. ²⁸ Legal maturity: 20/04/04. ²⁹ Legal maturity: 20/04/04. ³⁰ Legal maturity: 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Yen holds up despite bad news on tax

MARKETS REPORT

By Alan Beattie

Despite an accumulation of bad news about the Japanese economy and financial system, the yen continued to hold up against the dollar yesterday as short-term considerations prevailed.

An atmosphere of economic gloom in Japan was worsened as hopes of an early cut in the sales tax were dashed. And reports of a ¥10,000bn hole in the government's finances followed Tuesday's announcement that nine Japanese banks could see their credit ratings downgraded.

But the persistent fear of investors unwinding short yen positions combined with trade-driven yen demand continued to support the currency in a thin market.

The yen yesterday stayed within the narrow trading range it has maintained against the dollar for the

past couple of weeks, closing a little lower in London trading at ¥121.9, down from ¥120.7 on Tuesday.

Sterling shrugged off a weak set of trade data yesterday to finish barely changed against the D-Mark and dollar. After initially dropping on the news that the UK's deficit on goods and services widened to £1.5bn in September, the currency bounced back to finish at DM2.833, up from DM2.832 on Tuesday.

Yesterday's instatement of bad news for Japan was that Keizo Obuchi, the prime minister, would not include discussion of a cut in the sales tax in a key policy address to the parliament on Friday.

POUND IN NEW YORK

	Nov 25	Nov 24	Nov 23
1m	1.6580	1.6580	1.6580
3m	1.6582	1.6582	1.6582
1y	1.6412	1.6412	1.6412

This came after an admission by government officials that tax receipts could be ¥10,000bn lower than originally expected because of the weak economy, and the placing of nine Japanese banks on negative credit watch by rating agency Standard and Poor's.

The sales tax, originally seen as essential to maintain fiscal solvency in a country with an ageing population, has been blamed for depressing consumer confidence at a critical time.

Some analysts thought that despite the continual flow of gloomy news emanating from Japan, the yen could hold its own against the dollar for some time.

"The dollar-yen rate has held firm around ¥120," said Philippa Malmgren of Bankers Trust in London. "In a thin market, currency prices have been driven largely by capital repatriation and trade flows. Anyone wanting to short the yen is flying

into a strong head wind."

But this did not imply that fundamentals were any better for the Japanese economy, she added.

China delivered a fresh reassurance to Japan yesterday that it had no intention of devaluing its currency, the renminbi.

Zeng Peiyuan, head of the Chinese state development

agency, was quoted as telling Kaoru Yosano, Japan's minister of international trade and industry, that China saw "no need to devalue."

The spectre of a devaluation of the Chinese currency has haunted east Asian policymakers since the start of the crisis in Asian financial markets in 1997.

Some blamed China's devaluation in January 1994 for undermining exports from the rest of east Asia, and contributing to the Asian financial crisis.

China's economy has suffered from maintaining the value of the renminbi over the past year, say analysts.

OTHER CURRENCIES

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COMMODITIES & AGRICULTURE

FREIGHT FUTURES VOLUMES RISE BUT VALUES LITTLE CHANGED AFTER FALL IN DRY CARGO RATES

Mixed fortunes in 1998 for FFAs

By Paul Solman

This year looks likely to be one of mixed fortunes in the over-the-counter market for freight futures, known as forward freight agreements (FFAs). Brokers expect about 1,250 contracts to have been traded by the end of 1998, up from last year's level of 1,000.

However, the total value of contracts is expected to stay at around last year's levels - the result of a big fall in dry cargo freight rates.

"The total market value will be around \$1.4bn this year," said Philip van den Abele, managing director of Clarkson Securities, the

international shipping brokers. "Volumes are up about 25 per cent for the year, though we could have seen a rise of 50 per cent if it had been a boom year."

Until this year, FFAs had enjoyed rapid expansion since their launch in 1992. The 1,000 contracts traded last year followed 600 in 1996 and only 100 in 1994.

This year's fall in dry cargo freight rates has hit the freight futures market on all sides.

The volume of Biffex freight futures contracts traded on the London International Financial Futures and Options Exchange has

Estimated FFA volumes

Number of contracts

Year	Volume
1994	100
1995	200
1996	600
1997	1,000
1998	1,250

Source: BIFFEX

51 per cent to about 20,000 contracts in the period from January to October compared with the same period last year, according to the London Financial Futures and Options Exchange.

"Freight values have fallen 30-35 per cent this

year to their lowest for 11 years," said John Banaszkiewicz, director of SBY, the London futures brokers. "The industry has been very depressed, and we need new products to revitalise the market."

Mr Banaszkiewicz said the decision by the Baltic Exchange to restructure the Baltic Freight Index was likely to make Biffex contracts more attractive as hedging instruments.

The changes are intended to make the BFI - on which Biffex contracts are based - more closely reflect movements in average shipping rates.

However, Mr Banaszkiewicz did not believe customers

would move away from FFAs in favour of Biffex.

"The two markets complement each other, and making Biffex futures more attractive should make all freight futures more attractive," he said.

The dry cargo sector has found FFAs to be flexible hedging instruments, according to Clarkson Securities' Mr van den Abele, and the market is continuing to expand with the introduction of sophisticated options.

"I would see FFAs continuing to develop, though we're probably not going to see a big increase in volume and values next year," he said.

Oil weak as Opec meets in Vienna

MARKETS REPORT

By Paul Solman and Kenneth Gooding

World oil prices remained weak yesterday as members of the Organisation of Petroleum Exporting Countries looked set to agree to prolong existing production cuts in an effort to support prices, rather than further reduce crude output.

On London's International Petroleum Exchange, the benchmark January contract for Brent blend fell to \$11.15 a barrel at one point on heavy selling before recovering slightly. In late trading, it was \$11.16 a barrel against Tuesday's close of \$11.19.

Ministers from Opec, meeting in Vienna, appear to prefer greater compliance with the 2.6m b/d reduction agreed earlier this year. However, Kuwait argued yesterday that a further 1m b/d needed to be cut from world production.

On the London International Financial Futures and Options Exchange, robust coffee prices rose again. The January contract ended the day at \$1.94 a tonne, \$40 above Tuesday's close.

Cocoa also had a better day, the March contract closing up 25 at \$296 a tonne.

Another quiet day on the London Metal Exchange ended with three-month tin down 850 a tonne, or 1.7 per cent, to \$5,290 as market tightness eased. Traders suggested a small rise in LME stocks, coupled with the view that the LME was more determined to stamp out any renewed squeeze, contributed to the fall.

Alan Williamson, at Deutsche Bank Research, said metals prices were "settling in to a period of attrition. Prices are likely to drift ever lower as the industry suffers some form of death by a thousand [production] cuts".

ZINC SWISS GROUP IN DEAL WITH ENI

Glencore to buy complex in Sardinia

By Kenneth Gooding, Mining Correspondent

Glencore, the international trading group based in Switzerland, is to increase its already powerful position in the global zinc market by buying the Porto Vesme complex in Sardinia from Eni, the Italian state-controlled energy company.

Further consolidation in the zinc industry can be expected as producers jostle to achieve economies of scale against a background of potential oversupply, analysts suggested.

Glencore is already one of the world's top 10 producers of zinc, a metal used mainly in galvanised steel to give protection against corrosion. The Swiss group already owns 44 per cent of Spadol's Asturiana de Zinc, which has the biggest zinc smelting capacity outside the former Soviet Union with annual capacity of 320,000 tonnes; 25 per cent of Metaleurop of France, which has two smelters with total annual capacity of 225,000 tonnes; and 62.4 per cent of Kazink in Kazakhstan, with 240,000 tonnes annual capacity.

It also owns 100 per cent of the 30,000 tonnes a year Perubar zinc mine in Peru. This is scheduled to close in about two years, and Glencore has taken a stake in the Iscaycruz mine which will be Perubar's replacement.

Glencore said yesterday it hoped early next year to take full control of Porto Vesme, which has three plants producing about 185,000 tonnes of zinc and 150,000 tonnes of lead.

The nearby San Gavino plant, part of the complex, produces 110,000 tonnes of lead a year. Glencore said the cost would be based on

the value of stocks, which still had to be determined. However, it said it would not buy the Crotona zinc smelter in Calabria, which Eni also wants to sell. Glencore said it expected the 100,000 tonnes a year Crotona smelter to close at the end of this year.

Geoff Mason, at the CRU International consultancy, said: "A lot of commentators have expected Crotona to close for the past 10 years, so we've heard this story before. But if it does close it will help market sentiment. However, on its own it won't turn fundamentals [of supply and demand]."

Robin Bhar, at Brandeis (Brokers), part of the Pechiney group, said the Porto Vesme deal made sense. "There are obvious synergies between trading and owning production facilities. In this case, for example, Glencore will have control of material flows that might enable it to take bigger trading positions because it knows it has the physical metal to back the trades."

Glencore's appetite for zinc capacity was unlikely to be entirely satisfied by the Porto Vesme purchase, analysts suggested. In May, it made an unsuccessful US\$163m bid for Western Metals of Australia. Jim Lennon, at Macquarie, the Australian bank, said: "Others are jockeying for position too. All this corporate activity is an admission that the zinc industry needs to look at its entire structure."

There has been speculation that Billiton, the UK-based mining group, and Noranda, Canada's biggest natural resources combine, would join up to bid A\$2.2bn for Australian zinc producer Pasminco.

Turkish mining put in doubt

A court ruling against the Ovacik gold venture leaves a cloud over prospects for further investment, writes Kenneth Gooding

The new Turkish government, when it settles in, will almost immediately have to make a decision that will have a profound effect on gold mining in the country, one of the world's big consumers of the precious metal.

An eight-year legal battle about the future of Ovacik, Turkey's first gold mine, ended yesterday with the country's senior administrative court ruling that the Turkish Ministry of Environment was wrong to give its approval to the project.

Government action will now be needed if the mine is to start production. It is not just Ovacik's fate that is at stake. Other mining companies with promising projects in Turkey have been watching Ovacik's struggle in the courts before deciding whether to invest any more in the country.

Some analysts estimate that, once the way is clear, Turkey could within five years have five gold mines producing between 380,000 and 480,000 ounces annually

- a useful contribution to a country where last year gold demand reached 6.5m ounces.

So far Eurogold, the company that owns Ovacik, has spent \$100m, including \$40m of capital expenditure, to establish the mine, 12km from Bergama on the Aegean coast.

Eurogold is 67 per cent owned by La Source, a company controlled by Normandy Mining, Australia's biggest gold producer, with the remainder held by Immet, the Canadian mining group.

Eurogold said yesterday that the Council of State had informed the press that it had rejected the company's appeal against an April court ruling that the Environment Ministry should not have given approval for the mine.

Production at Ovacik should have started in December last year at an annual rate of 100,000 troy ounces of gold.

Apart from the chairman, all the management at the

mine are Turkish and it should now have been employing more than 200 local people, bringing in \$30m of foreign earnings and paying taxes and royalties of about \$5.5m a year.

Instead, most of the employees were laid off in May and the project was put on hold to await the court decision.

Eurogold has battled since 1991 to get approvals - the project required the backing of 11 ministries and the signatures of 710 senior officials - and seven Turkish governments have come and gone in that time.

Fierce opposition to the project was based on local fears about the use of cyanide to leach out the gold, a common practice throughout the world. There were worries about the impact on local agriculture and tourism.

Responding to those fears, Eurogold installed a detoxification process so that only a very small quantity of cyanide remains in the waste,



Robert Champion de Crespigny



Robert Champion de Crespigny

which will be stored in an area lined with three layers of impermeable plastic to stop any water seepage.

Mike Nossal, chairman of Eurogold, said the company now has strong local support for the mine.

"The government has been saying we have its support but it could not take action because of the legal proceedings," he added. "Now the decision has gone against us we believe the next step is that the government should look at the physical plant, now that it has been built, and can make a new decision about the environmental permission."

"The government should say that, either there will be

no gold mining in Turkey, or issue another environmental opinion based on today's circumstances."

Robert Champion de Crespigny, chairman of Normandy, said: "At today's gold prices, this mine will be a giant money-making machine. But we would be letting down our employees, Turkey and ourselves if we did not continue to push on."

Analysts have suggested that Eurogold would be likely to claim compensation from the Turkish government, not only for its expenditure so far but also for loss of profit. However, Mr de Crespigny would not be drawn about this.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Prices from Associated Metal Traders

All aluminium, only purity of 99.99%

Date: 26 Nov 1998

Unit: 1000kg

Price change High Low Vol

Copper 1291.20 1291.20

Aluminium 1265.45 1265.45

Zinc 1267.12 1267.12

Nickel 1267.12 1267.12

Lead 1267.12 1267.12

Tin 1267.12 1267.12

Silver 1267.12 1267.12

Platinum 1267.12 1267.12

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Meitnerium 1267.12 1267.12

Darmstadt

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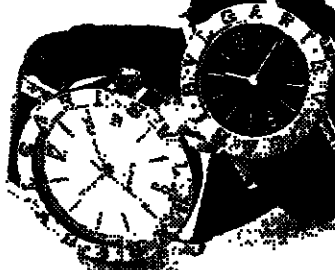
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LONDON STOCK EXCHANGE

Footsie dips as profit-takers emerge late in the day

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

A rather topsy-turvy session in the London equity market saw the leading stocks finish the day on an easier note as profit-taking overwhelmed an early burst of buying interest.

But there was never any really powerful downside pressure. Rather it was an orderly winding down of positions ahead of the US Thanksgiving Day holiday.

US investors traditionally extend their holiday to take

in the Friday and dealers in London said they expected activity across most European markets to fall away for the rest of the week.

"After the super performance of the past week or so it makes sense to book some of those profits," said one marketmaker. He said the flurry of profit-taking had helped dealers level some of the short positions that have caused them much anxiety.

He also noted fresh bursts of takeover speculation across the market: "The recent state of bids is expected to continue and that more than anything will

help to underpin the market," he said.

Another bid emerged yesterday as Emerson of the US moved in, extending its sequence of winning performances to a fifth straight session to mop up the minority stake in Astec BSR.

Apart from the takeover hints, there was plenty of company news for dealers and investors to get their teeth into.

Granada Group, the hotels and leisure group, vied for top spot in the FTSE 100 performance table after reassuring numbers and a surprisingly optimistic trading

update, pointing to robust business throughout its chain of hotels and other businesses.

And the second-line stocks were featured by exceptional gains for Johnson Matthey after the company said it was refocusing its businesses.

At the finish of a relatively quiet session the FTSE 100 posted a 43.0 decline at 5,785.3.

Sentiment in London was always looking fragile and took a turn for the worse after Wall Street opened for business. The Dow Jones Industrial Average, which

had fallen 73 points overnight, kicked off in reasonable fashion but gradually gave way as the US session progressed. It was down around 30 points as London dealers closed their books for the day.

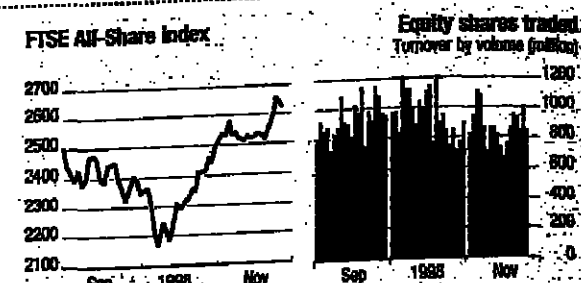
At its worst, within an hour of the US opening the FTSE 100 hit a session low of 5,732.5, down 65.8. But it subsequently rallied as buyers took advantage of what was seen as an opportunity to pick up cheap stock.

It was a different situation for midcap stocks where positive corporate news kept the FTSE 250 index in the black

apart from two lapses in mid-morning and mid-afternoon, which were soon corrected.

The FTSE 250 ended 2.5 firmer at 4,986.4, extending its sequence of winning performances to a fifth straight session. Over that five-session series the index has risen 145.5, or 3 per cent. The FTSE SmallCap, meanwhile, eased 2.5 to 2,062.2, burdened by more dismal results and profit warnings.

Turnover was a relatively decent 850m shares, but looks set to suffer for the rest of the week, without the benefit of any new bids.



Indices and ratios	FTSE 100	FTSE 250	FTSE SmallCap	FTSE All-Share	FTSE 100/FTSE 250	FTSE 100/FTSE SmallCap	FTSE 100/FTSE All-Share
FTSE 100	5785.3	-43.0	4986.4	5785.3	-0.7	1.1	1.0
FTSE 250	4986.4	-2.5	2062.2	4986.4	-0.1	0.4	0.3
FTSE SmallCap	2062.2	-2.5	2062.2	2062.2	-0.1	0.4	0.3
FTSE All-Share	5785.3	-43.0	4986.4	5785.3	-0.7	1.1	1.0
FTSE 100/FTSE 250	1.15	-0.1	2.41	1.15	-0.1	0.4	0.3
FTSE 100/FTSE SmallCap	2.80	-0.1	2.41	2.80	-0.1	0.4	0.3

Best performing sectors	Worst performing sectors
1 Leisure & Hotels +2.5	1 Oil Exploration & Prod -2.8
2 Insurance +2.2	2 Chemicals -2.1
3 Consumer Goods +1.2	3 Life Assurance -2.1
4 Support Services +0.9	4 Telecommunications -1.9
5 Chemicals +0.8	5 Engineering -1.8

Retailer triggers new fears

COMPANIES REPORT

By Joel Kibazo, Martin Brice
and Peter John

Reports that retailer Kingfisher yesterday cancelled a meeting with a broker at short notice sent tongues wagging about an impending announcement from the company.

The high street retailer is set to publish a trading update on December 8 and speculation about the impending announcement fell into two camps.

With each passing day bringing grim news on trading among retailers, pessimists feared Kingfisher might join the growing band of UK retailers that have already felt the impact of the global economic slowdown.

Bulls of the stock suggested Kingfisher may be about to hit the acquisition trail again, having announced several deals this year. Two-way business left the shares unchanged at 545p, with volume having reached 4.5m.

Leading oil companies moved back on heavy volume with dealers citing a number of manipulative stories. The stories are being seen as a way of depressing the share prices so market-makers can correct big short

positions in the oil majors.

In the morning a story had spread that "a big line" of Shell shares was looking for a home. As Shell is one of the most liquid stocks in the market the implication was that at least 10m shares could be sold.

The stock fell 4 1/2 to 383 1/2 despite the proposed closure of Norske Shell's Sola refinery in Norway, which analysts saw as evidence that the restructuring programme is still intact.

The next story to hit the sector revolved around the latest round of Opec talks in Vienna, which began yesterday.

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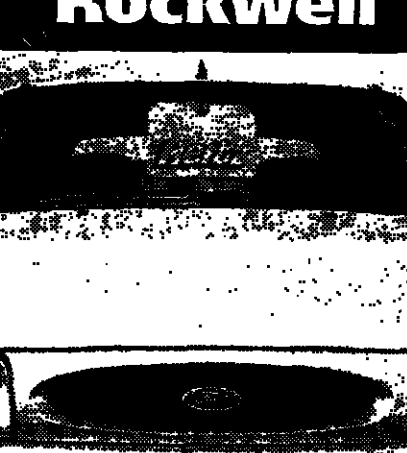
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With each

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS



-08	5.25	1.40	1.4	36.2	
-09	2.95	0.89	1.6	19.8	ABSTRACT
00	0.69	0.13	2.3	21.9	RECT
01	0.85	0.44	8.6		

-05	2.82	0.62	2.1	14.4	Amic
-03	3.48	0.46	1.6	-	Amcoal
+03	3.36	1	1.8	13.4	AmprAm

Photos awarded by Email part of FT information

NOTES: Photos on this page are on request on the adjacent envelopes and are mostly last traded prices. * Calendar year high and low, # Deals/lot, independent, no Ex dividend, no Ex stock issue or Ex rights, no Ex of 1 Point in US \$.

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NEW YORK STOCK EXCHANGE PRICES

EUROBENCH "INSECTS" INDICES									
Index	2014-01-01	2014-01-02	2014-01-03	2014-01-04	2014-01-05	2014-01-06	2014-01-07	2014-01-08	2014-01-09
EUROBENCH "INSECTS" INDEX	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
EUROBENCH "INSECTS" INDEX	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
EUROBENCH "INSECTS" INDEX	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
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EUROBENCH "INSECTS" INDEX	100.00	100.00	100.00	100.00	100.00				

THE NASDAQ

EUROBENCH "INSECTS" INDICES

European Benchmark Indices are a set of regulated, independent, and transparent indices. The indices are based on the performance of the underlying assets and are calculated on a daily basis. The indices are available in a variety of formats, including print and electronic. For more information, please visit our website at <http://www.eurobench.com>.

Index	Value	Change	Volume
EUROBENCH "INSECTS" INDEX	123.45	+0.12	1,234,567
EUROBENCH "INSECTS" INDEX	123.45	+0.12	1,234,567
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EUROBENCH "INSECTS" INDEX	123.45	+0.12	1,234,567
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Further information about the EUROBENCH "INSECTS" INDICES is available on our website at <http://www.eurobench.com>. A free daily newsletter can also be subscribed to on the web. For more information, please visit our website at <http://www.eurobench.com>.

سكنا من الاصل

US INDICES

US DATADow Jones

JAPAN

FRANCISGERMAUK

RATIOS

Webster	25.2
Yahoo	16.5
DePoe	15.8

1090 /

DmbrCA	7
Dk Bk	5

Edmonton	60
Eds	24

INDEX ELTUN

DI Tel 2

Frequency 11

WORLD MARKETS AT A GLANCE

100

10

China	Shanghai B	31.77	32.27	31.99
	Shenzhen B	60.43	63.74	63.02

28.25 128
08.08 138

4 to 3 Returns on	
162 73	162 90

158.03 18/11

gners were largely a

prices reported during the day by each stock, whereas the actual day's high and low represent the highest and

THE NASDAQ-AMEX MARKET GROUP

[illegible][illegible]

STOCK MARKETS

Wary investors shy from merger mania

WORLD OVERVIEW

Investors remained sidelined ahead of today's Thanksgiving holiday in the US, with Europe almost unchanged and Asia closing marginally easier, writes Emiko Terazono.

Rhône-Poulenc of France and Germany's Hoechst announced they were in talks over a possible merger, but for most investors, it was a case of "buy on the rumour, sell on the news".

as both drug companies, which had been rallying recently, closed lower.

Investors experienced the double-edged nature of the merger mania as speculation that Deutsche Bank planned to sell its 12 per cent stake in DaimlerChrysler to fund its acquisition of Bankers Trust, depressed the carmaker's share price by almost 3 per cent at one point.

Although Deutsche later denied such a move, the episode seemed to highlight the

rising wariness among investors towards the recent revival of the "zeal to deal".

In Asia, Tokyo and Hong Kong edged lower, while the Taiwanese government was faced with further defaults linked to losses from stock market speculation. Investors holding a large part of their assets in cash may be faced with the "Asian dilemma".

According to Credit Suisse First Boston, the average investment trust held over

22 per cent of its assets in cash - well above the levels for the first half of this year.

Unless investors are convinced equities will correct significantly in the near term, they will need to invest and reduce their cash levels to stay within acceptable deviation of their benchmarks.

Since Asia accounts for the largest weighting among the emerging market regions in various indices, investors should be turning to Asian

equities, says Credit Suisse.

But it may be a hard choice for investors faced with uncertain economic prospects, despite the allocation argument. Although the US interest rate cuts and weakness in the dollar has raised hopes of an early bottoming in Asia's economies, a global slowdown is hardly good news for the region's export-driven economies.

According to HSBC, the outlook for Asian exports remains gloomy. Regional

demand which absorbs 50 to 60 per cent of its own exports has been contracting by double-digit figures from a year before and is unlikely to show a significant turnaround given the weak state of local consumption and investment.

The investment bank says the concern for Asia is that strong exports to the US and Europe, which have held up throughout the first half of this year, have been easing since mid-1998.

EMERGING MARKET FOCUS

Turkey to count cost of instability

The Turkish government could hardly have fallen at a worse time - 1998 was the year the country made progress in reforming its economy and 1999 was to have been the year it reaped recognition for its continuing efforts to reduce inflation and privatise the economy.

The anti-inflation drive launched by Mesut Yilmaz, the prime minister voted out of office yesterday in a censure motion, faces an uncertain future. The privatisation programme has been threatened by the emerging markets crisis and the domestic corruption scandals. But prospects looked tough before the latest crisis.

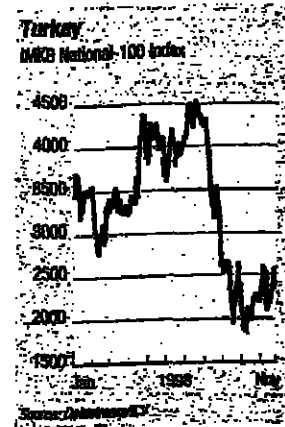
Mehmet Sami, the vice-president of Ata Yatirim, a Turkish brokerage, said the market, which rose 102.37 to 2,470.67 on the benchmark ISE National 100 index yesterday, had largely discounted the possibility of renewed political instability.

Early elections were always on the cards. Mr Yilmaz had been due to step down at the end of December under an agreement with Demit Baykal, the leader of the left-of-centre CHP party.

Both Mr Sami and Gazi Ercal, governor of the Turkish central bank, agreed yesterday that the lack of a strong government - a caretaker administration will run the country until elections scheduled for April 18 - will not help Turkey steer its way through the dangers of an economic slowdown and the spiralling cost of domestic debt.

"Turkey is entering a sensitive period," said Mr Sami. Investors would wait and see if the stock market, which has fallen steeply from its mid-July peak of 4,530.99, would reach a threshold of 2,650 before deciding whether to put any new money into it.

The political instability is likely to have two clear costs that could feed through to the stock market. A high



real domestic interest rate of 50 per cent - caused by a combination of political uncertainty and an international credit squeeze for emerging market economies - is unlikely to stabilise until a new administration is elected.

With international markets willing to lend only to select Turkish banks and companies, many Turkish companies without such access could find themselves in difficulty.

Second, a caretaker administration is less likely to continue a tough inflation campaign than one held accountable for its actions over the longer term.

The Yilmaz government's target for inflation in 1999 was raised to 35 per cent from 20 per cent. But Mr Ercal said yesterday a real interest rate of 50 per cent was "incompatible" even with an inflation target of between 40 and 50 per cent.

Failure to continue cutting inflation could diminish short-term prospects for raising cheaper foreign funds to reduce the large debt servicing burden attached to its domestic debt.

Turkish companies would continue to be crowded out of capital markets by government, except this time against a backdrop of slowing growth, Mr Sami said.

Leyla Boulton

US shares mixed ahead of holiday

AMERICAS

US shares were mixed in a quiet early session ahead of today's Thanksgiving day holiday, writes John Labate in New York.

While three of the market's four main indices were moving higher by early afternoon, the Dow Jones Industrial Average continued to waver. It was down 29.86 or 0.3 per cent to 9,271.23, but the broader Standard & Poor's 500 index gained less than one point to 1,153.45.

The Nasdaq composite managed the best overall gains, but even that showed only modest momentum, with a rise of 5.55 to 1,971.43. Small-cap shares were higher as well, sending the Russell 2000 index up 1.62 to 385.22.

Among Dow components, International Paper fell \$1.5 to \$42.5, a day after it announced a multi-billion dollar takeover. Sears Roebuck also pulled lower, off \$1.1 to \$46.1.

With the market's recent return to near record levels, analysts continued to adjust their stock recommendations and earnings expectations. Among the main movers in the technology sector, Advanced Micro Devices surged \$3.1 or 13.7 per cent to \$29 after Merrill Lynch raised its rating to "attractive".

Lattice Semiconductor gained more than 5 per cent or \$1.1 to \$23.75 when CS First Boston upgraded its rating to "strong buy".

Internet stocks stayed firm. America Online rose \$1 to \$22.1, a day after confirming a takeover of Netscape Communications. AOL was also helped when Lehman

Brothers raised its price target to \$110 a share.

Among retailing stocks, Books-A-Million surged dramatically, jumping \$6.75 to \$11 after the company said it had launched an improved internet site. Other internet retailers made strong gains, including Cyberian Outpost up \$3.2 to \$40.4.

Shares of Philip Morris climbed \$1.5 to \$54 after the cigarette manufacturer announced an \$8bn share buyback programme.

Cablevision Systems rose \$1.4 or nearly 4 per cent to \$43 after reports that its planned acquisition of the New York Yankees baseball team had fallen through.

Share and bond markets will be closed today and by tradition very little business is transacted the following day.

TORONTO stayed dull in early trading, led lower by another dismal session for the heavy-weight banks. The 300 composite index was off 59.17 at 6,511.10 at noon.

The profit-takers continued to focus on the financial sector, a strong market lately. Royal Bank of Canada fell C\$1.75 to C\$76.60 while Bank of Montreal shed C\$1.15 to C\$68.85.

Among industrials, Newbridge Networks showed a keen turn of speed, adding C\$4.65 to C\$43.35 on contract hopes. The group announced that Chinese state postal system was to include Newbridge equipment in its core multimedia network.

However, most shares in the broad market were lower. BCE came off 40 cents at C\$55.20 and Seagram 75 cents at C\$53.75. Inco shares dipped 40 cents to C\$18.70 and Alcan Aluminum fell 60 cents at C\$42.95.

Dax pulls back early losses

EUROPE

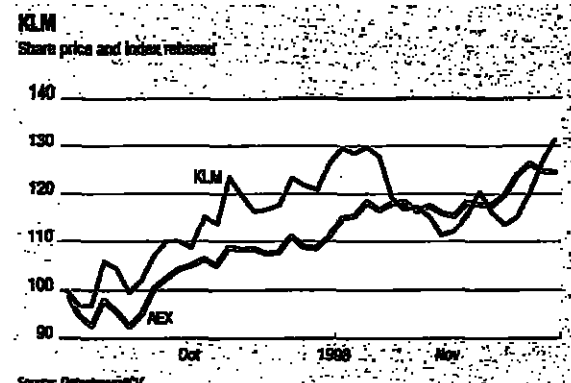
German equities recovered from early weakness to close in FRANKFURT with the Xetra Dax index up 1.99 at 4,966.53.

DaimlerChrysler tumbled to DM151.50 on rumours Deutsche Bank was to place its 12 per cent stake in the motor giant.

The story, that the bank needed the money to help finance the takeover of Bankers Trust of the US, was subsequently denied, and Daimler shares ended off DM2.20 at DM53.

Hoechst dipped DM3.36 to DM75 on French confirmation that it was in link-up talks with Rhône-Poulenc. Schering, a joint venture partner with Hoechst, gained DM5 to DM208 after Schering said it was involved in the negotiations.

Viag gained DM43.50 to DM1,058.50 and Preussag pushed DM127.60 higher to



demand on a press story that the drinks group would be taking up the disposal of its Krug champagne operations. The shares jumped FF9.90 or 11.7 per cent to FF94.80.

Bouygues shot ahead to FF1,175 before settling at FF1,115, up FF335, after the Ballore group, a big shareholder, filled in some of the detail behind the recent strength of the shares.

Ballore said it had been released from a pact under which it was limited to a 14 per cent stake in the construction leader.

"The decision means we have our liberty back. I cannot say what our intentions are but we can increase our stake beyond 14 per cent or link with an ally," said a Ballore spokesman.

AMSTERDAM traded narrowly in moderate volume to close with the AEX index down 1.78 at 1,114.75. The profit-takers stayed firmly focused on Philips, but KLM continued to reach for the sky.

Shares in the electronics giant came off F16 at F113.10 for a two-day decline of almost 5 per cent. KLM provided the main contrast, surging on investor enthusiasm for the airline's links with Alitalia of Italy, details of which are due to be unveiled tomorrow.

The shares, which stood at F198.20 in July, rose F12.20 to F150.70 for a three-day advance of around 13 per cent.

MILAN resumed upward progress after a fall on Tuesday ended a run of six consecutive rises.

the tyres and cables group, to bid for Aeroporti.

Caltagirone advanced L\$5 or 5.3 per cent to L\$1,875, while Pirelli put on L\$8 or 0.9 per cent to finish at L\$1,169.

ZURICH was dragged lower by Nestlé, which announced that net profits for this year would grow more slowly than sales. The SMI index finished down 114.5 or 1.6 per cent at 7,055.8. Nestlé shed SF183 to close at SF12,940.

Financial stocks drew back after their recent strong performance. UBS lost SF3.50 or 2.3 per cent to end at SF420.50, while Credit Suisse Group fell SF7 or 2.9 per cent to SF235.

MADRID edged forward as its stocks experienced mixed fortunes. The Ibex-35 index of leading shares gained 35.8 or 0.4 per cent to close at 9,515.

Banco Popular, the highly capitalised banking group, rose Ptas40 or 5.6 per cent to Ptas10,360 amid rumours that it would soon be involved in merger activity.

By contrast, the share price of Telefonos, the telecommunications group, continued to fluctuate after a fall on Monday and rise on Tuesday. The stock ended down Ptas90 or 1.3 per cent at Ptas6,970.

Shares in Benetton rose L180 or 6 per cent to L3,208 after Caltagirone, the construction company, joined its joint venture with Pirelli,

São Paulo rises again

SAO PAULO climbed more than 3 per cent in early trading as investors took comfort in Brazil's return to the capital markets.

The Bovespa index jumped 254 to 8,570, meaning the exchange has risen almost 30 per cent in less than two weeks.

MEXICO CITY stocks drifted down in early trading, reflecting the early fall in New York. At mid-session the IPC index was down

45.06 or 1.12 per cent at 3,987.12.

Volumes were light and dealers said investors were reluctant to commit themselves before the US Thanksgiving holiday today.

BUENOS AIRES edged higher as banks and industrial stocks prospered. The Merval index rose 9.64 or 1.9 per cent to 516.32 in early trading. Indupa, the petrochemical company, gained 4.7 per cent.

Inflation data reduce losses

SOUTH AFRICA

Johannesburg ended lower for the second day running, although better-than-expected inflation data helped to pare losses.

The all share index closed off 67.9 at 5,702.1. Positive

October inflation figures lifted shares off their session lows, but poor domestic economic data continued to nag.

Financials fell 1.7 per cent to 8,933.6 and industrials lost 1.4 per cent at 6,435.5.

Gold was also dull, slipping 1.3 per cent to 1,037.4.

Domestic worries weaken Tokyo

ASIA PACIFIC

Shares in TOKYO retreated yesterday, after Tuesday's impressive gains, amid concerns about Japan's economic health, writes Alexandra Horsey.

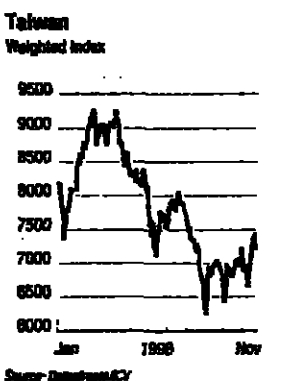
The Nikkei 225 average rose 91.17 or 0.6 per cent to 15,073.47 after fluctuating between 14,942.1 and 15,124.6.

The market had surged 384.7 to 15,164.64 on Tuesday on renewed optimism about the US economy. But trading volume slackened as companies unwound cross-shareholdings and attention shifted to problems in the domestic economy and financial system.

The Topix index of first-section shares lost 1.93 to 1,153.65. Trading volume shrank to 505m shares from an estimated 590m the day before.

Investors focused on heavy industries and financial sector stocks. Banking stocks slid 0.45 per cent. Iron and steel shares rose 1.5 per cent. Sumitomo Metal Industries, the troubled steel maker, gained Y8 to Y139 as the day's most heavily traded share.

Nippon Steel, the industry leader, improved Y5 to Y238, and NKK was up Y5 to Y92.



day's lows but still deeply unsettled with the weighted index off 222.34 or 3 per cent at 7,213.50. The benchmark touched 7,116 at one stage, pushed lower mostly on news of a further round of stock defaults which were said to total Y94m.

Brokers said the pared losses stemmed largely from the actions of the government stabilisation fund and added that broad sentiment remained fragile. The financial sector index lost 5.4 per cent.

HONG KONG pared initial gains to closer with the Hang Seng index off 130.72 or 1.2 per cent at 10,720.69.

After a day of fluctuating fortunes, the profit-takers finally got the upper hand, although there was some derivatives-led support ahead of tomorrow's November index future expiry.

HSBC fell HK\$2 to HK\$199. First Pacific, which stepped up its interest in PLDT of the Philippines to 27.4 per cent, shed 75 cents to HK\$3.80. Red chips lost 2.4 per cent and H shares came off 1.5 per cent.

BANGKOK moved higher on the back of positive broker comment. The banks index rose 3.6 per cent and the finance index 8.3 per

cent. The SET index closed up 7.35 at 391.1 in above-average volumes. National Finance gained Bt2.50 to Bt13.

JAKARTA fell almost 8 per cent as investors took profits after recent gains. The composite index ended down 32.70 at 397.38.

The exchange shed 1.9 per cent on Monday after advancing nearly 20 per cent in the previous four days' trading. Dealers said they had expected a decline as the recent forward movement had been founded on short-term speculative buying by international funds.

Overseas investors had been attracted by lower global interest rates and generous valuations on Asian markets.

KUALA LUMPUR continued its surge of the last week to reach its highest closing price since June 9.

The composite index moved 12.49 or 2.6 per cent higher to 502.15. The exchange has climbed 9.5 per cent since the close last Thursday.

Dealers said Malaysian state-owned funds had been buying heavily to improve their portfolios before the reporting deadline at the end of the year.

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